



**September Quarter 2016
Trending Schedules**



TRENDING SCHEDULES

All information included in these schedules has been derived from information contained in our 2016 Annual Report on Form 10-K, our reports on Form 10-Q and the accompanying earnings presentations for each respective period.

The financial information contained in these schedules includes measures in accordance with accounting principles generally accepted in the United States of America (“GAAP”) and non-GAAP measures. Non-GAAP measures, including consolidated operating free cash flow, free cash flow and adjusted results that exclude the impact of certain items identified as affecting comparability, are relevant and useful information for investors because they clarify our actual operating performance, make it easier to compare our results with those of other companies and allow investors to review performance in the same way as our management. Since these are not measures of performance calculated in accordance with GAAP, they should not be considered in isolation of, or as a substitute for, cash flow provided by operations, operating income, earnings from continuing operations before provision for income taxes, provision for income taxes, net earnings from continuing operations attributable to Viacom and diluted EPS from continuing operations as indicators of operating performance, and they may not be comparable to similarly titled measures employed by other companies.



TRENDING SCHEDULES

Summarized Reported Results (GAAP)

(in millions, except per share amounts, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16
Media Networks	\$ 2,541	\$ 2,375	\$ 2,591	\$ 2,664	\$ 10,171	\$ 2,654	\$ 2,452	\$ 2,597	\$ 2,787	\$ 10,490	\$ 2,565	\$ 2,381	\$ 2,513	\$ 2,483	\$ 9,942
Filmed Entertainment	681	831	856	1,357	3,725	720	659	479	1,025	2,883	612	655	621	774	2,662
Eliminations	(25)	(32)	(26)	(30)	(113)	(30)	(33)	(18)	(24)	(105)	(23)	(35)	(27)	(31)	(116)
Revenues	\$ 3,197	\$ 3,174	\$ 3,421	\$ 3,991	\$ 13,783	\$ 3,344	\$ 3,078	\$ 3,058	\$ 3,788	\$ 13,268	\$ 3,154	\$ 3,001	\$ 3,107	\$ 3,226	\$ 12,488
Expenses	(2,146)	(2,219)	(2,253)	(2,701)	(9,319)	(2,304)	(2,174)	(1,897)	(2,650)	(9,025)	(2,234)	(2,333)	(2,264)	(2,609)	(9,440)
Depreciation and Amortization	(59)	(52)	(52)	(54)	(217)	(55)	(57)	(56)	(54)	(222)	(55)	(56)	(55)	(55)	(221)
Equity-Based Compensation	(32)	(31)	(30)	(29)	(122)	(26)	(25)	(21)	(29)	(101)	(26)	(26)	(19)	(24)	(95)
Restructuring and Programming Charges	-	-	-	-	-	-	(784)	-	-	(784)	-	-	-	(206)	(206)
Loss on Pension Settlement	-	-	-	-	-	(24)	-	-	-	(24)	-	-	-	-	-
Asset Impairment	-	-	-	(43)	(43)	-	-	-	-	-	-	-	-	-	-
Operating Income	\$ 960	\$ 872	\$ 1,086	\$ 1,164	\$ 4,082	\$ 935	\$ 38	\$ 1,084	\$ 1,055	\$ 3,112	\$ 839	\$ 586	\$ 769	\$ 332	\$ 2,526
Amounts attributable to Viacom:															
Net earnings/(loss) from continuing operations	\$ 547	\$ 502	\$ 611	\$ 732	\$ 2,392	\$ 500	\$ (53)	\$ 591	\$ 884	\$ 1,922	\$ 449	\$ 303	\$ 432	\$ 252	\$ 1,436
Discontinued operations, net of tax	-	-	(1)	-	(1)	-	-	-	-	-	-	-	-	2	2
Net earnings/(loss) attributable to Viacom	\$ 547	\$ 502	\$ 610	\$ 732	\$ 2,391	\$ 500	\$ (53)	\$ 591	\$ 884	\$ 1,922	\$ 449	\$ 303	\$ 432	\$ 254	\$ 1,438
Diluted earnings/(loss) per share attributable to Viacom:															
Continuing operations	\$ 1.20	\$ 1.13	\$ 1.40	\$ 1.72	\$ 5.43	\$ 1.20	\$ (0.13)	\$ 1.47	\$ 2.21	\$ 4.73	\$ 1.13	\$ 0.76	\$ 1.09	\$ 0.63	\$ 3.61
Discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	0.01	-
Net earnings/(loss)	\$ 1.20	\$ 1.13	\$ 1.40	\$ 1.72	\$ 5.43	\$ 1.20	\$ (0.13)	\$ 1.47	\$ 2.21	\$ 4.73	\$ 1.13	\$ 0.76	\$ 1.09	\$ 0.64	\$ 3.61
Weighted average number of common shares outstanding:															
Basic	444.9	436.1	428.0	419.6	432.1	410.6	402.5	397.5	398.0	402.2	396.6	396.1	396.5	396.9	396.5
Diluted	454.0	444.6	435.8	426.4	440.2	416.1	402.5	401.2	399.9	406.0	398.4	397.4	398.0	398.3	398.0

TRENDING SCHEDULES

Summarized Adjusted Results (Non-GAAP)
(in millions, except per share amounts, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16
Media Networks	\$ 2,541	\$ 2,375	\$ 2,591	\$ 2,664	\$ 10,171	\$ 2,654	\$ 2,452	\$ 2,597	\$ 2,787	\$ 10,490	\$ 2,565	\$ 2,381	\$ 2,513	\$ 2,483	\$ 9,942
Filmed Entertainment	681	831	856	1,357	3,725	720	659	479	1,025	2,883	612	655	621	774	2,662
Eliminations	(25)	(32)	(26)	(30)	(113)	(30)	(33)	(18)	(24)	(105)	(23)	(35)	(27)	(31)	(116)
Revenues	\$ 3,197	\$ 3,174	\$ 3,421	\$ 3,991	\$ 13,783	\$ 3,344	\$ 3,078	\$ 3,058	\$ 3,788	\$ 13,268	\$ 3,154	\$ 3,001	\$ 3,107	\$ 3,226	\$ 12,488
Expenses	(2,146)	(2,219)	(2,253)	(2,701)	(9,319)	(2,304)	(2,174)	(1,897)	(2,650)	(9,025)	(2,234)	(2,333)	(2,264)	(2,609)	(9,440)
Depreciation and Amortization	(59)	(52)	(52)	(54)	(217)	(55)	(57)	(56)	(54)	(222)	(55)	(56)	(55)	(55)	(221)
Equity-Based Compensation	(32)	(31)	(30)	(29)	(122)	(26)	(25)	(21)	(29)	(101)	(26)	(26)	(19)	(24)	(95)
Adjusted Operating Income ⁽¹⁾	\$ 960	\$ 872	\$ 1,086	\$ 1,207	\$ 4,125	\$ 959	\$ 822	\$ 1,084	\$ 1,055	\$ 3,920	\$ 839	\$ 586	\$ 769	\$ 538	\$ 2,732
Adjusted net earnings from continuing operations attributable to Viacom ⁽¹⁾	\$ 547	\$ 482	\$ 618	\$ 729	\$ 2,376	\$ 538	\$ 467	\$ 591	\$ 614	\$ 2,210	\$ 470	\$ 303	\$ 419	\$ 273	\$ 1,465
Adjusted diluted EPS from continuing operations ⁽¹⁾	\$ 1.20	\$ 1.08	\$ 1.42	\$ 1.71	\$ 5.40	\$ 1.29	\$ 1.16	\$ 1.47	\$ 1.54	\$ 5.44	\$ 1.18	\$ 0.76	\$ 1.05	\$ 0.69	\$ 3.68
Weighted average number of common shares outstanding:															
Basic	444.9	436.1	428.0	419.6	432.1	410.6	402.5	397.5	398.0	402.2	396.6	396.1	396.5	396.9	396.5
Diluted	454.0	444.6	435.8	426.4	440.2	416.1	402.5	401.2	399.9	406.0	398.4	397.4	398.0	398.3	398.0

1) See Schedules 5 and 6 for reconciliations of reported (GAAP) to adjusted (Non-GAAP) results.

TRENDING SCHEDULES

Media Networks Financial Results
(in millions, unaudited)

VIACOM

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16
Advertising	\$ 1,325	\$ 1,124	\$ 1,249	\$ 1,255	\$ 4,953	\$ 1,367	\$ 1,172	\$ 1,223	\$ 1,245	\$ 5,007	\$ 1,320	\$ 1,123	\$ 1,216	\$ 1,150	\$ 4,809
Affiliate	1,066	1,114	1,224	1,256	4,660	1,132	1,146	1,244	1,386	4,908	1,119	1,129	1,148	1,160	4,556
Ancillary	150	137	118	153	558	155	134	130	156	575	126	129	149	173	577
Total Revenues	\$ 2,541	\$ 2,375	\$ 2,591	\$ 2,664	\$ 10,171	\$ 2,654	\$ 2,452	\$ 2,597	\$ 2,787	\$ 10,490	\$ 2,565	\$ 2,381	\$ 2,513	\$ 2,483	\$ 9,942
Expenses	(1,391)	(1,390)	(1,434)	(1,537)	(5,752)	(1,509)	(1,508)	(1,441)	(1,727)	(6,185)	(1,467)	(1,534)	(1,600)	(1,691)	(6,292)
Depreciation and Amortization	(36)	(36)	(36)	(40)	(148)	(41)	(41)	(42)	(38)	(162)	(41)	(42)	(41)	(42)	(166)
Adjusted Operating Income	\$ 1,114	\$ 949	\$ 1,121	\$ 1,087	\$ 4,271	\$ 1,104	\$ 903	\$ 1,114	\$ 1,022	\$ 4,143	\$ 1,057	\$ 805	\$ 872	\$ 750	\$ 3,484
Equity-Based Compensation	(10)	(10)	(9)	(10)	(39)	(10)	(11)	(5)	(8)	(34)	(9)	(9)	(4)	(9)	(31)
Restructuring and Programming Charges	-	-	-	-	-	-	(671)	-	-	(671)	-	-	-	-	-
Asset Impairment	-	-	-	(43)	(43)	-	-	-	-	-	-	-	-	-	-
Operating Income	\$ 1,104	\$ 939	\$ 1,112	\$ 1,034	\$ 4,189	\$ 1,094	\$ 221	\$ 1,109	\$ 1,014	\$ 3,438	\$ 1,048	\$ 796	\$ 868	\$ 741	\$ 3,453

TRENDING SCHEDULES

Filmed Entertainment Financial Results
(in millions, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16
Theatrical	\$ 159	\$ 229	\$ 264	\$ 557	\$ 1,209	\$ 169	\$ 205	\$ 20	\$ 447	\$ 841	\$ 94	\$ 217	\$ 91	\$ 203	\$ 605
Home Entertainment	272	257	284	351	1,164	316	194	199	162	871	239	153	192	199	783
Licensing	208	303	227	377	1,115	189	206	214	371	980	237	240	297	326	1,100
Ancillary	42	42	81	72	237	46	54	46	45	191	42	45	41	46	174
Total Revenues	\$ 681	\$ 831	\$ 856	\$ 1,357	\$ 3,725	\$ 720	\$ 659	\$ 479	\$ 1,025	\$ 2,883	\$ 612	\$ 655	\$ 621	\$ 774	\$ 2,662
Expenses	(734)	(804)	(787)	(1,131)	(3,456)	(767)	(645)	(418)	(889)	(2,719)	(745)	(778)	(635)	(899)	(3,057)
Depreciation and Amortization	(21)	(16)	(14)	(13)	(64)	(13)	(13)	(13)	(14)	(53)	(13)	(13)	(12)	(12)	(50)
Adjusted Operating Income/(Loss)	\$ (74)	\$ 11	\$ 55	\$ 213	\$ 205	\$ (60)	\$ 1	\$ 48	\$ 122	\$ 111	\$ (146)	\$ (136)	\$ (26)	\$ (137)	\$ (445)
Equity-Based Compensation	(4)	(4)	(3)	(4)	(15)	(4)	(3)	(2)	(4)	(13)	(3)	(4)	(1)	(4)	(12)
Restructuring and Programming Charges	-	-	-	-	-	-	(101)	-	-	(101)	-	-	-	-	-
Operating Income/(Loss)	\$ (78)	\$ 7	\$ 52	\$ 209	\$ 190	\$ (64)	\$ (103)	\$ 46	\$ 118	\$ (3)	\$ (149)	\$ (140)	\$ (27)	\$ (141)	\$ (457)

TRENDING SCHEDULES

Reconciliation of Adjusted Operating Income (Non-GAAP)
(in millions, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16
Media Networks	\$ 1,114	\$ 949	\$ 1,121	\$ 1,087	\$ 4,271	\$ 1,104	\$ 903	\$ 1,114	\$ 1,022	\$ 4,143	\$ 1,057	\$ 805	\$ 872	\$ 750	\$ 3,484
Filmed Entertainment	(74)	11	55	213	205	(60)	1	48	122	111	(146)	(136)	(26)	(137)	(445)
Corporate Expenses	(51)	(52)	(61)	(63)	(227)	(61)	(57)	(58)	(59)	(235)	(50)	(53)	(60)	(50)	(213)
Equity-Based Compensation	(32)	(31)	(30)	(29)	(122)	(26)	(25)	(21)	(29)	(101)	(26)	(26)	(19)	(24)	(95)
Eliminations	3	(5)	1	(1)	(2)	2	-	1	(1)	2	4	(4)	2	(1)	1
Adjusted Operating Income	\$ 960	\$ 872	\$ 1,086	\$ 1,207	\$ 4,125	\$ 959	\$ 822	\$ 1,084	\$ 1,055	\$ 3,920	\$ 839	\$ 586	\$ 769	\$ 538	\$ 2,732
Restructuring and Programming Charges ⁽¹⁾	-	-	-	-	-	-	(784)	-	-	(784)	-	-	-	(206)	(206)
Loss on Pension Settlement ⁽¹⁾	-	-	-	-	-	(24)	-	-	-	(24)	-	-	-	-	-
Asset Impairment ⁽¹⁾	-	-	-	(43)	(43)	-	-	-	-	-	-	-	-	-	-
Operating Income	\$ 960	\$ 872	\$ 1,086	\$ 1,164	\$ 4,082	\$ 935	\$ 38	\$ 1,084	\$ 1,055	\$ 3,112	\$ 839	\$ 586	\$ 769	\$ 332	\$ 2,526

1) See Schedule 7 for a description of factors affecting comparability of operating income.



TRENDING SCHEDULES

Reconciliation of Adjusted Net Earnings and Diluted EPS (Non-GAAP)
(in millions, except per share amounts, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16
Net earnings/(loss) attributable to Viacom:															
Reported net earnings/(loss) from continuing operations	\$ 547	\$ 502	\$ 611	\$ 732	\$ 2,392	\$ 500	\$ (53)	\$ 591	\$ 884	\$ 1,922	\$ 449	\$ 303	\$ 432	\$ 252	\$ 1,436
Impact of adjustments on net earnings/(loss) from continuing operations ⁽¹⁾	-	(20)	7	(3)	(16)	38	520	-	(270)	288	21	-	(13)	21	29
Adjusted net earnings from continuing operations	\$ 547	\$ 482	\$ 618	\$ 729	\$ 2,376	\$ 538	\$ 467	\$ 591	\$ 614	\$ 2,210	\$ 470	\$ 303	\$ 419	\$ 273	\$ 1,465
Per share information attributable to Viacom:															
Reported diluted earnings/(loss) per share from continuing operations	\$ 1.20	\$ 1.13	\$ 1.40	\$ 1.72	\$ 5.43	\$ 1.20	\$ (0.13)	\$ 1.47	\$ 2.21	\$ 4.73	\$ 1.13	\$ 0.76	\$ 1.09	\$ 0.63	\$ 3.61
Impact of adjustments on diluted earnings/(loss) per share from continuing operations ⁽¹⁾	-	(0.05)	0.02	(0.01)	(0.03)	0.09	1.29	-	(0.67)	0.71	0.05	-	(0.04)	0.06	0.07
Adjusted diluted EPS from continuing operations	\$ 1.20	\$ 1.08	\$ 1.42	\$ 1.71	\$ 5.40	\$ 1.29	\$ 1.16	\$ 1.47	\$ 1.54	\$ 5.44	\$ 1.18	\$ 0.76	\$ 1.05	\$ 0.69	\$ 3.68
Weighted average number of common shares outstanding:															
Basic	444.9	436.1	428.0	419.6	432.1	410.6	402.5	397.5	398.0	402.2	396.6	396.1	396.5	396.9	396.5
Diluted	454.0	444.6	435.8	426.4	440.2	416.1	402.5	401.2	399.9	406.0	398.4	397.4	398.0	398.3	398.0

1) See Schedule 7 for a description of factors affecting comparability of net earnings and diluted EPS.

TRENDING SCHEDULES

Factors Affecting Comparability
(in millions, except per share amounts, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16
Restructuring and programming charges ⁽¹⁾	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 784	\$ -	\$ -	\$ 784	\$ -	\$ -	\$ -	\$ 206	\$ 206
Loss on pension settlement ⁽²⁾	-	-	-	-	-	24	-	-	-	24	-	-	-	-	-
Asset impairment ⁽³⁾	-	-	-	43	43	-	-	-	-	-	-	-	-	-	-
Impact of adjustments on operating income	\$ -	\$ -	\$ -	\$ 43	\$ 43	\$ 24	\$ 784	\$ -	\$ -	\$ 808	\$ -	\$ -	\$ -	\$ 206	\$ 206
Loss on extinguishment of debt ⁽⁴⁾	-	-	11	-	11	-	-	-	18	18	-	-	-	-	-
Impact of adjustments on earnings from continuing operations before provision for income taxes	\$ -	\$ -	\$ 11	\$ 43	\$ 54	\$ 24	\$ 784	\$ -	\$ 18	\$ 826	\$ -	\$ -	\$ -	\$ 206	\$ 206
Income tax impact of above items ⁽⁵⁾	-	-	(4)	(17)	(21)	(9)	(264)	-	(7)	(280)	-	-	-	(75)	(75)
Discrete tax expense/(benefit) ⁽⁶⁾	-	(20)	-	(29)	(49)	23	-	-	(281)	(258)	21	-	(13)	(110)	(102)
Impact of adjustments on provision for income taxes	\$ -	\$ (20)	\$ (4)	\$ (46)	\$ (70)	\$ 14	\$ (264)	\$ -	\$ (288)	\$ (538)	\$ 21	\$ -	\$ (13)	\$ (185)	\$ (177)
Impact of adjustments on net earnings/(loss) from continuing operations attributable to Viacom	\$ -	\$ (20)	\$ 7	\$ (3)	\$ (16)	\$ 38	\$ 520	\$ -	\$ (270)	\$ 288	\$ 21	\$ -	\$ (13)	\$ 21	\$ 29
Impact of adjustments on diluted EPS from continuing operations	\$ -	\$ (0.05)	\$ 0.02	\$ (0.01)	\$ (0.03)	\$ 0.09	\$ 1.29	\$ -	\$ (0.67)	\$ 0.71	\$ 0.05	\$ -	\$ (0.04)	\$ 0.06	\$ 0.07
Weighted average number of diluted shares outstanding	454.0	444.6	435.8	426.4	440.2	416.1	402.5	401.2	399.9	406.0	398.4	397.4	398.0	398.3	398.0

- The pre-tax charge of \$206 million in the quarter ended September 30, 2016 reflects restructuring costs in connection with the separation of certain senior executives. The restructuring charge includes the cost of separation payments of \$138 million and the acceleration of equity-based compensation expense of \$68 million. The pre-tax charge of \$784 million in the quarter ended March 31, 2015 reflects \$578 million of programming charges and a \$206 million restructuring charge associated with workforce reductions.
- The pre-tax non-cash charge of \$24 million was driven by the settlement of pension benefits of certain participants of our funded pension plan in the quarter ended December 31, 2014.
- The non-cash pre-tax impairment charge of \$43 million relates to an international trade name at Media Networks in the quarter ended September 30, 2014.
- The pre-tax charge of \$18 million in the quarter ended September 30, 2015 reflects a debt extinguishment loss on the redemption of \$550 million of the total \$918 million outstanding of our 6.250% Senior Notes due April 2016. The pre-tax charge of \$11 million in the quarter ended June 30, 2014 reflects a debt extinguishment loss on the redemption of all \$600 million of our outstanding 4.375% Senior Notes due September 2014.
- The tax impacts have been calculated by applying the tax rates applicable to the adjustments presented.
- Includes the net discrete tax expense or benefit related to certain events, such as a change in tax law, tax accounting method change or release of reserves that occurred in the respective period.



TRENDING SCHEDULES

Free Cash Flow (Non-GAAP)
(in millions, unaudited)

	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended	Quarter Ended				12 Months Ended
	12/31/13	3/31/14	6/30/14	9/30/14	9/30/14	12/31/14	3/31/15	6/30/15	9/30/15	9/30/15	12/31/15	3/31/16	6/30/16	9/30/16	9/30/16
Cash Provided By/(Used In) Operations	\$ 293	\$ 520	\$ 550	\$ 1,234	\$ 2,597	\$ 56	\$ 624	\$ 400	\$ 1,233	\$ 2,313	\$ (126)	\$ 410	\$ 116	\$ 971	\$ 1,371
Capital Expenditures	(20)	(29)	(32)	(42)	(123)	(34)	(30)	(26)	(52)	(142)	(26)	(28)	(26)	(92)	(172)
Excess Tax Benefits ⁽¹⁾	5	33	42	4	84	35	4	6	(2)	43	-	-	-	-	-
Free Cash Flow	\$ 278	\$ 524	\$ 560	\$ 1,196	\$ 2,558	\$ 57	\$ 598	\$ 380	\$ 1,179	\$ 2,214	\$ (152)	\$ 382	\$ 90	\$ 879	\$ 1,199
Debt Retirement Premium ⁽²⁾	-	-	11	-	11	-	-	-	18	18	-	-	-	-	-
Operating Free Cash Flow	\$ 278	\$ 524	\$ 571	\$ 1,196	\$ 2,569	\$ 57	\$ 598	\$ 380	\$ 1,197	\$ 2,232	\$ (152)	\$ 382	\$ 90	\$ 879	\$ 1,199
Debt	\$ 11,821	\$ 13,305	\$ 12,706	\$ 12,699	\$ 12,699	\$ 13,688	\$ 13,157	\$ 13,083	\$ 12,285	\$ 12,285	\$ 12,567	\$ 12,529	\$ 12,365	\$ 11,913	\$ 11,913
Cash and Cash Equivalents	1,417	2,580	1,585	1,000	1,000	1,185	306	421	506	506	327	480	192	379	379
Net Debt	\$ 10,404	\$ 10,725	\$ 11,121	\$ 11,699	\$ 11,699	\$ 12,503	\$ 12,851	\$ 12,662	\$ 11,779	\$ 11,779	\$ 12,240	\$ 12,049	\$ 12,173	\$ 11,534	\$ 11,534

1) Excess tax benefits from equity-based compensation awards, which are included within financing activities in the statement of cash flows.

2) Operating free cash flow excludes a cash premium of \$18 million in the quarter ended September 30, 2015 on the redemption of \$550 million of the total \$918 million outstanding of our 6.25% Senior Notes due April 2016, and \$11 million in the quarter ended June 30, 2014 on the extinguishment of all \$600 million of our 4.375% Senior Notes due September 2014.