

VIA COM

RESULTS FOR THE QUARTER ENDED MARCH 31, 2014

May 1, 2014



Cautionary Statement Concerning Forward-Looking Statements

This presentation contains both historical and forward-looking statements. All statements that are not statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements reflect our current expectations concerning future results, objectives, plans and goals, and involve known and unknown risks, uncertainties and other factors that are difficult to predict and which may cause future results, performance or achievements to differ. These risks, uncertainties and other factors include, among others: the public acceptance of our programs, motion pictures and other entertainment content on the various platforms on which they are distributed; technological developments and their effect in our markets and on consumer behavior; competition for audiences and distribution; the impact of piracy; economic conditions generally, and in advertising and retail markets in particular; fluctuations in our results due to the timing, mix and availability of our motion pictures and other programming; changes in the Federal communications laws and regulations; other domestic and global economic, business, competitive and/or regulatory factors affecting our businesses generally; and other factors described in our news releases and filings with the Securities and Exchange Commission, including but not limited to our 2013 Annual Report on Form 10-K and reports on Form 10-Q and Form 8-K. The forward-looking statements included in this presentation are made only as of the date of this presentation, and we do not have any obligation to publicly update any forward-looking statements to reflect subsequent events or circumstances. If applicable, reconciliations for any non-GAAP financial information contained in this presentation are included in this presentation or available on our website at www.viacom.com.

This presentation is a supplement to, and should be read in conjunction with, Viacom's earnings release for the quarter and six months ended March 31, 2014.



Reported Results

(In Millions, except per share amounts)

| | Quarter ended March 31, | | Six months ended March 31, | |
|---|----------------------------|------------|-------------------------------|------------|
| | 2014 | B/(W) 2013 | 2014 | B/(W) 2013 |
| Revenues | \$ 3,174 | 1% | \$ 6,371 | (1%) |
| Expenses | (2,219) | (1%) | (4,365) | 6% |
| Depreciation & Amortization | (52) | 13% | (111) | 5% |
| Equity-Based Compensation | (31) | (7%) | (63) | (5%) |
| Operating Income | <u>\$ 872</u> | 3% | <u>\$ 1,832</u> | 11% |
| Net Earnings from Continuing Operations Attributable to Viacom | \$ 502 | 4% | \$ 1,049 | 10% |
| Diluted EPS from Continuing Operations | \$ 1.13 | 18% | \$ 2.33 | 23% |
| Weighted Average Diluted Shares | 444.6 | 11% | 449.3 | 11% |



Adjusted Results

(In Millions, except per share amounts)

| | Quarter ended March 31, | | Six months ended March 31, | |
|---|----------------------------|------------|-------------------------------|------------|
| | 2014 | B/(W) 2013 | 2014 | B/(W) 2013 |
| Revenues | \$ 3,174 | 1% | \$ 6,371 | (1%) |
| Expenses | (2,219) | (1%) | (4,365) | 6% |
| Depreciation & Amortization | (52) | 13% | (111) | 5% |
| Equity-Based Compensation | (31) | (7%) | (63) | (5%) |
| Operating Income | <u>\$ 872</u> | 3% | <u>\$ 1,832</u> | 11% |
| Adjusted Net Earnings from Continuing Operations Attributable to Viacom | \$ 482 | - | \$ 1,029 | 9% |
| Adjusted Diluted EPS from Continuing Operations | \$ 1.08 | 13% | \$ 2.29 | 22% |
| Weighted Average Diluted Shares | 444.6 | 11% | 449.3 | 11% |

See page 16-19 for the reconciliation to GAAP results. There were no adjustments for the quarter ended March 31, 2013.



Free Cash Flow

(In Millions)

| | Quarter ended March 31, | | Six months ended March 31, | |
|------------------------------|----------------------------|------------|-------------------------------|------------|
| | 2014 | B/(W) 2013 | 2014 | B/(W) 2013 |
| Operating Income | \$ 872 | 3% | \$ 1,832 | 11% |
| Depreciation & Amortization | 52 | (13%) | 111 | (5%) |
| Capital Expenditures | (29) | 6% | (49) | 27% |
| Cash Interest | (169) | n/m | (291) | (27%) |
| Cash Taxes | (382) | n/m | (506) | n/m |
| Working Capital & Other | 180 | n/m | (295) | n/m |
| Operating Free Cash Flow | \$ 524 | (25%) | \$ 802 | (36%) |
| Discontinued Operations, net | - | n/m | - | n/m |
| Free Cash Flow | \$ 524 | (25%) | \$ 802 | (36%) |

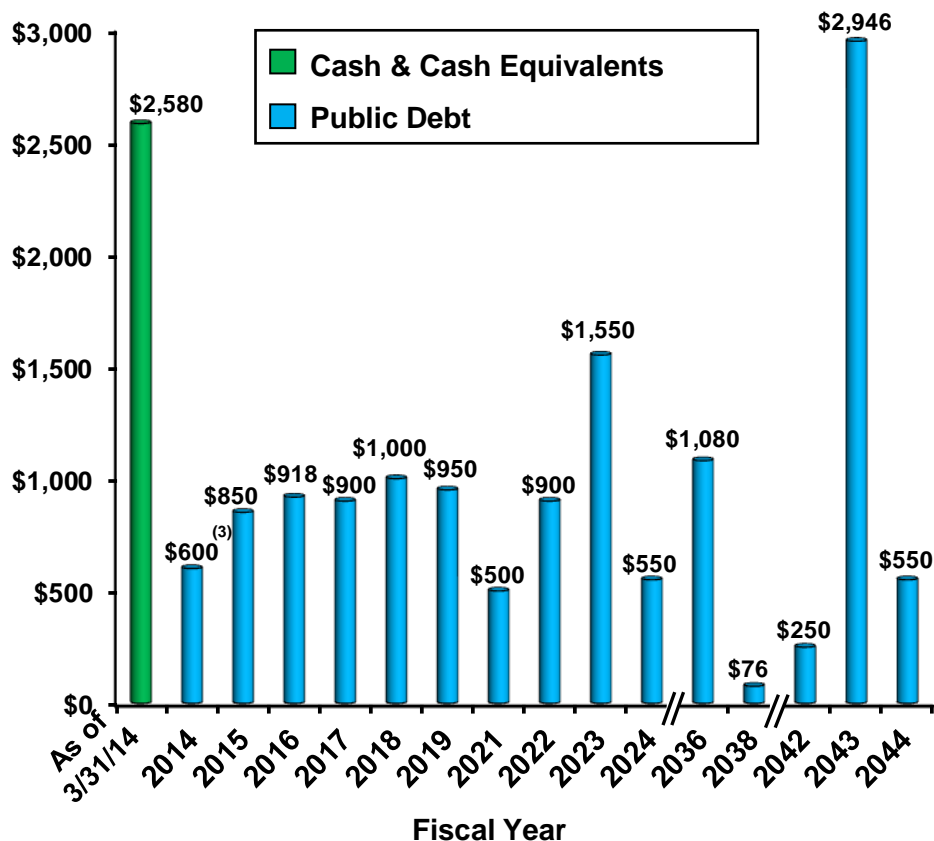
See page 20 for the reconciliation of cash provided by operations to Operating Free Cash Flow and Free Cash Flow.

n/m – not meaningful



Debt & Cash

(In Millions)



| | March 31, 2014 | Including April 3 Redemption ⁽³⁾ |
|--|------------------|---|
| Floating Rate Debt | \$ - | \$ - |
| Fixed Rate Debt ⁽¹⁾ | 13,195 | 12,595 |
| Capital Lease and Other Obligations | 184 | 184 |
| Total Debt | \$ 13,379 | \$ 12,779 |
| Cash & Cash Equivalents | 2,580 | 1,968 |
| Net Debt | \$ 10,799 | \$ 10,811 |
| Weighted Average Rate ⁽²⁾ | 4.6% | 4.6% |
| Weighted Average Maturity ⁽²⁾ | 12.8 yrs | 13.4 yrs |

Maturity dates in the chart are on a fiscal year basis and exclude capital leases and other obligations.

(1) During the quarter ended March 31, 2014, we issued \$400 million aggregate principal amount of 2.200% Senior Notes due 2019, \$550 million aggregate principal amount of 3.875% Senior Notes due 2024 and \$550 million aggregate principal amount of 5.250% Senior Debentures due 2044.

(2) Calculations are based on the book value of fixed rate debt.

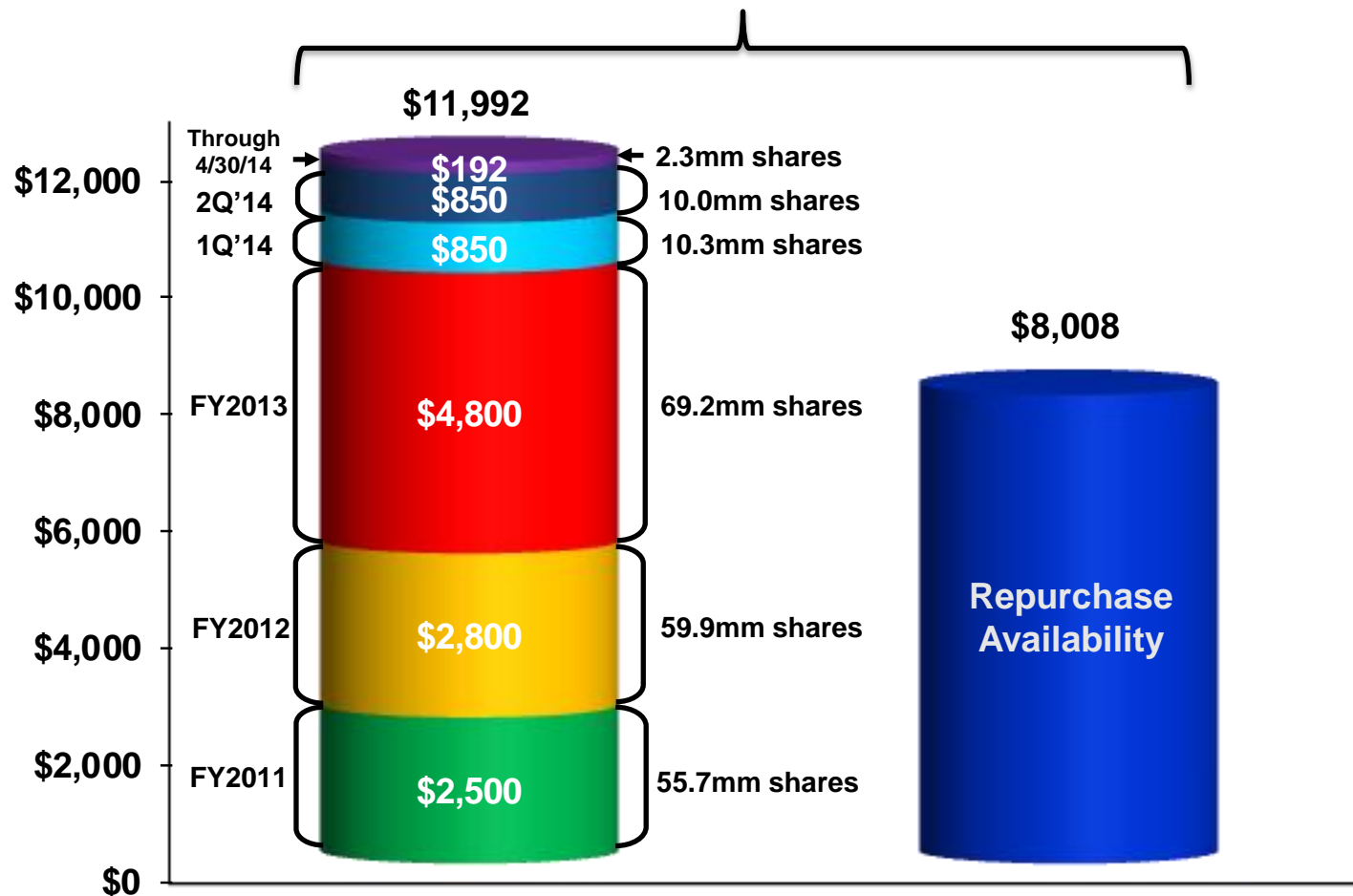
(3) On April 3, 2014, we redeemed all \$600 million of our outstanding 4.375% Senior Notes due September 15, 2014, at a redemption price totaling \$612 million. Information is presented after giving the effect to the redemption.



Capital Returned to Shareholders

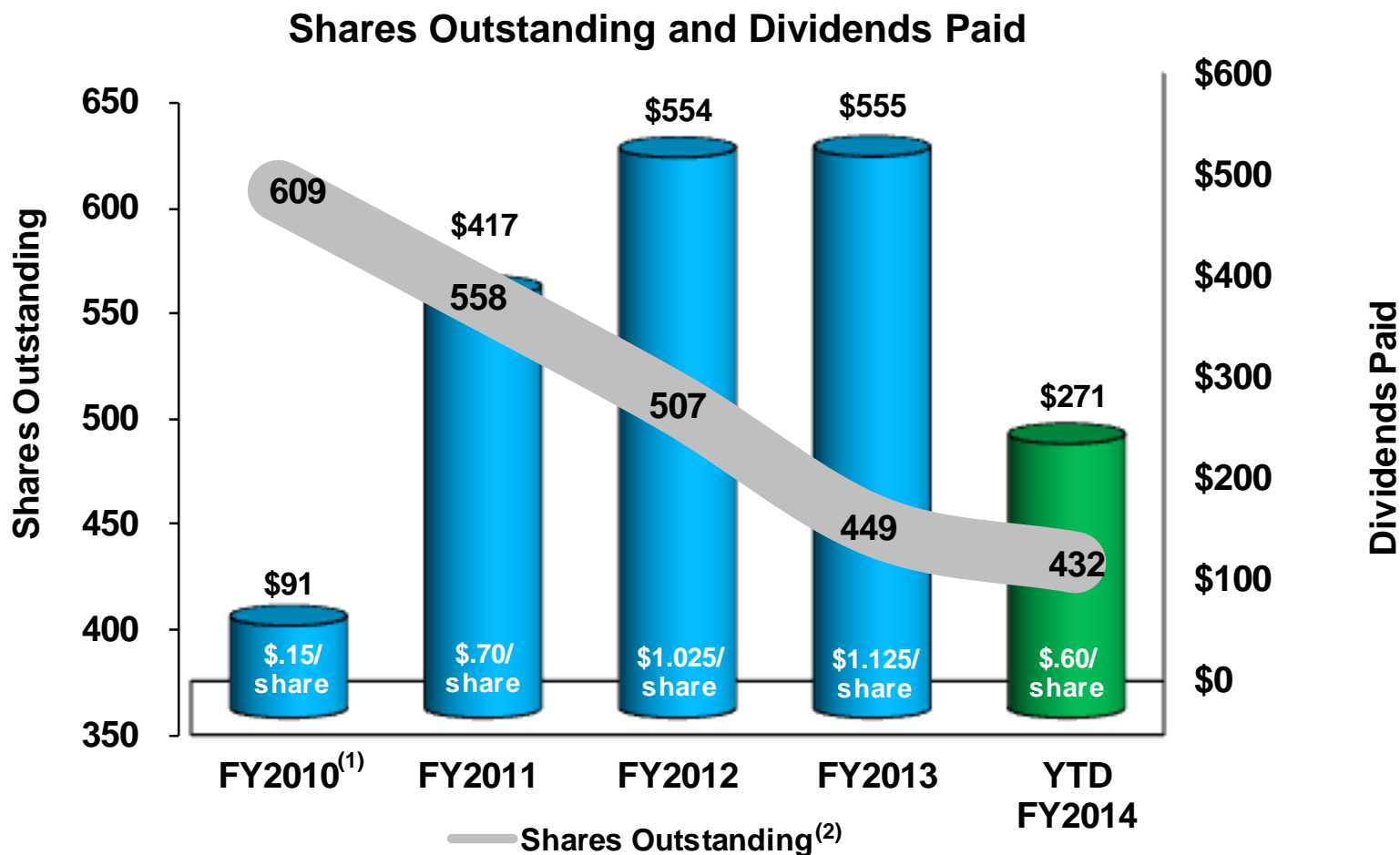
(In Millions)

Stock Repurchase Program \$20,000 Current Authorization



Capital Returned to Shareholders

(In Millions, except per share amounts)



(1) We paid our initial quarterly cash dividend on July 1, 2010.

(2) Shares Outstanding are as of the end of the fiscal period.



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SEGMENT HIGHLIGHTS



Media Networks – Revenues by Type

(In Millions)

| | Quarter ended March 31, | | Six months ended March 31, | |
|----------------|----------------------------|------------|-------------------------------|------------|
| | 2014 | B/(W) 2013 | 2014 | B/(W) 2013 |
| Advertising | \$ 1,124 | 3% | \$ 2,449 | 4% |
| Affiliate Fees | 1,114 | 10% | 2,180 | 10% |
| Ancillary | 137 | 4% | 287 | 1% |
| Total | \$ 2,375 | 6% | \$ 4,916 | 6% |



Media Networks – Financial Results

(In Millions)

| | Quarter ended March 31, | | Six months ended March 31, | |
|-----------------------------|----------------------------|------------|-------------------------------|------------|
| | 2014 | B/(W) 2013 | 2014 | B/(W) 2013 |
| Revenues | \$ 2,375 | 6% | \$ 4,916 | 6% |
| Expenses | (1,390) | (5%) | (2,781) | (5%) |
| Depreciation & Amortization | (36) | 5% | (72) | - |
| Adjusted Operating Income | \$ 949 | 9% | \$ 2,063 | 8% |
| Equity-Based Compensation | (10) | (43%) | (20) | (25%) |
| Operating Income | \$ 939 | 8% | \$ 2,043 | 8% |



Filmed Entertainment – Revenues by Type

(In Millions)

| | Quarter ended March 31, | | Six months ended March 31, | |
|--------------------|----------------------------|--------------|-------------------------------|--------------|
| | 2014 | B/(W) 2013 | 2014 | B/(W) 2013 |
| Theatrical | \$ 229 | (17%) | \$ 388 | (36%) |
| Home Entertainment | 180 | (30%) | 396 | (34%) |
| TV License Fees | 306 | 4% | 526 | 1% |
| Ancillary | 116 | 2% | 202 | 5% |
| Total | \$ 831 | (12%) | \$ 1,512 | (21%) |



Filmed Entertainment – Significant Releases

Theatrical

Qtr ended March 31, 2014

Paranormal Activity: The Marked Ones
 Jack Ryan: Shadow Recruit
 Noah

Qtr ended March 31, 2013

Hansel and Gretel: Witch Hunters
 G.I. Joe: Retaliation

Home Entertainment

Qtr ended March 31, 2014

Jackass Presents: Bad Grandpa
 The Wolf of Wall Street

Qtr ended March 31, 2013

Paranormal Activity 4
 Flight
 Rise of the Guardians



Filmed Entertainment – Financial Results

(In Millions)

| | Quarter ended March 31, | | Six months ended March 31, | |
|-----------------------------|----------------------------|------------|-------------------------------|------------|
| | 2014 | B/(W) 2013 | 2014 | B/(W) 2013 |
| Revenues | \$ 831 | (12%) | \$ 1,512 | (21%) |
| Expenses | (804) | 6% | (1,538) | 21% |
| Depreciation & Amortization | (16) | 24% | (37) | 14% |
| Adjusted Operating Income | \$ 11 | (83%) | \$ (63) | 15% |
| Equity-Based Compensation | (4) | (33%) | (8) | (33%) |
| Operating Income | \$ 7 | (89%) | \$ (71) | 11% |



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APPENDIX RECONCILIATIONS



Supplemental Disclosures: Non-GAAP Financial Information

Non-GAAP measures, including consolidated operating free cash flow, free cash flow and adjusted results that exclude discrete tax benefits, are relevant and useful information for investors because they clarify our actual operating performance, make it easier to compare our results with those of other companies and allow investors to review performance in the same way as Viacom management.

These are not measures of performance calculated in accordance with GAAP. They should not be considered in isolation of, or as a substitute for, cash flow provided by operations, operating income, net earnings from continuing operations attributable to Viacom and diluted EPS as indicators of operating performance, and they may not be comparable to similarly titled measures employed by other companies.



Supplemental Disclosures:

Non-GAAP Financial Information

(In Millions, except per share amounts)

| | Quarter ended March 31, 2014 | | | |
|--------------------------------------|------------------------------|---|--|--|
| | Operating Income | Pre-tax Earnings from Continuing Operations | Net Earnings from Continuing Operations Attributable to Viacom | Diluted EPS from Continuing Operations |
| Reported Results | \$ 872 | \$ 727 | \$ 502 | \$ 1.13 |
| Factors Affecting Comparability: | | | | |
| Discrete Tax Benefits ⁽¹⁾ | - | - | (20) | (0.05) |
| Adjusted Results | \$ 872 | \$ 727 | \$ 482 | \$ 1.08 |

(1) Adjusted results exclude \$20 million of discrete tax benefits, principally related to the recognition of capital loss carryforward benefits.



Supplemental Disclosures:

Non-GAAP Financial Information

(In Millions, except per share amounts)

Six months ended March 31, 2014

| | Operating Income | Pre-tax Earnings from Continuing Operations | Net Earnings from Continuing Operations Attributable to Viacom | Diluted EPS from Continuing Operations |
|--------------------------------------|------------------|---|--|--|
| Reported Results | \$ 1,832 | \$ 1,564 | \$ 1,049 | \$ 2.33 |
| Factors Affecting Comparability: | | | | |
| Discrete Tax Benefits ⁽¹⁾ | - | - | (20) | (0.04) |
| Adjusted Results | \$ 1,832 | \$ 1,564 | \$ 1,029 | \$ 2.29 |

(1) Adjusted results exclude \$20 million of discrete tax benefits, principally related to the recognition of capital loss carryforward benefits.



Supplemental Disclosures:

Non-GAAP Financial Information

(In Millions, except per share amounts)

| | Six months ended March 31, 2013 | | | |
|--------------------------------------|---------------------------------|---|--|--|
| | Operating Income | Pre-tax Earnings from Continuing Operations | Net Earnings from Continuing Operations Attributable to Viacom | Diluted EPS from Continuing Operations |
| Reported Results | \$ 1,644 | \$ 1,465 | \$ 954 | \$ 1.89 |
| Factors Affecting Comparability: | | | | |
| Discrete Tax Benefits ⁽¹⁾ | - | - | (12) | (0.02) |
| Adjusted Results | \$ 1,644 | \$ 1,465 | \$ 942 | \$ 1.87 |

(1) Adjusted results exclude \$12 million of discrete tax benefits, principally reflecting the release of tax reserves with respect to certain effectively settled tax positions.



Supplemental Disclosures:

Non-GAAP Financial Information

(In Millions)

| | Quarter ended March 31, | | Six months ended March 31, | |
|---|----------------------------|--------|-------------------------------|----------|
| | 2014 | 2013 | 2014 | 2013 |
| Cash Provided By Operations | \$ 520 | \$ 724 | \$ 813 | \$ 1,293 |
| Capital Expenditures | (29) | (31) | (49) | (67) |
| Excess Tax Benefits | 33 | 4 | 38 | 20 |
| Free Cash Flow ⁽¹⁾ | \$ 524 | \$ 697 | \$ 802 | \$ 1,246 |
| Discontinued Operations, net | - | 3 | - | 3 |
| Operating Free Cash Flow ⁽¹⁾ | \$ 524 | \$ 700 | \$ 802 | \$ 1,249 |

(1) We define free cash flow as cash provided by operations minus capital expenditures, plus excess tax benefits from equity-based compensation awards (actual tax deductions in excess of amounts previously recognized, which is included within financing activities in the statement of cash flows), as applicable. We define operating free cash flow as free cash flow, excluding the impact of discontinued operations, as applicable. Free cash flow and operating free cash flow are non-GAAP measures. Management believes the use of these measures provides investors with an important perspective on, in the case of free cash flow, our liquidity, including our ability to service debt and make investments in our businesses, and, in the case of operating free cash flow, our liquidity from ongoing activities.



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