

Electronic Arts Inc. Q1 FY 2014 Results

July 23, 2013

Safe Harbor Statement

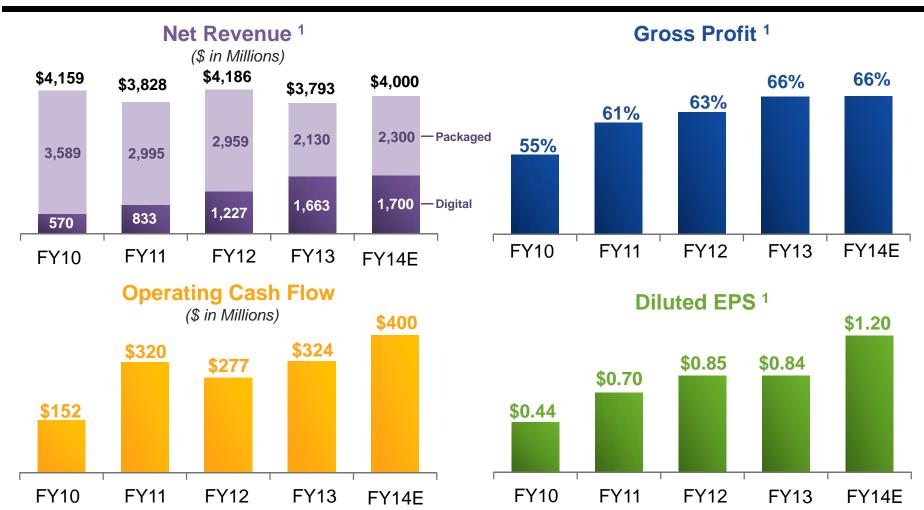
Please review our risk factors on Form 10-K filed with the SEC.



- Some statements set forth in this document, including the information relating to EA's fiscal year 2014 guidance and title slate contain forward-looking statements that are subject to change. Statements including words such as "anticipate", "believe", "estimate" or "expect" and statements in the future tense are forward-looking statements. These forward-looking statements are preliminary estimates and expectations based on current information and are subject to business and economic risks and uncertainties that could cause actual events or actual future results to differ materially from the expectations set forth in the forward-looking statements. Some of the factors which could cause the Company's results to differ materially from its expectations include the following: sales of the Company's titles; the Company's ability to manage expenses; the competition in the interactive entertainment industry; the effectiveness of the Company's sales and marketing programs; timely development and release of Electronic Arts' products; the Company's ability to realize the anticipated benefits of acquisitions; the consumer demand for, and the availability of an adequate supply of console hardware units; the Company's ability to predict consumer preferences among competing platforms; the Company's ability to service and support digital product offerings, including managing online security; general economic conditions; and other factors described in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2013.
- These forward-looking statements are valid as of July 23, 2013 only.
- The preliminary financial results set forth in this document are estimates based on information currently available to Electronic Arts. While Electronic Arts believes these estimates are meaningful, they could differ from the actual amounts that Electronic Arts ultimately reports in its Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2013. Electronic Arts assumes no obligation and does not intend to update these estimates prior to filing its Form 10-Q for the fiscal quarter ended June 30, 2013.

EA Growth Trends





¹ On a non-GAAP basis. FY14 non-GAAP tax rate is 25%. Through FY13, the non-GAAP tax rate was 28%.

Q1 FY14 Update¹



Digital Revenue: Increased by 17% year-over-year to \$378 million, and accounted for 76% of Q1 revenue

Catalog: Battlefield 3 and FIFA 13 led the way, both continue to chart among the Western World top 20 performing games

Gross Margin: 64% for the quarter, up 2% over the prior year, driven by digital and reduced costs

Op Expense: \$477 million, \$53 million below guidance, due to cost control and phasing of key expenses

Loss Per Share: (\$0.40) per share for the quarter, exceeding guidance due to stronger revenue, higher gross margin, and lower operating expenses

Buyback: No shares repurchased during Q1; To date 22 million shares have been repurchased at a total cost of \$278 million

Q1 FY14 Guidance vs. Actuals



Ending June 30, 2013

	GAA	\P	Non-G	GAAP		
	Guidance	Actuals	Guidance	Actuals		
Net Revenue	\$875	\$949	\$450	\$495		
Gross Profit Margin	79%	79.6%	62%	63.8%		
Operating Expense	\$572	\$522	\$530	\$477		
Tax Expense/(Benefit)	\$10	\$6	(\$63)	(\$40)		
Net Income/(Loss)	\$102	\$222	(\$188)	(\$121)		
Diluted Earnings/(Loss) Per Share	\$0.33	\$0.71	(\$0.62)	(\$0.40)		
Diluted Shares	310	312	304	304		

Q1 FY14 Financial Summary

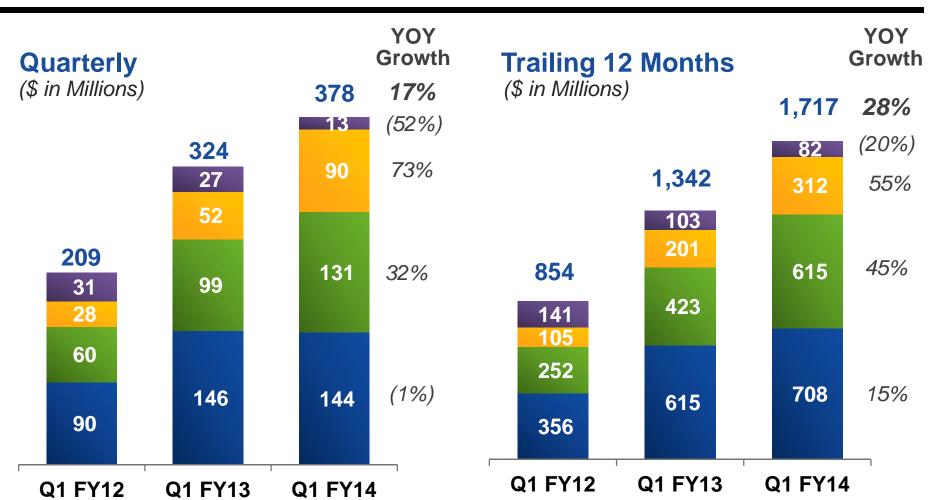


	GA	AP	Non-	GAAP
	Q1FY13	Q1 FY14	Q1 FY13	Q1 FY14
Net Revenue	\$955	\$949	\$491	\$495
Gross Profit Margin	78.5%	79.6%	61.5%	63.8%
Operating Expense	\$535	\$522	\$483	\$477
Operating Income/(Loss)	\$215	\$233	(\$181)	(\$161)
Operating Margin	22.5%	24.6%	(36.9%)	(32.5%)
Diluted Earnings/(Loss) Per Share	\$0.63	\$0.71	(\$0.41)	(\$0.40)
Operating Cash Flow	(\$244)	(\$248)		
EBITDA	\$304	\$315	(\$153)	(\$131)

EA Digital Revenue¹ by Platform







Tablets

Other

In millions, on a non-GAAP basis. PC includes browser.

EA Digital Revenue¹ by Type

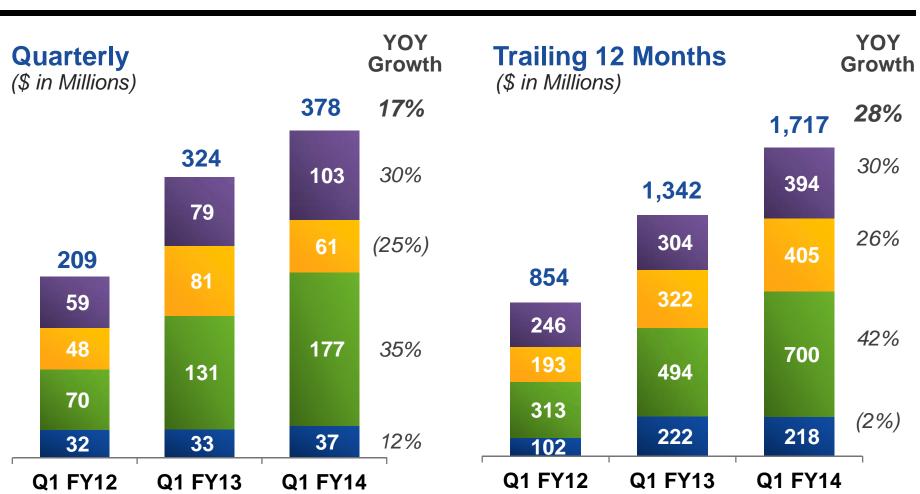
Full Game Downloads

Extra
Content

Subs / Ads / Other

Mobile/HH





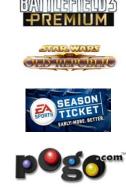
¹ In millions, on a non-GAAP basis.

FY 14 Titles and Services



HD	Subscription	PC Client/Browser	Mobile/Tablet	Social
		FY14 Releases		
FIFA 14 NHL14 FIFA MANAGER 14 MADDEN 25 NBALIVE NCAA FOOTBALL14 MED SPEED 4 SIMS4		COMMAND	FIFR 14 Quest for the Avatar FIFR 14	CVENTURS OF THE STATE OF THE ST
I	To be announced	Others to be announced	Others to be announced	
		Existing Live Services		
SMCHY	BANNEFIELD3	FIFA ONLINE 3	SCRUBBLE SCRUBBLE	

















Guidance - Q2 FY14

Ending September 30, 2013



	GAAP	Non-GAAP
Net Revenue	\$625	\$975
Gross Profit Margin	38%	61%
Operating Expense	\$596	\$550
Tax Expense	\$10	\$13
Net Income (Loss)	(\$375)	\$38
Earnings (Loss) Per Share	(\$1.22)	\$0.12
Diluted Shares	308	316

In millions, except per share data.

Non-GAAP Tax Rate: 25%.

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Electronic Arts assumes no obligation to update these forward-looking statements.

Guidance - Full Year FY14

Ending March 31, 2014



GAAP	Non-GAAP
\$1,900	\$2,200
\$1,500	\$1,700
\$100	\$100
\$3,500	\$4,000
60%	66%
\$2,326	\$2,150
\$50	\$126
(\$302)	\$378
(\$0.98)	\$1.20
308	315
\$400	
	\$1,900 \$1,500 \$100 \$3,500 60% \$2,326 \$50 (\$302) (\$0.98) 308

In millions, except per share data.

Non-GAAP Tax Rate: 25%.

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Guidance - Phasing



FY14 Quarterly Revenue¹

Non-GAAP Net Revenue	Q1	Q2E	Q3E	Q4E
	100/	240/	<i>4</i> E 0 /	100/
Non-GAAP GAAP	12% 27%	24% 18%	45% 22%	19% 33%

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FY14 Announced Titles



Q1	Games	Fuse (1)	Console		
Q2	Sports	FIFA 14	Console	Handheld/Mobile	PC
		Madden NFL 25	Console		
		NCAA Football 14	Console		
		NHL 14	Console		
	Games	Command & Conquer: Generals			PC/F2P
Q3	Sports	FIFA Manager 14			PC
		NBA Live 14	Console		
	Games	Battlefield 4	Console		PC
		Need for Speed	Console		PC
Q4	Maxis	Sims 4			PC

(1) Co-Published Title



Supplemental Financial Information

Guidance¹

Currency Assumptions



- Exchange rates remain volatile
- Current guidance FX assumptions:
 - \$1.30 USD/Euro
 - Revenue and EPS decreases if the Euro weakens v. USD
 - \$0.95 USD/Canadian Dollar
 - R&D costs increase if the Canadian Dollar strengthens v. USD
 - \$1.54 USD/British Pound Sterling
 - Revenue and EPS decreases if the British Pound Sterling weakens v. USD
- Using spot exchange rates as of July 22, 2013:
 - Negligible impact to FY14 non-GAAP EPS
 - Neutral impact for remainder of FY14 non-GAAP Net Operating Income

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Non-GAAP Financial Measures



- To supplement the Company's unaudited condensed consolidated financial statements presented in accordance with GAAP, Electronic Arts uses certain non-GAAP measures of financial performance. The presentation of these non-GAAP financial measures is not intended to be considered in isolation from, as a substitute for, or superior to, the financial information prepared and presented in accordance with GAAP, and may be different from non-GAAP financial measures used by other companies. In addition, these non-GAAP measures have limitations in that they do not reflect all of the amounts associated with the Company's results of operations as determined in accordance with GAAP. The non-GAAP financial measures used by Electronic Arts include: non-GAAP net revenue, non-GAAP gross profit, non-GAAP operating income (loss), non-GAAP net income (loss) and historical and estimated non-GAAP diluted earnings (loss) per share. These non-GAAP financial measures exclude the following items, as applicable in a given reporting period, from the Company's unaudited condensed consolidated statements of operations:
 - Acquisition-related expenses
 - Amortization of debt discount
 - Certain non-recurring litigation expenses
 - Change in deferred net revenue (online-enabled games)
 - Loss (gain) on strategic investments
 - Restructuring charges
 - Stock-based compensation
 - Income tax adjustments

Through fiscal year 2013, the Company used a fixed, long-term projected tax rate of 28 percent internally to evaluate its operating performance, to forecast, plan and analyze future periods, and to assess the performance of its management team. Accordingly, the Company applied the same 28 percent tax rate to its non-GAAP financial results. Beginning in fiscal year 2014, the Company has applied a 25 percent tax rate to its non-GAAP financial results.

Electronic Arts may consider whether other significant non-recurring items that arise in the future should also be excluded in calculating the non-GAAP financial measures it uses. Electronic Arts believes that these non-GAAP financial measures, when taken together with the corresponding GAAP financial measures, provide meaningful supplemental information regarding the Company's performance by excluding certain items that may not be indicative of the Company's core business, operating results or future outlook. Electronic Arts' management uses, and believes that investors benefit from referring to, these non-GAAP financial measures in assessing the Company's operating results both as a consolidated entity and at the business unit level, as well as when planning, forecasting and analyzing future periods. These non-GAAP financial measures also facilitate comparisons of the Company's performance to prior periods. In its earnings press release dated July 23, 2013, Electronic Arts has provided a reconciliation of the most comparable GAAP financial measures to the non-GAAP financial measures.

Q1 FY14 Reconciliation



GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

					Three Month	ns End	ded June 30, 2013				
	GAAP Results	% of Revenue	Acquisition- related expenses	Amortization of debt discount	Change in deferred no revenue (online- enabled games)		Restructuring and other	Stock-based compensation	Income tax adjustments	Non-GAAP Results	% of Revenue
Net revenue	\$ 94		\$ -	\$ -	\$ (4	54)	\$ -	\$ -	\$ -	\$ 495	
Cost of revenue	19	-	(15)			_				179	36.2%
Gross profit	75	79.6%	15	-	(4	54)	-	-	-	316	63.8%
Operating expenses:	4.41	7 45 50/						(7)		440	00.00/
Marketing and sales General and administrative	14		-	-		-	-	(7)	-	140 79	28.3% 16.0%
Research and development	27		-	-		-	-	(6)	-	258	52.0%
Acquisition-related contingent consideration	21	7 0.7%	(7)	•		-	•	(20)	•	230	52.0%
Amortization of intangibles			(4)	_		-	-	-	_	-	
Restructuring and other		1 0.1%	(4)	-		-	(1)	-	-	-	-
Total operating expenses	52:	2 55.0%	(11)		-	_	(1)	(33)		477	96.3%
rotal operating expenses		00.070			-	_	(1)	(00)			00.070
Operating income (loss)	23	3 24.6%	26	-	(4	54)	1	33	-	(161)	-32.5%
Interest and other income (expense), net	(<u>5</u>) -0.6%		5		_		-			-
Income (loss) before provision for (benefit from) income taxes	22	8 24.0%	26	5	(45	54)	1	33	-	(161)	-32.5%
Provision for (benefit from) income taxes		0.6%						-	(46)	(40)	-8.1%
Net income (loss)	\$ 22	23.4%	\$ 26	\$ 5	\$ (4	<u>54</u>)	<u>\$ 1</u>	\$ 33	\$ 46	<u>\$ (121)</u>	-24.4%
Earnings per share Basic Diluted	\$ 0.77 \$ 0.7							Loss per share Basic and diluted	I	\$ (0.40)	
Number of shares used in computation Basic Diluted	30- 31:							Number of shares Basic and diluted	used in computation	304	

In millions, except per share data.

Q1 FY13 Reconciliation



GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

	Three Months Ended June 30, 2012 Change in											
	GAAP Results	% of Revenue	Acquisition- related expenses	Amortization of debt discount	deferred net revenue (online- enabled games)	Restructuring and other	Stock-based compensation	Income tax adjustments	Non-GAAP Results	% of Revenue		
Net revenue	\$ 955	Nevenue	\$ -	\$ -	\$ (464)	\$ -	\$ -	\$ -	\$ 491	Nevenue		
Cost of revenue	205	21.5%	(15)	-	- (-,	-	(1)	•	189	38.5%		
Gross profit	750	78.5%	15	-	(464)	-	1		302	61.5%		
Operating expenses:												
Marketing and sales	151	15.8%	-	-	_	-	(7)	-	144	29.3%		
General and administrative	88	9.2%	-	-	-	-	(10)	-	78	15.9%		
Research and development	282	29.6%	-	-	-	-	(21)	-	261	53.2%		
Acquisition-related contingent consideration	(20)	-2.1%	20	-	-	-	-	-	-	-		
Amortization of intangibles	7	0.7%	(7)	-	-	-	-	-	-	-		
Restructuring and other	27	2.8%	<u>-</u> _	<u>-</u> _	<u> </u>	(27)	<u>-</u> _			-		
Total operating expenses	535	56.0%	13	-		(27)	(38)		483	98.4%		
Operating income (loss)	215	22.5%	2	-	(464)	27	39	-	(181)	-36.9%		
Interest and other expense, net	(5)	-0.5%		5						-		
Income (loss) before provision for (benefit from) income taxes	210	22.0%	2	5	(464)	27	39	-	(181)	-36.9%		
Provision for (benefit from) income taxes	9	1.0%	<u> </u>		-	-	-	(60)	(51)	-10.4%		
Net income (loss)	<u>\$ 201</u>	21.0%	\$ 2	\$ 5	<u>\$ (464)</u>	\$ 27	\$ 39	\$ 60	<u>\$ (130)</u>	-26.5%		
Earnings per share Basic Diluted	\$ 0.63 \$ 0.63						Loss per share Basic and diluted	1	\$ (0.41)			
Number of shares used in computation Basic Diluted	317 320						Number of shares Basic and diluted	used in computation	317			

In millions, except per share data.

TTM Q1 FY14 Reconciliation



GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

	Trailing Twelve Months Ended June 30, 2013											
					Change in							
					Deferred Net							
					Revenue							
	GAAP	% of	Acquisition-	Amortization of	(Online- Enabled	Gain on strategic	Restructuring	Stock-based	Income tax	Non-GAAP	% of	
	Results	% or Revenue	related expenses	debt discount	Games)	investments	and other	compensation	adjustments	Results	% or Revenue	
Net revenue	\$ 3,791	Novembe	\$ -	\$ -		\$ -		\$ -	\$ -	\$ 3,797	Novembe	
Cost of revenue	1,377	36.3%	(93)		,		-	(1)		1,283	33.8%	
Gross profit	2,414	63.7%	93	-			•	1		2,514	66.2%	
Operating expenses:												
Marketing and sales	784	20.7%	-	-			-	(30)	-	754	19.9%	
General and administrative	351	9.3%	-	-			-	(34)	-	317	8.3%	
Research and development	1,149	30.3%	-	-	,		•	(93)	-	1,056	27.8%	
Acquisition-related contingent consideration	(37)	-1.0%	37	-			-	-	-	-	-	
Amortization of intangibles	27	0.7%	(27)	-			-	-	-			
Restructuring and other	1	-				·	(1)				-	
Total operating expenses	2,275	60.0%	10			-	(1)	(157)		2,127	56.0%	
Operating income	139	3.7%	83	-	6		1	158		387	10.2%	
Gain on strategic investments	39	1.0%				(39			-		-	
Interest and other income (expense), net	(21)	-0.6%		20						(1)	-	
Income before provision for income taxes	157	4.1%	83	20	6	(39) 1	158		386	10.2%	
Provision for income taxes	38	1.0%				·			75	113	3.0%	
Net income	<u>\$ 119</u>	3.1%	\$ 83	\$ 20	\$ 6	\$ (39) <u>\$ 1</u>	\$ 158	<u>\$ (75)</u>	\$ 273	7.2%	

In millions

TTM Q1 FY13 Reconciliation



GAAP to Non-GAAP Unaudited Condensed Consolidated Statement of Operations

		Trailing Twelve Months Ended June 30, 2012												
	GAAP % of Acquisition- Results <i>Revenue</i> related expenses		•	Amortization of	Certain non- recurring litigation		Change in Deferred Net Revenue (Online- Enabled	Restructuring		Stock-based	Income tax	Non-GAAP	% of	
Net revenue	\$ 4,099	_	related expenses	debt discount	expense \$	es .	Games) 54	and other		compensation	adjustments -	Results \$ 4,153	Revenue	
Cost of revenue	1,563	38.1%	(64)	• ·	ð	·	ş 54 -	ð	:	(2)	.	1,497	36.0%	
Gross profit	2,536		64				54		-	2		2,656	64.0%	
Operating expenses:														
Marketing and sales	886	21.6%	-	-		-	-		-	(29)	-	857	20.6%	
General and administrative	392	9.6%	-	-		(27)			-	(38)	-	327	7.9%	
Research and development	1,184	28.9%	-	-		-	-		-	(102)	-	1,082	26.1%	
Acquisition-related contingent consideration	(11)	-0.3%	11	-		-			-	-	-		-	
Amortization of intangibles	37	0.9%	(37)	-		-	-			-	-	-	-	
Restructuring and other	25	0.6%						(2	25)				•	
Total operating expenses	2,513	61.3%	(26)			(27)		(2	<u>25</u>)	(169)	·	2,266	54.6%	
Operating income	23	0.6%	90			27	54	2	25	171	-	390	9.4%	
Interest and other income (expense), net	(25)	-0.6%		19					<u>-</u>			(6)	-0.1%	
Income (loss) before provision for (benefit from) income taxes	(2)		90	19		27	54	2	25	171		384	9.3%	
Provision for (benefit from) income taxes	(58)	-1.4%	<u>·</u>						<u>-</u>	<u>·</u>	165	107	2.6%	
Net income	\$ 56	1.4%	\$ 90	\$ 19	\$	27	\$ 54	\$ 2	25	\$ 171	\$ (165)	\$ 277	6.7%	

In millions 20

Q1 FY14 EBITDA Reconciliation



The following table provides a reconciliation of the non-GAAP financial measures regarding Electronic Arts' Earnings Before Interest, Taxes, Depreciation, Amortization and Stock-based Compensation ("EBITDA") to the nearest comparable GAAP financial measures.

	Three Months Ended June 30, 2013													
		Change in												
					defe	erred net								
					re	venue								
			Acqu	isition-	(0	online-								
	(SAAP	rel	ated	er	nabled	Restru	cturing	Stock	-Based	Non-GAAP			
	Re	esults		enses		ames)	and	other	compe	ensation		sults		
Operating income (loss)	\$	233	\$	26	\$	(454)	\$	1	\$	33	\$	(161)		
Adjustments:														
Stock-based compensation		33		-		-		-		(33)		-		
Depreciation		30		-		-		-		-		30		
Amortization of acquisition-related intangibles		19		(19)		-		-		-		-		
Total adjustments		82		(19)						(33)		30		
EBITDA	\$	315	\$	7	\$	(45 <u>4</u>)	\$	1	\$		\$	(131)		

Q1 FY13 EBITDA Reconciliation



The following table provides a reconciliation of the non-GAAP financial measures regarding Electronic Arts' EBITDA to the nearest comparable GAAP financial measures.

	Three Months Ended June 30, 2012												
			Acqui	isition	Change in deferred net revenue (online-								
	GAAP Results		Acquisition- related expenses		enabled games)		Restructuring and other		Stock-Based compensation		Non-GAAP Results		
Operating income (loss)	\$	215	\$	2	\$	(464)	\$	27	\$	39	\$	(181)	
Adjustments:													
Stock-based compensation		39		-		-		-		(39)		-	
Depreciation		28		-		-		-		-		28	
Amortization of acquisition-related intangibles ¹		22		(22)		-		-		-		-	
Total adjustments		89		(22)				<u>-</u>		(39)		28	
EBITDA	\$	304	\$	(20)	\$	(464)	\$	27	\$	_	\$	(153)	

¹ Includes \$2 million impairment of acquisition-related intangible assets.

Q2 FY14 Guidance Reconciliation (EX



The following table provides a reconciliation of the non-GAAP financial measures regarding Electronic Arts' Q2 FY14 guidance to the nearest comparable GAAP financial measures. These are preliminary estimates and expectations based on current information as of July 23, 2013 and are subject to business and economic risks and uncertainties that could cause actual events or actual future results to differ materially from the expectations set forth herein. The reconciliation provided below reflects rounding and other approximations.

					Change in					
					Deferred Net					
			Acquisition-		Revenue					
			related		(Packaged					
	GAAP		expenses and	Amortization of	Goods and		Stock-Based	Tax	Noi	n-GAAP
	Guidance		Amortization	Debt Discount Digital Content)		Restructuring	Compensation	Adjustments	Guidance	
Approximate Net Revenue	\$	625			350				\$	975
Approximate Gross Margin %		38%	2%		21%					61%
Approximate Operating Expense	\$	596	(5)			(1)	(40)		\$	550
Approximate Tax Expense (Benefit)	\$	10						3	\$	13
Net Income (Loss)	\$	(375)	20	5	350	1	40	(3)	\$	38
Earnings (Loss) Per Share	\$	(1.22)							\$	0.12
Diluted shares (Basic for Loss)		308								316

In millions, except per share data.

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FY14 Guidance Reconciliation



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	GAAP uidance	Acquisition- related expenses and Amortization	Amortization of Debt Discount	Change in Deferred Net Revenue (Packaged Goods and Digital Content)	Restructuring	Stock-Based Compensation	Tax Adjustments	Non-GAAP Guidance	
Approximate Net Revenue	\$ 3,500			500				\$	4,000
Approximate Gross Margin %	60%	1%		5%					66%
Approximate Operating Expense	\$ 2,326	(22)			(4)	(150)		\$	2,150
Approximate Tax Expense (Benefit)	\$ 50						76	\$	126
Net Income (Loss)	\$ (302)	82	20	500	4	150	(76)	\$	378
Earnings (Loss) Per Share	\$ (0.98)							\$	1.20
Diluted shares (Basic for Loss)	308								315

In millions, except per share data.

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