

Colgate-Palmolive Company
Consolidated Income Statement and Supplemental Information
Reconciliation Excluding the 2004 Restructuring Program
For the Three Months Ended March 31, 2009 and 2008
(in Millions Except Per Share Amounts) (Unaudited)

	2009	2008		
	As Reported	As Reported	Restructuring	Excluding Restructuring
Net sales	\$ 3,502.8	\$ 3,713.0	\$ -	\$ 3,713.0
Cost of sales	1,490.4	1,613.2	25.9	1,587.3
Gross profit	2,012.4	2,099.8	(25.9)	2,125.7
Gross profit margin	57.5%	56.6%		57.3%
Selling, general and administrative expenses	1,185.7	1,348.9	13.2	1,335.7
Other (income) expense, net*	15.3	5.2	(0.7)	5.9
Operating profit	811.4	745.7	(38.4)	784.1
Operating profit margin	23.2%	20.1%		21.1%
Interest expense, net	21.2	33.7	-	33.7
Income before income taxes	790.2	712.0	(38.4)	750.4
Provision for income taxes	253.7	223.5	(17.2)	240.7
Effective tax rate	32.1%	31.4%		32.1%
Net income including noncontrolling interests	536.5	488.5	(21.2)	509.7
Less: Net income attributable to noncontrolling interests*	28.6	22.0	-	22.0
Net income	507.9	466.5	(21.2)	487.7
Earnings per common share				
Basic	\$ 1.00	\$ 0.90	\$ (0.04)	\$ 0.94
Diluted	\$ 0.97	\$ 0.86	\$ (0.04)	\$ 0.90
Average common shares outstanding				
Basic	500.7	509.0	509.0	509.0
Diluted	526.2	539.5	539.5	539.5

* The Company adopted FASB Statement No. 160, "Noncontrolling Interests in Consolidated Financial Statements - An Amendment of ARB No. 51" (SFAS 160), on January 1, 2009. To conform to the current year's presentation, net income attributable to noncontrolling interests in less-than-wholly owned subsidiaries has been reclassified from Other (income) expense, net to a new line below Operating profit called Net income attributable to noncontrolling interests. The reclassification had no effect on Net income or Earnings per common share.

See Table 2 "Supplemental Consolidated Income Statement Information" for a reconciliation to previously reported amounts for the three months ended March 31, 2008. Refer to the Company's website for a reconciliation to previously reported amounts for all quarters of 2008 as well as full year 2008 and 2007.

Note: The impact of "Restructuring" on the basic and diluted earnings per share may not necessarily equal the earnings per share if calculated independently as a result of rounding.