

**Colgate-Palmolive Company**  
**Consolidated Income Statement and Supplemental Information**  
**Reconciliation Excluding the 2004 Restructuring Program**  
**For the Twelve Months Ended December 31, 2009 and 2008**  
**(in Millions Except Per Share Amounts) (Unaudited)**

	2009		2008	
	As Reported	As Reported	Restructuring	Excluding Restructuring
Net sales	\$ 15,327	\$ 15,330	\$ -	\$ 15,330
Cost of sales	6,319	6,704	59	6,645
Gross profit	9,008	8,626	(59)	8,685
Gross profit margin	58.8%	56.3%		56.7%
Selling, general and administrative expenses	5,282	5,422	81	5,341
Other (income) expense, net	111	103	24	79
Operating profit	3,615	3,101	(164)	3,265
Operating profit margin	23.6%	20.2%		21.3%
Interest expense, net	77	96	-	96
Income before income taxes	3,538	3,005	(164)	3,169
Provision for income taxes	1,141	968	(51)	1,019
Effective tax rate	32.2%	32.2%		32.2%
Net income including noncontrolling interests	2,397	2,037	(113)	2,150
Less: Net income attributable to noncontrolling interests*	106	80	-	80
Net income	2,291	1,957	(113)	2,070
Earnings per common share				
Basic	\$ 4.53	\$ 3.81	\$ (0.22)	\$ 4.03
Diluted	\$ 4.37	\$ 3.66	\$ (0.21)	\$ 3.87
Average common shares outstanding				
Basic	499.5	506.3	506.3	506.3
Diluted	524.6	535.0	535.0	535.0

\* To conform to the current year presentation required by the Consolidation Topic of the FASB Codification, net income attributable to noncontrolling interests in less-than-wholly-owned subsidiaries has been reclassified from Other (income) expense, net to a new line below Operating profit called Net income attributable to noncontrolling interests. The reclassification had no effect on Net income or Earnings per common share.

Refer to the Company's web site for a reconciliation to previously reported amounts for all quarters of 2008 as well as full year 2008 and 2007.

Note: The impact of "Restructuring" on the basic and diluted earnings per share may not necessarily equal the earnings per share if calculated independently as a result of rounding.