

1 **SSYS Q1 2016 Earnings Script**

2
3 **SLIDE 1 & 2: TITLE SLIDES**

4
5 **SPEAKER: Operator**

6
7 Good day, ladies and gentlemen. Welcome to today's conference call to discuss Stratasys' first
8 quarter financial results.

9
10 My name is [INSERT], and I'm your operator for today's call. [INSERT RELEVANT INSTRUCTIONS].

11
12 And now, I'd like to hand the call over to Shane Glenn, Vice President of Investor Relations for
13 Stratasys. Mr. Glenn, please go ahead.

14
15 **SLIDE 3: FLS & NON-GAAP DISCLOSURE**

16
17 **SPEAKER: Shane Glenn**

18
19 Good morning, everyone, and thank you for joining us to discuss our first quarter financial results.
20 On the call with us today are David Reis, CEO, and Erez Simha, CFO and COO of Stratasys.

21
22 I remind you that access to today's call, including the prepared slide presentation, is available
23 online at the web address provided in our press release.

24
25 In addition, a replay of today's call, including access to the slide presentation, will also be available
26 and can be accessed through the investor section of our website.

27
28 We will begin by reminding everyone that certain statements in this press release regarding
29 Stratasys' belief that its comprehensive new strategy will help grow its markets, and the statements
30 regarding its projected future financial performance, including under the heading "Financial
31 Guidance," are forward-looking statements reflecting management's current expectations and
32 beliefs. These forward-looking statements are based on current information that is, by its nature,
33 subject to rapid and even abrupt change. Due to risks and uncertainties associated with Stratasys'
34 business, actual results could differ materially from those projected or implied by these forward-
35 looking statements. These risks and uncertainties include, but are not limited to: any failure to
36 continue to efficiently and successfully integrate the operations of Stratasys, Inc. and Objet Ltd.
37 after their merger as well as MakerBot, Solid Concepts, Harvest and GrabCAD after their acquisition
38 or to successfully establish and execute effective post-acquisition integration plans; changes in the
39 overall global economic environment; the impact of competition and new technologies; changes in
40 the general market, political and economic conditions in the countries in which we operate; any
41 under estimates in projected capital expenditures and liquidity; changes in our strategy; changes in
42 applicable government regulations and approvals; changes in customers' budgeting priorities;
43 lower than expected demand for our products and services; reduction in our profitability due to
44 shifting in our product mix into lower margin products or our shifting in our revenues mix
45 significantly towards our AM services business; costs and potential liability relating to litigation and
46 regulatory proceedings; and those factors referred to in Item 3.D "Key Information - Risk Factors",
47 Item 4, "Information on the Company", and Item 5, "Operating and Financial Review and Prospects"
48 in our 2015 Annual Report, as well as in the 2015 Annual Report generally. Readers are urged to
49 carefully review and consider the various disclosures made throughout the Form 6-K, our 2015
50 Annual Report, and in our other reports filed with or furnished to the SEC, which are designed to

51 advise interested parties of the risks and factors that may affect our business, financial condition,
52 results of operations and prospects. Any guidance and other forward-looking statements in this
53 press release are made as of the date hereof, and Stratasys undertakes no obligation to publicly
54 update or revise any forward-looking statements, whether as a result of new information, future
55 events or otherwise, except as required by law.

56 As in previous quarters, today's call will include non-GAAP financial measures. These non-GAAP
57 financial measures should be read in combination with our GAAP metrics to evaluate our
58 performance. We also note that we are not providing any pro forma financial results for
59 acquisitions. Certain non-GAAP to GAAP reconciliations are provided in the table contained in our
60 slide presentation and today's press release.

61
62 Now I would like to turn the call over to our CEO, David Reis. David?

63
64 **SLIDE 4: OPENING SUMMARY**

65
66 **SPEAKER: David Reis**

67
68 Good morning everyone, and thank you for joining today's call.

69
70 We made significant progress in improving our operating efficiency during the first quarter.

71
72 That progress helped drive favorable trends in operating profit and cash generation during the
73 period, despite a market environment that remained challenging.

74
75 We were also encouraged to see a sequential improvement in MakerBot's performance during the
76 quarter, as we begin to recognize some positive results from the recent restructuring of that
77 business.

78
79 MakerBot and the desktop category present both a long-term opportunity and challenge for us, as
80 customers increasingly chose desktop systems over higher-end systems to address their concept
81 modeling needs and in some cases also their rapid prototyping needs.

82
83 We believe we are well positioned to capitalize on this opportunity and trend, as we are the leader
84 in both the professional and desktop segment of the prototyping market.

85
86 In addition, our position is supported by our growing installed base of systems, and online 3D
87 printing community sites – both the largest in our industry.

88
89 We are pleased with the initial reception for the Stratasys J750 that we launched during the first
90 quarter, which we believe provides the market with unmatched color and multi-material printing
91 capabilities.

92
93 Initial orders of the innovative new system have exceeded our expectations.

94
95 Market conditions, driven in part by a weaker global manufacturing environment, remain
96 challenging, and we are committed to further improving our financial performance by aggressively
97 managing our expenses and driving additional operational efficiencies.

98

99 At the same time, we will invest aggressively around initiatives which help us maintain our
100 leadership position in prototyping, and that support our efforts to develop a solutions-based
101 business model that targets applications for tooling and end-use parts within key vertical markets.
102

103 I will return later in the call to provide you more detail on these important initiatives and other key
104 developments, but first, I will turn the call over to our CFO and COO, Erez Simha, who will review
105 the details of our financial results.

106 Erez?

107

108 **SLIDE 5&6: FINANCIAL RESULTS SUMMARY**

109

110 **SPEAKER: Erez Simha**

111

112 Thank you, David, and good morning, everyone.

113

114 As David mentioned, we continued to observe a challenging business environment during the first
115 quarter, but we are pleased with our ongoing efforts to control costs and improve our working
116 capital management.

117

118 This resulted in improved gross margins, as well as growth in operating income and significant
119 improvement in cash flow from operations during the period.

120

121 Total revenue in the first quarter decreased by 3% to \$167.9 million when compared to \$172.7
122 million for the same period last year.

123

124 MakerBot product and service revenue declined by 23% in the first quarter over last year, but
125 increased sequentially by 27%, driven by the positive impact of the ongoing reorganization of that
126 business.

127

128 Non-GAAP operating income improved both year-over-year and sequentially to \$4.0 million,
129 compared to an operating loss of \$0.8 million for the same period last year, and a loss of \$8.9
130 million in the fourth quarter of last year.

131

132 Non-GAAP net income for the first quarter was \$0.6 million, or \$0.01 per diluted share, compared to
133 non-GAAP net income of \$2.0 million, or \$0.04 per diluted share, reported for the same period last
134 year. Net income included a tax expense of \$3.6 million, which resulted from the non-cash
135 valuation allowance against deferred tax assets derived from losses in the U.S.

136

137 **SLIDE 7: REVENUE**

138

139 Product revenue in the first quarter decreased by 6% to \$118.6 million, as compared to the same
140 period last year.

141

142 Within product revenue, system revenue for the quarter declined by 14% over the same period last
143 year, driven primarily by the overall market weakness we discussed previously.

144

145 Consumables revenue for the quarter increased 6% compared to the same period last year.

146

147

148 Services revenue in the first quarter increased by 7% to \$49.3 million, as compared to the same
149 period last year.

150
151 Within service revenue, customer support revenue during the quarter, which includes the revenue
152 generated mainly by maintenance contracts on our systems, increased by 11% compared to the
153 same period last year, driven primarily by growth in our installed base of systems.

154
155 We were pleased to see an improvement in year-over-year consumable and service revenue
156 growth, compared to the flat growth in consumables we observed in the second half of 2015, and
157 the flat growth in service revenue in the fourth quarter of last year.

158
159

160 **SLIDE 8: UNIT SALES**

161

162 The Company sold 5,125 3D printing and additive manufacturing systems during the first quarter,
163 and has sold a total of 151,149 systems worldwide as of March 31, 2016, on a pro forma combined
164 basis.

165

166 Unit sales in the first quarter increased sequentially by 11%, driven by higher MakerBot unit sales.

167

168 **SLIDE 9: GROSS PROFIT**

169

170 Gross margins improved slightly to 55.1% for the first quarter, compared to 54.1% for the same
171 period last year.

172

173 Sequentially, gross margin percentage increased by 7 points, helped by the one-time items that
174 negatively impacted gross margin in the fourth quarter of last year, as well as the operational cost
175 control measures that have helped mitigate production-related inefficiencies.

176

177 Product gross margin improved to 61.1% in the first quarter, compared to 58.6% for the same
178 period last year, driven by sales mix that favored higher margin systems, an increase in
179 consumables sales as a percentage of total product revenue, and improved production efficiency.

180

181 Service gross margin decreased slightly to 40.4% in the quarter, as compared to 41.7% for the same
182 period last year.

183

184 Sequentially, service gross margin increased by 4 points in the first quarter, helped by our cost
185 control efforts and a product sales mix at Stratasys Direct Manufacturing that favored our higher-
186 margin offerings.

187

188 **SLIDE 10: OPERATING/NET PROFIT**

189

190 We were pleased to recognize a significant reduction in our operating expenses, and increase in
191 operating profit during the first quarter.

192

193 These favorable trends reflect the positive impact of our operational initiatives, including
194 reductions in headcount, subcontractors, facility consolidation, and an overall focus on reducing
195 our direct and indirect spend.

196

197 Operating expenses declined by 6% to \$88.5 million for the first quarter, as compared to the same
198 period last year.

199
200 In addition, operating expenses in the quarter declined by 4% sequentially when compared to the
201 fourth quarter of 2015.

202
203 Net R&D expenses decreased by 7% in the quarter to \$22.8 million over the same period last year,
204 driven by our overall cost reduction efforts.

205
206 SG&A expenses decreased by 6% in the quarter to \$65.6 million over the same period last year,
207 reflecting the cost reductions, as well as the impact of lower reseller commissions.

208
209 We should note that these planned cost reductions do not impact our long-term strategic initiatives,
210 and in some instances we have actually increased investments in areas we view as strategically
211 important for long-term growth.

212
213 Net income included a tax expense of \$3.6 million, which resulted from the non-cash valuation
214 allowance against deferred tax assets derived from losses in the U.S.; compared to a tax benefit of
215 \$7.8 million for same period last year.

216
217 It should be noted that these deferred tax assets have expiry dates many years into the future and
218 we do anticipate being able to recognize their value to offset perspective tax liabilities.

219

220 **SLIDE 11: GEOGRAPHIC MIX**

221

222 The following slide provides you with a breakdown of our geographic sales for the quarter, which
223 reflects the broad-based weakness we have outlined previously.

224

225 Our regional results were consistent with the trends we have observed in recent quarters.

226

227 **SLIDE 12: BALANCE SHEET/CASH FLOW**

228

229 Non-GAAP EBITDA for the first quarter amounted to \$12.6 million.

230

231 The Company generated \$31.6 million in cash from operations during the first quarter, driven by
232 our cost-cutting initiatives and improvements in working capital management.

233

234 The Company currently holds approximately \$280.2 million in cash, cash equivalents, and short
235 term bank deposits.

236

237 Inventory at the end of the first quarter increased slightly to \$124.5 million as compared to \$123.7
238 million at the end of the fourth quarter, as we continue to focus aggressively on managing inventory
levels.

239

240 Accounts receivable decreased by 11% to \$109.1 million, compared to \$123.2 million at the end of
241 the fourth quarter. As a result of significant efforts to improve our cash position, DSO on 12-month
trailing revenue decreased to 58, compared to 65 in the previous quarter.

242

243 **SLIDE 13: SUMMARY**

244

245 In summary,

246

- 247 1.) Our first quarter results are in line with our expectations for the year, and reflect a
248 continuation of the challenging market environment we have observed over the past
249 several quarters.
- 250 2.) We were pleased with the positive trend in gross margins that was driven by manufacturing
251 efficiencies and a favorable product mix.
- 252 3.) We are pleased with the operational improvements we have achieved, which contributed to
253 improved profitability and cash flow from operations.
- 254 4.) Going forward, we will continue to aggressively manage our expenses and work toward
255 additional operational improvements.
- 256 5.) And finally, we believe we maintain a strong balance sheet with sufficient capital to invest
257 for the future and capitalize on emerging opportunities.

258

259 I would now like to turn the call over to our VP of Investor Relations, Shane Glenn, who will provide
260 you greater details on our 2016 financial guidance. Shane.

261

262 **SLIDE 14: GUIDANCE**

263

264 **SPEAKER: Shane Glenn**

265

266 Thank you, Erez.

267

268 As Erez mentioned, our visibility into the timing and magnitude of a market recovery remains
269 limited.

270 This uncertainty is reflected in our revenue projections and operating budget, which assume no
271 significant market improvement throughout 2016.

272 Our guidance for 2016 remains as follows:

273

- 274 1. Total revenue in the range of \$700 to \$730 million, with non-GAAP net income in the range
275 of \$9 to \$23 million, or \$0.17 to \$0.43 per diluted share.
- 276 2. GAAP net loss of \$84.0 to \$67.0 million, or (\$1.60) to (\$1.28) per basic share.
- 277 3. Non-GAAP earnings guidance excludes \$59.0 million of projected amortization of intangible
278 assets; \$25.0 to \$27.0 million of share-based compensation expense; \$7.0 million in merger
279 and acquisition related expenses; \$4.0 to \$5.0 million in reorganization and other related
280 costs; and includes \$5.0 million in tax expenses related to non-GAAP adjustments.

281

282 Additionally, we are providing the following information regarding our company's potential
283 performance and strategic plans for 2016:

284

- 285 1. Gross margins to improve modestly to a range of 54-55%
- 286 2. Operating margins of 3-5%
- 287 3. Tax expense of \$10-\$11 million, which includes the negative impact of the planned
288 accounting treatment for deferred tax asset valuation allowance.
- 289 4. Capital expenditures are projected at \$60 to \$70 million, with approximately \$45 million
290 designated for completing the company's new facility in Israel.

291

292 Our tax expense guidance, and relatively high estimated non-GAAP tax rate for 2016, is a function of
293 the ongoing non-cash valuation allowance against deferred tax assets we expect to record
294 throughout the year.

295
296 As Erez mentioned, these deferred tax assets have expiration dates many years into the future, and
297 we do anticipate being able to ultimately recognize their value to offset perspective tax liabilities.
298

299 The company believes that it can achieve a significant improvement in its operating structure in
300 2016 which can translate into improved operating profit compared to the prior year.

301
302 Given the expected impact on net income of the planned accounting treatment for tax valuation, the
303 company believes operating profit growth would be the best measure of performance in 2016.
304

305 Appropriate reconciliations between GAAP and non-GAAP financial measures are provided in a
306 table at the end of our press release and slide presentation, with itemized detail of the non-GAAP
307 financial measures.
308

309 Now, I'd like to turn the call back over to David Reis. David?

310

311 **SLIDE 15: STRATEGIC OVERVIEW**

312

313 **SPEAKER: David Reis**

314

315 Thank you, Shane

316

317 As previously noted, we observed no significant change in the market environment from last
318 quarter.

319

320 However, we are pleased with the progress of our various restructuring and cost-cutting initiatives,
321 and believe that we are on track to meet our goals for improved financial performance in 2016.
322

323 In addition, the business transformation that we discussed on our last call is proceeding as planned.
324

325 As outlined previously, our goal is to maintain our leadership position in prototyping, while
326 developing a solutions-based business model that targets key vertical markets and emerging
327 applications for tools and end-use parts.
328

329 This includes investment in R&D and go-to-market initiatives to support the many growth
330 opportunities we have already identified; as well as incremental investments in our Strategic
331 Accounts, Vertical Business Units, MakerBot, GrabCAD software and IT infrastructure that will
332 position us for long-term growth.

333

334 **SLIDE 16&17: PROTOTYPE MARKET UPDATE**

335

336 I would like to highlight some of the opportunities and unique challenges we face within the
337 prototyping segment of our industry.
338

339 As we have observed, the price-to-performance proposition of Desktop 3D printers has improved
340 dramatically in recent years, helping drive increased penetration and rapid adoption of 3D printing
341 technology.

342
343 This trend is supported by a recent industry survey we completed, which found that between 60%
344 and 70% of designers and engineers that have adopted 3D printing technology are using desktop
345 units for a portion of their prototyping applications.

346
347 In a separate survey, we found that over half of our customers that own both a Stratasys
348 professional and desktop system plan on purchasing additional desktop units over the next year;
349 with over 30% planning on adding multiple units.

350
351 We believe this trend will continue, and represents an attractive opportunity for Stratasys and our
352 industry-leading line of MakerBot desktop 3D printers.

353
354 In the first quarter, revenue at MakerBot increased sequentially by approximately 27%, despite
355 weak season sales trends that are typical during the period. We believe a renewed focus on quality,
356 customer service, and improved go-to-market is beginning to have a positive impact.

357
358 We are also focused on efficiency at MakerBot, and believe our recent announcement to transition
359 all production of MakerBot products to Jabil, one of the largest contract manufacturers in the world,
360 will allow for greater manufacturing flexibility and help drive incremental operational savings
361 going forward.

362
363 In addition, we see significant opportunities for cross and up-selling within our large installed base
364 of desktop users, as those customers expand their use of 3D printing to applications that require
365 functionality not offered within the desktop market.

366
367 However, the rapid development of the category has led to a dynamic competitive environment, as
368 the market absorbs a large number of competitive products that are low cost, but offer limited
369 functionality to the end-user.

370
371 We are also observing a growing utilization of desktop systems for basic concept model
372 applications. This is impacting the sales of higher-end systems that have historically been
373 purchased partly for the same purpose, a trend that will likely persist as the functionality of
374 desktop systems continue to improve.

375
376 Regardless of the opportunity or challenge, we believe Stratasys is well positioned to continue to
377 lead in prototyping, given:

- 378
379 1. Our leadership position in both the professional and desktop segments, with the industry's
380 largest installed base of systems worldwide;
- 381 2. Our market leading brands and ecosystems, including the largest online 3D printing
382 community sites in the industry for both the professional and semi-professional markets;
- 383 3. A market opportunity that remains relatively unpenetrated;
- 384 4. And our demonstrated ability to drive innovation.

385
386 **SLIDE 18: PROTOTYPING LEADERSHIP – STRATASYS J750**

387
388 A great example of our commitment to innovation is the recently launched Stratasys J750.

389
390 The new system breaks technology barriers, enabling full color 3D printing, combined with an
391 unprecedented range of materials – ranging from rigid to flexible, and opaque to transparent.
392
393 The system helps users streamline their workflow process and speed product delivery cycles by
394 eliminating time-consuming painting and assembly processes that are normally required to create
395 true-to-life prototypes.
396
397 The system maintains a capacity of six material cartridges allowing customers to keep frequently
398 used materials loaded at all times, which reduces the downtime associated with material
399 changeovers.
400
401 The multi-purpose system can produce production tools, manufacturing molds, teaching aids, as
402 well as surgical guides and visual models.
403
404 We believe the J750 is well positioned to address the emerging market for medical models given the
405 system’s ability to print highly detailed models in full color, with material properties that can vary
406 within each part.
407
408 We believe the J750 represents the ultimate 3D printing solution for advanced prototyping
409 applications, and we are pleased with the strong initial orders that has followed the product launch.
410

SLIDE 19: VERTICAL BUSINESS UNITS

411
412
413 We also made good progress implementing our vertical market strategy during the first quarter.
414
415 Although early in its development, our vertical business unit, or VBU, outperformed the non-
416 vertical areas of our business, highlighted by strong contributions from aerospace and medical.
417
418 We view aerospace as a key future market for manufacturing applications, with near-term
419 opportunities to address aircraft interiors, and longer-term opportunities for secondary structures
420 that have higher technical requirements. In the first quarter, our aerospace vertical grew by an
421 estimated 14% year over year.
422
423 Aerospace is a vertical with high certification requirements within manufacturing, but OEMs are
424 moving quickly to evaluate and adopt our technology given the potential cost savings.
425
426 We believe that the manufacturing validation brought on by a broader adoption within aerospace
427 would be invaluable across multiple industries.
428
429 We are also observing positive trends in our medical vertical, with estimated 22% year over year
430 growth. Medical is another market characterized by early adoption and strict manufacturing
431 requirements.
432
433 We recently announced an agreement with New York-based Jacobs Institute to create a Center of
434 Excellence, with the goal of advancing the use of 3D printing for a variety of medical applications.
435
436 Researchers at the Jacobs Institute will leverage Stratasys' 3D printing technology to develop and
437 test new medical devices.
438

439 The center will also serve as a referral center for hospitals and medical research organizations that
440 are considering implementing 3D printing labs.

441
442 We believe that applications developed through this collaboration could apply to a broader medial
443 audience, and could support future growth opportunities within our medical vertical business unit.
444

445
446 **SLIDE 20: SUMMARY**

447
448 In summary:

- 449
- 450 1.) Our first quarter results reflected a continuation of the challenging market environment we
451 observed in 2015; however, we are pleased with our improved financial performance and
452 operational efficiency.
 - 453 2.) We are observing shifts in the prototyping market, which include accelerated adoption of
454 desktop units for use in concept modeling applications – creating both opportunities and
455 challenges for the company that we are prepared to address.
 - 456 3.) We remain focused on maintaining our leadership position in prototyping, and are pleased
457 with the positive trends at MakerBot, and strong early demand for the new advanced J750.
 - 458 4.) We continue to develop key vertical markets and emerging applications for tools and end-
459 use parts.
 - 460 5.) We will continue to focus on additional operational efficiency – while investing aggressively
461 in initiatives to support long-term growth.
 - 462 6.) And finally, although we expect the market and macro-economic environment will remain
463 challenging in 2016, we remain excited about our company’s future.

464
465 Operator, please open the call for questions.

466
467 **SLIDE 21: Q&A**

468
469 **SPEAKER: David Reis**

470
471 Thank you for joining today’s call. We look forward to speaking with you again next quarter.
472 Goodbye.

473
474 **SLIDE 26 & 27: RECONCILIATION TABLES**

475