

1 **SSYS Q4 2015 Earnings Script**

2
3 **SLIDE 1 & 2: TITLE SLIDES**

4
5 **SPEAKER: Operator**

6
7 Good day, ladies and gentlemen. Welcome to today's conference call to discuss Stratasys' fourth
8 quarter and full year 2015 financial results.

9
10 My name is [INSERT], and I'm your operator for today's call. [INSERT RELEVANT INSTRUCTIONS].

11
12 And now, I'd like to hand the call over to Shane Glenn, Vice President of Investor Relations for
13 Stratasys. Mr. Glenn, please go ahead.

14
15 **SLIDE 3: FLS & NON-GAAP DISCLOSURE**

16
17 **SPEAKER: Shane Glenn**

18
19 Good morning, everyone, and thank you for joining us to discuss our fourth quarter and full year
20 2015 financial results. On the call with us today are David Reis, CEO, and Erez Simha, CFO and COO
21 of Stratasys.

22
23 I remind you that access to today's call, including the prepared slide presentation, is available
24 online at the web address provided in our press release.

25
26 In addition, a replay of today's call, including access to the slide presentation, will also be available
27 and can be accessed through the investor section of our website.

28
29 We will begin by reminding everyone that certain statements in this presentation regarding
30 Stratasys' belief that its comprehensive new strategy will help grow its markets, and the statements
31 regarding its projected future financial performance, including under the heading "Financial
32 Guidance," are forward-looking statements reflecting management's current expectations and
33 beliefs. These forward-looking statements are based on current information that is, by its nature,
34 subject to rapid and even abrupt change. Due to risks and uncertainties associated with Stratasys'
35 business, actual results could differ materially from those projected or implied by these forward-
36 looking statements. These risks and uncertainties include, but are not limited to: the overall global
37 economic environment; the impact of competition and new technologies; general market, political
38 and economic conditions in the countries in which Stratasys operates; changes in projected capital
39 expenditures and liquidity; changes in Stratasys' strategy; changes in government regulations and
40 approvals; changes in customers' budgeting priorities; and other factors referred to under "Risk
41 Factors," "Information on the Company," "Operating and Financial Review and Prospects," and
42 generally in Stratasys' annual report on Form 20-F for the year ended December 31, 2014, filed
43 with the U.S. Securities and Exchange Commission (the "SEC"), and in other reports that Stratasys
44 has filed with or furnished to the SEC from time to time. Readers are urged to carefully review and
45 consider the various disclosures made in Stratasys' SEC reports, which are designed to advise
46 investors as to the risks and other factors that may affect Stratasys' business, financial condition,
47 results of operations and prospects. Any guidance and other forward-looking statements in this
48 press release are made as of the date hereof, and Stratasys undertakes no obligation to publicly
49 update or revise any forward-looking statements, whether as a result of new information, future
50 events or otherwise, except as required by law.

51 As in previous quarters, today's call will include non-GAAP financial measures. These non-GAAP
52 financial measures should be read in combination with our GAAP metrics to evaluate our
53 performance. We also note that we are not providing any pro forma financial results for
54 acquisitions. Certain non-GAAP to GAAP reconciliations are provided in the table contained in our
55 slide presentation and today's press release.

56
57 Now I would like to turn the call over to our CEO, David Reis. David?

58
59 **SLIDE 4: OPENING SUMMARY**

60
61 **SPEAKER: David Reis**

62
63 Good morning everyone, and thank you for joining today's call.

64
65 The operating environment during the fourth quarter was characteristic of the difficult market
66 conditions that impacted our performance throughout 2015.

67
68 This included a weaker macro-economic environment compared to prior years, and a shift in
69 customer buying patterns following two years of extraordinarily strong demand.

70
71 Despite these near-term challenges, we were pleased to recognize a favorable trend in operating
72 expenses, as well as an improvement in cash generation during the quarter – both driven by the
73 initial success of our on-going restructuring and efficiency initiatives.

74
75 As we enter 2016, we have entered a new phase in our company's development.

76
77 We are looking to maintain our leadership position in prototyping while developing a solutions-
78 based business model, which targets key vertical markets and emerging applications for tools and
79 end-use parts.

80
81 At the same time, we are committed to further improving our financial performance by aggressively
82 managing our expenses and driving additional operational efficiencies.

83
84 I will return later in the call to provide you more detail on these important initiatives and other key
85 developments, but first, I will turn the call over to our CFO and COO, Erez Simha, who will review
86 the details of our financial results.

87 Erez?

88
89 **SLIDE 5&6: FINANCIAL RESULTS SUMMARY**

90
91 **SPEAKER: Erez Simha**

92
93 Thank you, David, and good morning, everyone.

94
95 As David mentioned, we continued to observe a challenging business environment during the
96 fourth quarter, driven by macro-economic considerations and a lengthening of product sales cycles
97 in our core markets.

98

99 Total revenue in the fourth quarter decreased by 20% to \$173.4 million when compared to \$217.1
100 million for the same period last year.

101
102 Our core business revenue, which excludes MakerBot and Stratasys Direct Manufacturing, declined
103 by 14% in the fourth quarter over last year.

104
105 MakerBot product and service revenue declined by 62% in the fourth quarter over last year, driven
106 by the overall market weakness, as well as by the impact of the ongoing restructuring of that
107 business.

108
109 Non-GAAP net loss for the fourth quarter was \$0.7 million, or a loss of \$0.01 per diluted share,
110 compared to non-GAAP net income of \$24.9 million, or \$0.48 per diluted share, reported for the
111 same period last year.

112
113 The Company completed the goodwill impairment analysis of all of its reporting units that began in
114 the third quarter, and recognized an additional non-cash goodwill, and other intangible assets
115 impairment charges of \$104 million, net of tax, in the fourth quarter

116 In addition, the company determined that a non-cash valuation allowance against its deferred tax
117 assets was required, as near-term realization of these assets is unlikely. This allowance amounted
118 to \$95 million in the fourth quarter.

119 It should be noted that these deferred tax assets have expiry dates many years into the future and
120 we do anticipate being able to recognize their value to offset perspective tax liabilities.

121 We were pleased to end the year with a healthy backlog of \$27.3 million, versus \$14.3 million at the
122 end of 2014.

123
124 **SLIDE 7: RESTRUCTURING**

125
126 Given current market conditions, and the uncertain timing of a recovery, we continue to make
127 operational adjustments that better align our cost structure with the lower growth environment.

128
129 Our ongoing restructuring initiatives include the following:

- 130
131 1.) Plans to improve working capital management
132 2.) Reduction in global workforce by 10% during the fourth quarter.
133 3.) And programs to reduce operating expenses and optimize manufacturing.

134
135 The impact of these restructuring activities will be realized throughout 2016.

136
137 We were pleased to see some positive trends in our expenses during the fourth quarter that
138 resulted from these initiatives.

139
140
141 **SLIDE 8: REVENUE**

142
143 Product revenue in the fourth quarter decreased by 26% to \$124.3 million, as compared to the
144 same period last year.

145
146 Within product revenue, system revenue for the quarter declined by 37% over the same period last
147 year, driven primarily by the overall market weakness we discussed previously.

148
149 Consumables revenue for the quarter was relatively flat when compared to the same period last
150 year.

151
152 While also impacted by the overall market slowdown, consumable revenue growth is more a
153 function of our installed base, and thus less affected by a decline in system sales within any given
154 quarter.

155
156 Services revenue in the fourth quarter increased slightly to \$49.0 million, as compared to the same
157 period last year.

158
159 Within service revenue, customer support revenue during the quarter, which includes the revenue
160 generated mainly by maintenance contracts on our systems, increased by 11% compared to the
161 same period last year, driven primarily by growth in our installed base of systems and the success
162 of our programs to extend service contracts.

163
164 **SLIDE 9: UNIT SALES**

165
166 The Company sold 4,629 3D printing and additive manufacturing systems during the fourth
167 quarter, and has sold a total of 146,024 systems worldwide as of December 31, 2015, on a pro
168 forma combined basis.

169
170 Unit sales in the fourth quarter, relative to prior periods, were impacted by lower MakerBot unit
171 sales, as well as the overall impact of the market factors we have outlined previously.

172
173 For our core products, system ASP in the fourth quarter improved sequentially and year-over-year,
174 driven by a product mix that favored higher-value systems compared to prior periods, including
175 strong sales of our Connex line.

176
177 **SLIDE 10: GROSS PROFIT**

178
179 Gross margins declined to 48% for the fourth quarter, compared to 56% for the same period last
180 year.

181
182 The decrease in gross margin over last year was driven primarily by one-time items which are
183 included in our non-GAAP presentations, as well as the inefficiencies related to lower production
184 volumes.

185
186 The one-time items include a negative impact of approximately \$7.7M, related primarily to
187 inventory adjustments.

188
189 Product gross margin decreased to 53% in the quarter, compared to 59% for the same period last
190 year, reflecting the impact of the one-time items, as well as the inefficiencies related to lower
191 production volumes.

192
193 Service gross margin decreased to 36% in the quarter, as compared to 44% for the same period last
194 year, driven primarily by a one-time inventory adjustment, and buildup of capacity at Stratasy

195 Direct Manufacturing. However, service gross margins improved sequentially from the 32%
196 recognized in the third quarter.

197 **SLIDE 11: OPERATING/NET PROFIT**

198
199 Operating expenses decreased by 5% to \$92.3 million for the fourth quarter, as compared to the
200 same period last year.

201
202 In addition, operating expenses in the quarter declined by 3% when compared to the third quarter
203 of 2015.

204
205 These favorable trends reflect the positive impact of our efficiency and cost-saving initiatives,
206 including reductions in headcount, subcontractors, facility consolidation, and an overall focus on
207 reducing our direct and indirect spend.

208
209 Net R&D expenses decreased by 4% in the quarter to \$22.2 million over the same period last year,
210 driven by our overall cost reduction efforts.

211
212 SG&A expenses decreased by 7% in the quarter to \$70.1 million over the same period last year,
213 reflecting the impact of lower reseller commissions and planned cost reductions.

214
215 We should note that these planned cost reductions should not impact long-term strategic
216 initiatives. In some cases, we have actually increased investments in areas we view as important for
217 long-term growth.

218
219 Net income included a tax benefit of \$8.9 million, which resulted mainly from the impact of losses
220 incurred in high tax jurisdictions.

221 **SLIDE 12: GEOGRAPHIC MIX**

222
223 The following slide provides you a breakdown of our geographic sales for the quarter, which
224 reflects the broad-based weakness we have outlined previously.

225
226 Our regional results were consistent with the trends we have observed throughout the year.

227
228 **SLIDE 13: BALANCE SHEET/CASH FLOW**

229
230 Non-GAAP EBITDA for the fourth quarter amounted to a loss of \$1.4 million.

231
232 The Company generated \$7.7 million in cash from operations during the fourth quarter, and
233 currently holds approximately \$258.2 million in cash, cash equivalents, and short term bank
234 deposits.

235
236 Our cash from operations improved in the fourth quarter, driven by improvements in working
capital management.

237
238 Inventory at the end of the fourth quarter declined to \$123.7 million as compared to \$140.8 million
239 at the end of the third quarter, driven primarily by a planned reduction in production levels, and a
heightened focus on inventory management.

240 Accounts receivable decreased by 6% to \$123.2 million, compared to \$130.7 million at the end of
241 the third quarter; with DSO on 12-month trailing revenue remaining relatively flat at 65, compared
242 to 64 in the previous quarter.

243

244 **SLIDE 14: SUMMARY**

245

246 In summary,

247

248 1.) The challenging market environment persisted into the fourth quarter, which is reflected in
249 our results.

250 2.) We are making adjustments to our cost structure accordingly, and are encouraged by the
251 positive trends in operating expenses and working capital management.

252 3.) Given the uncertain timing of a return to stronger growth rates, we have planned for a
253 continuation of current market conditions throughout 2016.

254 4.) Regardless, we remain focused on improving operational efficiencies, and will stand
255 prepared to make additional adjustments, to better align with changes in the business
256 environment.

257 5.) And finally, we believe we maintain a strong balance sheet with sufficient capital to invest
258 for the future and capitalize on emerging opportunities.

259

260 I would now like to turn the call over to our VP of Investor Relations, Shane Glenn, who will provide
261 you greater details on our 2016 financial guidance. Shane.

262

263 **SLIDE 15: GUIDANCE**

264

265 **SPEAKER: Shane Glenn**

266

267 Thank you, Erez.

268

269 As Erez mentioned, our visibility into the timing and magnitude of a market recovery remains
270 limited.

271 This uncertainty is reflected in our revenue projections and operating budget, which assume no
272 significant market improvement throughout 2016.

273 Our guidance for 2016 is as follows:

274

275 1. Total revenue in the range of \$700 to \$730 million, with non-GAAP net income in the range
276 of \$9 to \$23 million, or \$0.17 to \$0.43 per diluted share.

277 2. GAAP net loss of \$84.0 to \$67.0 million, or (\$1.60) to (\$1.28) per basic share.

278 3. Non-GAAP earnings guidance excludes \$59.0 million of projected amortization of intangible
279 assets; \$25.0 to \$27.0 million of share-based compensation expense; \$7.0 million in merger
280 and acquisition related expenses; \$4.0 to \$5.0 million in reorganization and other related
281 costs; and includes \$5.0 million in tax expenses related to non-GAAP adjustments.

282

283 Additionally, we are providing the following information regarding our company's potential
284 performance and strategic plans for 2016:

285

286 1. Gross margins to improve modestly to a range of 54-55%

287 2. Operating margins of 3-5%

- 288 3. Tax expense of \$10-\$11 million, which includes the negative impact of the planned
289 accounting treatment for deferred tax asset valuation allowance.
290 4. Capital expenditures are projected at \$60 to \$70 million, with approximately \$45 million
291 designated for completing the company's new facility in Israel.
292

293 Our tax expense guidance, and relatively high estimated non-GAAP tax rate for 2016, is a function of
294 the ongoing non-cash valuation allowance against deferred tax assets we expect to record
295 throughout the year.
296

297 As Erez mentioned, these deferred tax assets have expiration dates many years into the future, and
298 we do anticipate being able to recognize their value to offset perspective tax liabilities in the future.
299

300 The company believes that it can achieve a significant improvement in its operating structure in
301 2016 which can translate into improved operating profit compared to the prior year.
302

303 Given the expected impact on net income of the planned accounting treatment for tax valuation, the
304 company believes operating profit growth would be the best measure of performance in 2016.
305

306 Finally, at this time we are reviewing our long term operating model, and plan to provide an update
307 when we observe improved visibility.
308

309 Appropriate reconciliations between GAAP and non-GAAP financial measures are provided in a
310 table at the end of our press release and slide presentation, with itemized detail of the non-GAAP
311 financial measures.
312

313 Now, I'd like to turn the call back over to David Reis. David?
314

315 **SLIDE 16&17: STRATEGIC OVERVIEW**
316

317 **SPEAKER: David Reis**
318

319 Thank you, Shane
320

321 Following a period of extraordinary growth that ended at the close of 2014, we continue to feel the
322 impact of an industry-wide slowdown.
323

324 This has required us to re-evaluate our cost structures in order to improve our financial
325 performance.
326

327 We continue to position our business for future success, and are in the midst of a new phase in our
328 company's development.
329

330 We are optimistic about the potential impact of this transformation, and believe we have the
331 necessary components and strategy that will help us achieve our goals.
332

333 **SLIDE 18: BUSINESS TRANSFORMATION**
334

335 In 2012, we completed the merger of two industry leaders, Stratasys and Objet.

336 That merger, and its successful integration, was followed by a series of acquisitions and
337 investments that have further strengthened our core capabilities and expanded our business
338 offerings.

339 We have now initiated the third phase in our company's development.

340 Our goal is to maintain our leadership position in prototyping, while developing a solutions-based
341 business model that targets key vertical markets and emerging applications for tools and end-use
342 parts.

343 This includes heavy investment in R&D and go-to-market initiatives to support the many growth
344 opportunities we have already identified; as well as incremental investments in our Strategic
345 Accounts, Vertical Business Units, MakerBot, GrabCAD software, and IT infrastructure that will
346 position us for long-term growth.

347 Our vision and purpose behind these investments remains the same – to shape lives by
348 revolutionizing the way things are made.

349
350 **SLIDE 19: VERTICALS AND STRATEGIC ACCOUNTS**

351
352 We believe software will be crucial for future success within our industry, and through GrabCAD,
353 we are developing new capabilities that are vital to our overall strategy.

354 In addition, our go-to-market development includes engaging our customers more directly through
355 our Strategic Accounts Management (SAM) and Vertical Business Unit (VBU) initiatives.

356 Our SAM initiative looks to package and sell existing use cases across large organizations; while the
357 VBU looks to collaborate with our customers and incubate new capabilities,

358 The key verticals that we have identified include aerospace, automotive, dental, medical, and
359 jewelry, as well as education, which ultimately supports all of our verticals long-term, by training
360 the next generation of designers, engineers, and technicians.

361 We believe these new initiatives will augment our current business, and address a wide-range of
362 needs within key vertical markets, especially for manufacturing applications.

363 **SLIDE 20: APPLICATIONS**

364
365 Beyond prototypes, we see significant opportunity in the tooling market over the near term, which
366 serves as a gateway for penetrating more advanced manufacturing applications in the future.

367
368 Tools and injection molds are projected by McKinsey to be a strong growth area for additive
369 manufacturing – with 30 to 50% of tools being replaceable with 3D printing by 2025.

370
371 Longer-term, we believe our technology can bring many benefits to manufacturing and disrupt
372 traditional processes – especially within the supply chain, and for low volume production.

373
374 **SLIDE 21: INNOVATION & PRODUCTS**

375

376 We recently announced the enhanced Objet Connex3, which provides greater functionality and a
377 vastly simplified user experience.

378
379 The new system is significant in three ways:
380

- 381 1.) We have replaced several single, standalone machines with a streamlined Connex product
382 line.
- 383 2.) The new system features the Creative Color Software powered by the Adobe 3D Color Print
384 Engine that enables new color spectrum capabilities – expanding availability from 46 colors
385 per palette to more than 1,000 gradient color options.
- 386 3.) In addition, the Connex3 now includes new software enhancements that simplify the
387 design-to-3D print workflow.

388 The new workflow will enable customers to upload part files directly from Adobe Photoshop to
389 locally residing Connex3 systems or to Stratasys Direct Manufacturing for quoting, validation, and
390 previewing.

391
392 We believe this parts-on-demand functionality will be unlike anything in the industry.
393

394 **SLIDE 22: MAKERBOT UPDATE**

395
396 I would like to provide you a brief update on MakerBot.
397

398 Although we have addressed the product reliability issues that impacted MakerBot's performance,
399 the desktop space has been affected by the broader market challenges.

400
401 We have taken several steps over the last year to improve the performance of MakerBot, including
402 enhancements to management, improved collaboration between our collective engineering teams,
403 and the development of synergistic sales partnerships.
404

405 Additionally, we reorganized the business to reduce expenses and re-focus the sales and marketing
406 efforts on the core education, and entry-level professional markets.
407

408 We expect productivity improvements at MakerBot throughout 2016.
409

410 While MakerBot remains a relatively small part of our overall business today, the desktop category
411 is strategically important for the company.
412

413 We believe that exposure to entry-level 3D printing capabilities will lead to increased demand for
414 more advanced 3D printing solutions, and that significant potential cross-selling synergies exist
415 between MakerBot, our core customer base, and Stratasys Direct Manufacturing.
416

417 We also believe MakerBot remains the strongest brand in the desktop market, with an industry-
418 leading ecosystem and product portfolio. We remain committed to the space.
419

420 **SLIDE 23: BALANCE**

421
422 We have a delicate balance to maintain between growth and profitability.
423

424 We must maintain our leadership position, while developing new markets, applications, and
425 vertically-focused solutions.

426
427 At the same time, we must manage our expenses, drive operational efficiencies, and improve
428 profitability and cash generation.

429
430 We believe that Stratasys will be a stronger, leaner, and more competitive company as a result of
431 these initiatives.

432
433 As we highlighted earlier, these initiatives have already contributed to significant operational
434 improvements, and we are committed to further progress as we move through 2016.

435

436 **SLIDE 24: SUMMARY**

437

438 In summary:

439

440 1.) We will remain focused on maintaining our leadership position in prototyping, while
441 targeting key vertical markets and emerging applications for tools and end-use parts.

442 2.) We are enhancing our go-to-market infrastructure to provide higher-touch interactions
443 with customers, while moving to a solution-based selling model that unifies our offerings,

444 3.) In addition to investing in growth opportunities we have already identified, we are
445 investing aggressively in initiatives to support long-term growth.

446 4.) We will continue to focus on operational efficiency to help drive improvements in
447 profitability and cash generation in 2016.

448 5.) And finally, although we expect market conditions will remain challenging in 2016, we
449 remain excited about our company's future.

450

451 Operator, please open the call for questions.

452

453 **SLIDE 25: Q&A**

454

455 **SPEAKER: David Reis**

456

457 Thank you for joining today's call. We look forward to speaking with you again next quarter.
458 Goodbye.

459

460 **SLIDE 26 & 27: RECONCILIATION TABLES**