

THOMSON REUTERS STREETEVENTS

EDITED TRANSCRIPT

PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

EVENT DATE/TIME: JULY 25, 2018 / 10:00PM GMT

OVERVIEW:

PYPL reported 2Q18 revenues of \$3.86b and non-GAAP EPS of \$0.58. Expects 2018 revenues to be \$15.3-15.5b and non-GAAP EPS to be \$2.32-2.35.



JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

CORPORATE PARTICIPANTS

Daniel H. Schulman *PayPal Holdings, Inc. - President, CEO & Director*

Gabrielle Rabinovitch *PayPal Holdings, Inc. - VP of IR*

John D. Rainey *PayPal Holdings, Inc. - CFO & Executive VP of Global Customer Operations*

William J. Ready *PayPal Holdings, Inc. - Executive VP & COO*

CONFERENCE CALL PARTICIPANTS

Darrin David Peller *Wolfe Research, LLC - MD & Senior Analyst*

David Mark Togut *Evercore ISI Institutional Equities, Research Division - Senior MD*

Georgios Mihalos *Cowen and Company, LLC, Research Division - MD & Senior Research Analyst*

Heath Patrick Terry *Goldman Sachs Group Inc., Research Division - MD*

James Eugene Faucette *Morgan Stanley, Research Division - Executive Director*

Tien-tsin Huang *JP Morgan Chase & Co, Research Division - Senior Analyst*

PRESENTATION

Operator

Good day, ladies and gentlemen, and welcome to PayPal's Second Quarter 2018 Earnings Conference Call. (Operator Instructions) As a reminder, this conference call is being recorded. I would now like to introduce your host for today's call, Ms. Gabrielle Rabinovitch, Head of Investor Relations. Please go ahead.

Gabrielle Rabinovitch - PayPal Holdings, Inc. - VP of IR

Thank you, Cheri. Good afternoon, and thank you for joining us. Welcome to PayPal Holdings' earnings conference call for the second quarter 2018. Joining me today on the call are Dan Schulman, our President and CEO; John Rainey, our Chief Financial Officer and EVP, Global Customer Operations; and Bill Ready, our EVP Chief Operating Officer.

We're providing a slide presentation to accompany our commentary. This conference call is also being webcast, and both the presentation and call are available through the Investor Relations section of our website.

We will discuss some non-GAAP measures in talking about our company's performance. You can find the reconciliation of these non-GAAP measures to the most directly comparable GAAP measures in the presentation accompanying this conference call.

In addition, management will make forward-looking statements that are based on our current expectations, forecasts and assumptions and involve risks and uncertainties. These statements include our guidance for third quarter and full year 2018, our medium-term guidance and the impact and timing of our acquisitions. Our actual results may differ materially from these statements.

You can find more information about risks, uncertainties and other factors that could affect our results in our most recent annual report on Form 10-K and quarterly reports on Form 10-Q filed with the SEC and available on the Investor Relations section of our website.

You should not rely on any forward-looking statements. All information in this presentation is as of today's date, July 25, 2018. We expressly disclaim any obligation to update the information.



JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

With that, let me turn the call over to Dan.

Daniel H. Schulman - *PayPal Holdings, Inc. - President, CEO & Director*

Thank you, Gabrielle, and thanks, everyone, for joining us.

I'm pleased to report that PayPal had another strong quarter. As I said at our Investor Day, PayPal's greatest potential lies ahead of us, and I believe the moves we made this past quarter position us to win in multiple segments of our total addressable market. At the same time, we also continue to produce consistent and strong quarterly financial results.

In Q2, we generated \$3.86 billion of revenue, growing at 23% on a spot basis and 22% on a currency-neutral basis. We delivered \$820 million in non-GAAP operating income, up 24% year-over-year, driven by our non-GAAP operating margin of 21.3%, which was up 25 basis points from last year. And we delivered \$0.58 of non-GAAP EPS, up 28% year-over-year. These results set us up for a strong second half of the year, and consequently, we are raising our full year revenue and EPS guidance.

We had another quarter of strong customer growth and engagement. We added 7.7 million net new actives, with new user growth up 18% year-over-year. This brings our total active accounts to 244 million. Engagement on our platform increased 9% to just under 36x per year, up from 33 a year ago. For the first half of the year, our net new actives equaled almost 16 million, and we anticipate adding over 30 million net new actives for the year.

Our continued customer growth and engagement is driven in part by the success of 3 important areas of focus: our customer choice initiatives; our partnership strategy; and our focus on always being the Customer Champion.

Our commitment to customer choice continues to yield strong results. Today, almost 85% of our active customers have choice available to them, and more than 45 million PayPal customers have adopted choice. We anticipate choice will be live in more than 200 countries by year-end. Since we implemented choice, calls per transaction into our contact centers are now at their lowest level since we began tracking this metric more than 7 years ago. In addition, we see a meaningful lift in engagement when our customers use choice.

choice has also unleashed productive relationships with key strategic partners across the globe. PayPal increased our presence in the U.K. and India through partnerships with Santander, Clydesdale and HDFC Bank. Each of those financial institutions will now enable their customers to easily link their bank-issued cards to their PayPal Wallets and open a PayPal account from their online channels. We continue to build on our strategic partnership with South Korean credit card issuer, ShinhanCard, where customers can now use an easy registration process to open a PayPal account through the ShinhanCard app and will receive a cash-back reward from ShinhanCard through using PayPal.

Our relationship with Google continues to deliver more streamlined payment experiences. We announced this quarter that users in the U.S., who add PayPal to any one of Google's services, will soon be able to pay across the Google ecosystem, anywhere that PayPal is offered as a payment method. For example, when a user adds PayPal to their Google Play account, it will automatically enable their linked PayPal account to be a payment option across popular Google services like Gmail, YouTube, Google Pay and Google Store, including where Google offers peer-to-peer payments.

We strengthened our partnership with eBay. We signed an agreement to extend our long-standing consumer financing offer to eBay's marketplace. With this agreement, eBay will continue to accept and promote PayPal Credit through 2025.

We are fully committed to being the ultimate Customer Champion company. Our focus on putting customers first and delivering exceptional experiences has created meaningful customer trust and deep loyalty to the PayPal brand.

According to a recent comScore study, 52% of mobile consumers said they made more online purchases because PayPal was offered, and fully 1/3 of all PayPal mobile customers surveyed said they will abandon a purchase if PayPal is not offered as a checkout option. This loyalty, combined with our ability to offer experiences that drive checkout conversion rates of 89%, is a truly differentiated value proposition for merchants around the world.

JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

To further extend the value we deliver our merchant customers, we recently announced several new merchant products, including a brand-new checkout experience with an exciting new tool called Smart Payment Buttons. This new feature enables merchants to create personalized checkout experiences for their customers by dynamically presenting the most relevant payment methods at checkout.

In addition to being the only checkout solution to offer support for Pay with Venmo and PayPal Credit, the new PayPal Checkout also includes the ability to enable local wallets and funding sources without additional integration work.

As part of PayPal Checkout, we are also leveraging the power of One Touch to help merchants increase their customer acquisition efforts by reducing friction in their registration process. When a customer who has opted in to One Touch is creating or updating their user account with a merchant, they can now choose to leverage their personal data, securely stored within One Touch, in order to auto-populate most of the required account information. Not only does this greatly simplify the registration process but it also secures a funding source for their new account with the merchant, enabling the consumer to start shopping immediately.

One Touch is the fastest-adopted product in our history, and it's now crossed 100 million consumers, with 102 million consumers opted in and 9.5 million merchants offering One Touch. 84% of the IR100 now offer One Touch, and the same comScore survey I referenced earlier reveals that 55% of PayPal customers say they made more online purchases because of One Touch. These are game-changing results for a product that was introduced only a few years ago, and you can see that impact clearly in our mobile results.

Our mobile growth in Q2 was 49%, with almost 54 billion of mobile volume processed in the quarter. Mobile checkout now represents 39% of our total payment volume. And it's important to remember that the power of our 2-sided network, combined with our revamped tech stack, enables PayPal to provide all of these new experiences to our merchant customers without them needing to do any costly or inconvenient integration work.

Not only do these products and partnerships strengthen our proposition to merchants but they also further our mission to give our consumers more choice and flexibility in how they manage and move their money. A clear example of this is our recently launched Venmo card. Developed in partnership with Mastercard, the card lets Venmo customers use their balance to pay everywhere Mastercard is accepted in the United States, both online and in-store, and the card can be used to withdraw funds from an ATM. This offers Venmo customers more flexibility in where and how they want to pay and will give merchants more access to the coveted millennial segment.

We are quite pleased with the surge of initial demand for the Venmo card, and it's another great indicator of the tremendous brand affinity that the millennial generation feels towards Venmo.

We continue to make good progress with our Pay with Venmo service. In the quarter, we added Uber and Uber Eats to the list of major brands offering distinct Venmo buttons to their customers. We have also seen considerable growth in our service that gives customers a faster way to transfer funds to their bank account for a small fee.

Since launch, 17% of Venmo users have engaged in a monetized experience. In the quarter, Venmo continued its impressive growth by processing \$14.2 billion in payment volume, an increase of 78% year-over-year. And Venmo net new actives hit another all-time record high in Q2 as its network effect and value proposition continued to strongly resonate.

I'd now like to turn to capital allocation. We laid out our general thoughts around capital allocation at our Investor Day in May, including returning cash to shareholders, acquisitions and investing organically in our company. The addition of almost \$7 billion of capital from the close of the Synchrony transaction provides us with both enhanced strategic flexibility and the opportunity to further increase the momentum in our consumer and merchant credit offerings.

In the quarter, we announced 4 acquisitions and several strategic investments. Each of these acquisitions is strategically focused around platform capabilities that will advance our merchant value proposition and geographic reach. Between our acquisitions and the continuing drumbeat of new products and services being introduced by our product and engineering teams, we have catapulted into a leading digital payments platform for our merchant, technology and financial institution partners around the world.



JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

In May, we announced our intention to acquire iZettle, a leading small business omni-commerce platform in Europe and Latin America. This acquisition, which is expected to close in late Q3, will significantly expand our international and in-store presence and is strategically aligned with our desire to be a one-stop, full-service solutions provider. We share a common mission with iZettle, and together, we are committed to helping millions of small businesses around the world grow and thrive in an increasingly global and competitive omni-channel retail environment.

In May, we announced the acquisition of Jetlore, an AI-powered prediction platform, which is used by some of the world's top retailers including Uniqlo and Nordstrom. With Jetlore's talented team and their AI-powered technology, we plan to enhance and accelerate PayPal Marketing Solutions, adding new capabilities that will continue to expand our value proposition for merchants beyond the online checkout experience. This is an important area for us as we increasingly become a full commerce solution for merchants, focused on helping them grow their sales in a mobile-first digital commerce world.

In June, we announced our intention to acquire Hyperwallet, and earlier this month, we closed the acquisition of Simility, building on our integrated payment solutions for fast-growing e-commerce platforms and marketplaces. Hyperwallet is a leading global payouts platform that enables localized, multicurrency payment distribution in more than 200 countries and territories.

Combining Hyperwallet's powerful payout solution with PayPal's scale and platform capabilities will bring increasing value to our customers, particularly in the growing sharing economy. It immediately positions us as a leader in this increasingly important payments category.

Simility helps companies prevent fraud and manage risk in real-time through advanced machine learning, big data analytics and data visualization capabilities. While PayPal already provides leading-edge fraud management to our merchants, this acquisition will provide PayPal merchants the ability to more actively manage and control their fraud exposure. We believe this will naturally lead to increased sales volumes for our merchants.

Additionally, we announced our participation in a \$125 million round of investment in Pine Labs, one of India's leading point-of-sale solutions providers. Pine Labs offers POS devices that accept credit and debit cards, mobile wallets and services that run on India's Unified Payments Interface, which is a government-backed system that allows for instant bank-to-bank transfers. This investment comes on the heels of PayPal launching our domestic operations in India, and will further our focus in one of the most important markets in the world.

And finally, last week, we announced a strategic investment in TPro. This investment, combined with a comprehensive commercial agreement, provides us with the ability to extend over 100 alternate payment methods to our merchant and marketplace customers.

The combination of these acquisitions and investments significantly enhances the breadth of services we can offer to consumers, merchants and online marketplaces. PayPal is committed to being a comprehensive digital payments platform, offering complete solutions to our customers as the world rapidly digitizes across both retail and financial services.

This was truly a remarkable quarter for us, with teams across the globe delivering meaningful results and intensifying our focus on our customers. We successfully completed our transaction with Synchrony to free up cash for strategic and high-value opportunities; we brought innovative and differentiated products and services to our customers; we expanded our relationships with key strategic partners; and we continue discussions with many others around the world.

I'd like to thank the PayPal team for their tremendous commitment to our customers and shareholders.

And with that, I'll now turn the call to John.

John D. Rainey - PayPal Holdings, Inc. - CFO & Executive VP of Global Customer Operations

Thanks, Dan. The second quarter was another good quarter for PayPal. We delivered strong results financially and operationally, demonstrating our continued momentum and the scalability of our model. As Dan just highlighted, we announced 4 acquisitions during the quarter, strengthening our 2-sided platform and further solidifying our position as a leading open-digital platform for payments globally.



JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

At our Investor Day in May, we laid out our longer-term strategic vision, raised our medium-term guidance and outlined our capital allocation priorities. And in the quarter, we returned \$500 million to shareholders through share repurchases.

In addition, earlier this month, we announced the closing of our sale of consumer credit receivables to Synchrony for approximately \$6.9 billion in total consideration. With the completion of this transaction, PayPal and Synchrony have extended their existing co-brand consumer credit card program, and Synchrony is now the exclusive issuer of the PayPal Credit consumer financing program in the U.S. through 2028.

The interim accounting reclassification of the credit portfolio to held for sale from held for investment affected the presentation of our results in the quarter. These changes, in addition to the cost to transition the portfolio, reduced comparability to prior periods. Where relevant to the discussion, I'll provide normalized results to adjust for these changes.

Now for our financial performance in the second quarter. Our total payment volume was \$139 billion, up 27% on a currency-neutral basis. Our merchant services volume grew 30% on a currency-neutral basis to \$123 billion. Volume associated with eBay grew 6% on a currency-neutral basis to \$17 billion. eBay-related volumes represented less than 12% of total payment volume for the quarter versus more than 14% in Q2 '17. P2P volume, which is a component of merchant services and includes volumes across core PayPal, Venmo and Xoom, grew 50% to \$33 billion and represented approximately 24% of total payment volume versus 21% in Q2 '17.

In the second quarter, we added 7.7 million net new active accounts. We ended the quarter with 244 million active accounts, which represents 15% growth over Q2 last year. This is the third consecutive quarter of 15% growth in active accounts. On the consumer side, active account growth was predominantly driven by core PayPal and Venmo. We also added more than 600,000 merchants to our platform, ending the quarter with more than 19.5 million merchants.

The number of payment transactions per active account on a trailing 12-month basis reached 35.7, with 8.7 billion transactions occurring on our payment platform over that period. In the second quarter, transactions grew 28% to 2.3 billion.

Revenue in the quarter increased 23% on a spot basis and 22% on a currency-neutral basis to \$3.86 billion. Transaction revenue grew 20% on a spot basis from strength in core PayPal and Braintree. Revenue from other value-added services grew 49%, driven by the acquisition of Swift and from held-for-sale accounting. Revenue also benefited from foreign exchange. Overall, our total revenue increased \$52 million from a weaker U.S. dollar, with \$75 million of translation benefits, partially offset by \$23 million of hedging losses. This \$23 million hedge loss compares to a \$19 million hedge gain last year. For Q2, our transaction take rate was 2.38%, a decline of 19 basis points from the second quarter of 2017. And our total take rate was 2.77%, down 14 basis points year-over-year. More than 70% of the decline in total take rate is related to the growth in our P2P payment volumes and the \$42 million headwind from hedging losses relative to last year.

Volume-based expenses grew 24% in Q2 to \$1.7 billion. Transaction expense was \$1.4 billion and represented 98 basis points of TPV, a 1 basis point improvement over Q2 last year. Lower funding costs from growth in P2P as well as the effect of foreign exchange more than offset funding mix pressure and growth in Braintree.

Transaction loss in the quarter was \$262 million or 19 basis points of TPV. Loan losses were \$72 million or 5 basis points as a rate of TPV, down more than 40% from Q2 '17 as a result of held-for-sale accounting. For modeling purposes, we continue to expect loan losses to be in the range of 5 basis points as a rate of TPV for 2018.

Transaction margin dollars grew 23% to \$2.2 billion. Adjusted for held-for-sale accounting, transaction margin dollars were \$2 billion, representing 14% growth versus last year. For the quarter, transaction margin as a rate was 56%. Again, adjusting for held-for-sale accounting, transaction margin was 53%.

Non-transaction-related expenses grew 21% in the quarter to \$1.3 billion. Normalizing for the Synchrony transaction, these expenses would have grown approximately 10%, resulting in 345 basis points of operating leverage. Further adjusting for acquisitions, we would've seen non-transaction-related expenses grow only 7% for the quarter or \$0.125 for every incremental dollar of revenue.



JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

Relative to our recent trend, we experienced higher growth in G&A expenses in the second quarter. These expenses increased 33% or \$73 million. The primary drivers of this increase were costs associated with our acquisitions and costs associated with the transitioning of the credit portfolio to Synchrony.

In addition, we continue to see strong scalability in our customer support and operations organization. In the second quarter, we experienced a record-low customer contact rate. As a result, customer support and operations expenses as a percentage of revenue leveraged 135 basis points in Q2 in comparison to the same period last year. In the second quarter, operating income grew 24% to \$820 million on 23% top line growth. This resulted in an operating margin of 21.3%.

Adjusting for the sale to Synchrony and acquisitions, operating income grew 22% to \$804 million. We continue to balance delivering operating margin expansion with reinvesting back into the business to further strengthen our platform and competitive positioning.

In the second quarter, other nonoperating income increased \$20 million year-over-year to \$37 million. This increase was due primarily to an unrealized gain we recognized on an equity investment, which was offset by net interest expense.

Our effective tax rate was flat to Q2 last year. And on a diluted basis, our weighted average share count was down 1% in the second quarter versus Q2 '17 as a result of share repurchases. Solid top line growth in conjunction with operating discipline resulted in 28% growth in non-GAAP EPS to \$0.58.

We ended the quarter with cash, cash equivalents and investments of \$6.3 billion and short-term borrowings of \$2 billion. Our cash balance does not include the proceeds from our Synchrony transaction, as it closed on July 2. On a reported basis, our free cash flow was negative \$170 million. Net new loans included in cash flow from operations as a result of held-for-sale accounting reduced our free cash flow by \$907 million. However, on a normalized basis, adjusting for this accounting designation, our free cash flow in the second quarter was \$737 million. This equates to approximately \$0.19 of free cash flow for every dollar of revenue. Second quarter free cash flow also includes a \$161 million increase in cash taxes versus last year, primarily related to our first annual U.S. transition tax payment of \$125 million.

During the quarter, we returned \$500 million to shareholders in the form of stock repurchases, and year-to-date, we have completed \$2.3 billion of buybacks. We are pleased with the results of our previously announced capital allocation policy. It has so far achieved our goal of balancing organic and inorganic growth investments with the return of a significant portion of our free cash flow to shareholders. Since separation in July 2015, we have announced \$4.5 billion in acquisitions; and since our first repurchase authorization in early 2016, we have executed \$4.3 billion in share repurchases.

In May, at our Investor Day, we updated our guidance related to capital allocation and our plans for the next 3 to 5 years. On average, we are targeting \$1 billion to \$3 billion of M&A per year and returning 40% to 50% of our free cash flow to shareholders over that period. We are also committed to optimizing our capital structure while maintaining an investment-grade rating, balancing inorganic and organic investing with margin expansion, and continuing our strategy to diversify funding sources for our credit business to reduce capital intensity.

In support of the capital allocation framework that we articulated at Investor Day, today, we are also announcing a new \$10 billion share repurchase authorization. This new authorization further reinforces our ongoing commitment to capital return and disciplined capital allocation to support shareholder value creation.

Given the evolving and highly competitive payments landscape, maintaining flexibility as it relates to our balance sheet is a priority. Even with the capital allocation framework we have outlined, our cash position and borrowing capacity will allow us to move aggressively where we see opportunities to bolster our position as a leading open digital payments platform.

It is also worth noting that meeting our customers' requirements to access their cash while meeting our commitments to global regulators are important aspects of our cash management activities. Our cash balances are required, not only to provide operational liquidity to our business, but also to support these regulatory requirements. As such, not all of our corporate cash is available for general corporate purposes.

JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

At our Investor Day, we also provided an updated 3- to 5-year outlook to reflect the acceleration of our financial performance. This raised guidance incorporates our capital allocation priorities among acquisitions, share repurchase and capital expenditures. Importantly, it also contemplates the Synchrony transaction as well as the evolution of our relationship with eBay following the expiration of the operating agreement.

We raised our outlook on currency-neutral compound annual revenue growth to 17% to 18% from 16% to 17%, reflecting the strength of our business. While we did not explicitly guide payment volume growth, we expect it to remain in the range of our previous guidance of mid-20% growth. In addition, we indicated that we expect to realize operating margin expansion each year and approximately 20% compound annual growth in non-GAAP EPS.

Before I discuss our guidance for the remainder of 2018, I would like to discuss the impact we expect in 2019 from our recently announced acquisitions. We currently anticipate \$0.08 to \$0.10 of EPS dilution on a non-GAAP basis from these transactions, and we expect these acquisitions to be accretive to our earnings in 2020. We plan to provide additional commentary on our expectations for 2019 when we report Q3.

I'd now like to discuss our updated guidance for the full year as well as our outlook for the third quarter of 2018. Our strong performance in the first half of '18 has resulted in 23% revenue growth and 29% non-GAAP EPS growth. Incorporating both our performance year-to-date as well as our expectations for the back half of 2018, we are raising our full year 2018 revenue guidance to be in the range of \$15.3 billion to \$15.5 billion; and raising non-GAAP EPS to be in the range of \$2.32 to \$2.35. At the midpoint of our ranges, this represents 18% revenue growth and 23% earnings growth.

Excluding the revenue impact from the sale of our U.S. consumer credit receivables, top line growth at the midpoint of our range would be 21% on a currency-neutral basis.

We are pleased to be providing this outlook today. We are raising our revenue and EPS guidance on meaningful momentum while absorbing the foreign exchange headwinds from the strengthening U.S. dollar and near-term earnings dilution from our acquisitions. Relative to our expectations when we last provided guidance, the U.S. dollar has strengthened versus our main international currencies by approximately 5%. At current exchange rates, revenue is negatively impacted by approximately \$80 million in the back half of the year.

Our earnings for the full year are largely protected from currency movements, but revenue will continue to be partially exposed if the dollar continues to strengthen. In addition, as it relates to our earnings for the full year, we expect the iZettle acquisition to close late in the third quarter and the Hyperwallet acquisition to close in the fourth quarter. We expect non-GAAP EPS dilution for 2018 to be approximately \$0.02 from the combined impact of our acquisitions this year.

For the year, we are raising revenue by \$100 million. This raise includes approximately \$100 million of incremental revenue from momentum, approximately \$50 million of incremental revenue from acquisitions and our outperformance in Q2, partially offset by approximately \$80 million of FX headwinds.

On EPS for the year, we have raised our outlook by \$0.01. Again, this raise is meaningful, given our expectation of \$0.02 of dilution from acquisitions. Offsetting the dilutive effect from our acquisitions is our outperformance in the second quarter in addition to a \$0.01 raise on momentum.

For the third quarter, we expect our revenue to be in the range of \$3.6 billion to \$3.67 billion. We expect earnings per share in the third quarter to be in the range of \$0.53 to \$0.55. In Q3, at the midpoint of our ranges, we expect non-GAAP EPS to grow approximately 500 basis points ahead of revenue growth and more than 50 basis points of operating margin expansion.

In summary, we continue to make progress against our key strategic initiatives, and we have good momentum across our business heading into the back half of the year. I would like to thank our customers and partners as well as our global team for delivering a strong quarter.

With that, I'll hand it over to the operator for questions. Thank you.



JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

QUESTIONS AND ANSWERS

Operator

(Operator Instructions) Our first question comes from James Faucette with Morgan Stanley.

James Eugene Faucette - *Morgan Stanley, Research Division - Executive Director*

I wanted to just ask quickly about the engagement and certainly impressive statistics there, but wondering if you're doing anything specifically to drive that engagement or how you can continue to move that forward. And I guess, as a follow-up, one place where we noticed that things were varied versus our model is that the year-over-year decline in tax rate seems to -- or take rate, excuse me, seems to have picked up pace again in the first half of the year. Can you break out kind of what the key drivers are in take rate right now and what our expectations should be going forward?

Daniel H. Schulman - *PayPal Holdings, Inc. - President, CEO & Director*

So John will take the take rate, James, and I'll take the engagement question. I'll start off with that, given the order of your questions. So first of all, on net new actives and engagement, we're obviously pleased with both the growth and the engagement. Q2 is a seasonally low quarter for us, and we did 7.7 million net new actives, 16 million in H1, and we're on track to do over 30 million in 2018, which is above our 2017 full year results. And as you know, that was by far and away our best year by a long shot. So to your point specifically, though, engagement actually accelerated to 9%. It had been growing by about 8% for the previous 2 or 3 quarters, and it went up to 9% and to almost now 3 times a month. And our view on that is we expect that to continue. We've got a number of tailwinds around engagement. First of all, I think our customer experiences are better than they've ever been before. You look at One Touch, its conversion rate at -- as you saw from some of those comScore studies and the surveys that have been done, people want to use the service more as a result of that. We've done a tremendous amount of enhancements around P2P. choice is leading to more engagement. We've got a new app. And we have a whole new suite of services. So the Venmo card is going to lead to more engagement. We have the PayPal Cash Card that's going to lead to more engagement. And so I think -- and then, of course, we've got rewards coming on in the later part of this year with some of our key financial institution partners. And so I think we're going to continue to see engagement grow at a nice clip going forward. And I think it bodes well, obviously, to have both more customers coming on than ever before, using this service more than they ever have. And if you look at new cohorts versus older cohorts, our new cohorts are more engaged than our older cohorts. And most of the time, you'd expect as you grow your net new actives and get more and more that maybe the quality of those net new actives aren't the same as what they were before. It's actually the opposite here. The new -- net new actives are more engaged than our previous cohorts, which, by the way, means we have a potential opportunity to educate our older customers on all the new services that we have as well. So we're feeling pretty good about both net new actives and engagement. I'll turn it over to John to talk about take rate.

John D. Rainey - *PayPal Holdings, Inc. - CFO & Executive VP of Global Customer Operations*

Sure. It's good to speak with you, James. If you look at the composition of the decline in our take rate, just take our total take rate of 2.77% for the quarter, the 14 basis point decline, approximately 70% of that was due to 2 things. First is P2P, the growth in P2P, which has been a familiar story for several quarters right now. But maybe more pronounced this quarter, the second theme was the year-over-year swing in hedges. That's a \$42 million delta year-over-year, and so that's a -- that accounts for that. So I believe those were about 10 basis points of the 14 basis point decline. Beyond that, it's just the normal changes related to mix in our business.

Operator

Our next question comes from George Mihalos of Cowen.



JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

Georgios Mihalos - Cowen and Company, LLC, Research Division - MD & Senior Research Analyst

Dan, just, again, as you think about the competitive environment now with some newer participants going public and the like, can you maybe talk a little bit about differentiating the PayPal value proposition? And just maybe more specifically, is the big differentiator really the conversion rate of the PayPal Wallet and your ability to sort of deliver that seamlessly with Venmo, sort of one integration, if you will, into the merchant base?

Daniel H. Schulman - PayPal Holdings, Inc. - President, CEO & Director

Yes. First off, thanks for the question, George. So I think a couple of things on competition. First of all, obviously, we respect all of our competitors. We learn from them but we are really focused on our customers and what their needs are. And that's what we pay a tremendous amount of attention to, and we feel if we can solve their pain points better than anybody else, we'll continue to win and be a leading platform in the digital payment space. Secondly, I'd say it's obviously not a zero-sum game. We're operating in what we think is a \$100 trillion total addressable market, which is rapidly digitizing as online and off-line is blurring. And we have a very small share of that total TAM, so it's very early innings. And that's why we said at our Investor Day that we think our greatest potential lies ahead. In terms of differentiation from the competitive set, I think we have quite a number of different things that we've done. First of all, with the advent of choice and becoming an open platform, it did redefine the competitive landscape. We are now working with financial institutions, networks and technology companies as partners. I mean, before, it was much more characterized as frenemies, people were -- many people questioned whether these allies of us now were going to move into the payment space. And really, they're taking the best of our digital platform and the best of their assets, and we're working together to create unique value propositions that neither of us could do alone. So in many ways, a lot of the competitive intensity is more benign than it was several years ago. But again, there is much more to it than that because this is all we do. This is -- we are a digital payments platform. We control the full end-to-end value proposition, which is unlike many of our competitors. We actually are trying to redefine the game. Many of the players in this space, when they come to customers, come with point solutions or point products. And we're coming with an overall solution set that goes beyond just either checkout. We're helping customers now to grow their sales, and we're really trying to provide a differentiated, not a commoditized, service for our customers. When you look at the scale that we have and the network effect and the loyalty to this sort of 2-sided platform, it's very, very different than a lot of our competitors. A lot of our competitors offer one side of that network or try to offer the other side. Only we can offer this 2-sided platform. And if you remember from that comScore study, having a consumer base that 1/3 of the mobile customers that were surveyed would abandon a purchase if it didn't have PayPal, that's an incredibly compelling thing for our merchant partners to want to always have a branded PayPal presence on their platform. And honestly, our products and our services, they just perform better. I mean, you mentioned conversion rate, and I think that is one of the biggest things, advantages that we have. Almost 2x that of a -- of the general marketplace in terms of conversion at 89%. And so I think there are a host of differentiated features that we have. Bill, I don't if you want to add to any of this, but we feel really good about our competitive position. And honestly, with all of the acquisitions that we've just done, the new products we're putting into the market, that actually -- our differentiation is expanding as we look forward. Is there anything you'd add to that?

William J. Ready - PayPal Holdings, Inc. - Executive VP & COO

No. I think it's -- covered it well. Just the point Dan was making about the breadth of the platform. I think that is most enhanced by the 2-sided nature of what we do and our ability to control the experience end-to-end. So that conversion rate that Dan was alluding to, at the end of the day, when customers are buying, payments, I think, today they're looking more toward how do you help acquire customers versus how do you give better access to sort of legacy dial tone or, as Dan said, point solutions? That 2-sided platform is what allows us to deliver that conversion rate that's nearly double what you see from everything else out there, and that is extraordinarily difficult to replicate. Many have tried, and it's very difficult to do, and I think we're quite distinct in that regard. And that stands out as one of our biggest differentiators. And it is a key part of all those elements of our platform as we compare those up against others. And it's a big part of why we see us taking market share tremendously.

Daniel H. Schulman - PayPal Holdings, Inc. - President, CEO & Director

I mean, I think the whole thing we're trying to do is be sort of the operating system for digital commerce. If you think about merchants that are creating now apps to add value-add to their customers, one of the big issues they run into is friction in terms of getting people to sign up for those apps. One of the things I talked about in my remarks is the ability for us, when a customer opts in, to seamlessly populate a merchant app and then



JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

not just populate with customer information but with a funding instrument, so immediately that customer can shop. Those little types of things are incredibly valuable for merchant partners in general.

Operator

Our next question comes from Heath Terry with Goldman Sachs.

Heath Patrick Terry - Goldman Sachs Group Inc., Research Division - MD

Dan, I guess one thing on the decision to allocate as much as you have to share buybacks. Given the track record that you've got generally with your acquisitions, is that reflective of the opportunity set that you see out there in potential acquisitions in the -- post the 4 that you've done? What's the right way to read the trade-off there, particularly given the kind of growth acceleration you've been able to get out of some of the acquisitions that you've made in the past? And then I guess just one area I want to make sure that we understand the right way, the deceleration in growth in -- particularly on the TPV side that we saw in the international business on an FX-neutral basis, any real distinction that you'd want to call out for the gap between that and the acceleration that you saw in the U.S.?

Daniel H. Schulman - PayPal Holdings, Inc. - President, CEO & Director

Yes. I'll start with the first one, and then John will talk about the second one. So we're just trying to be consistent with the medium-term guidance that we gave in -- at our Investor Day. We said we were going to return somewhere around 40% to 50% of our free cash flow over the next 3 to 5 years, which was our medium-term guidance. In order to assure shareholders that, that would be the case, the board authorized a \$10 billion share buyback. So that's just consistent with that. We firmly believe that there are a lot of opportunities for us to continue to acquire best-in-class capabilities, to acquire positions in different geographies around the world through either investments or acquisitions. And as we said at the Investor Day, we are targeting \$1 billion to \$3 billion a year to go and do that. Now we look at hundreds of different opportunities every single quarter. And also remember that, obviously, our internal innovation is accelerating. I think Bill and his team have done an incredible job over the last several years in just transforming how much product we can put out into the marketplace. Our partnerships are allowing us to do things that we might have had to acquire before or develop internally, like a rewards program. Now that'll happen in partnership with the financial institutions who are now our partners. But there are always capabilities out there like a Hyperwallet or an iZettle where it would take us either a lot of time or a lot of resource to develop. They are solely focused on that capability as a best-in-class and a good customer list and a modern platform to go and do that. And where we see that, we're going to obviously be disciplined, and I would think about it financially, but we will continue to be quite acquisitive going forward. We do think we have a chance, both on the merchant side from a platform perspective but also from the consumer side as we look to be much more in the middle of how consumers manage and move their money that there are opportunities for us to continue to be acquisitive. And we're not ruling out the ability for us to do a larger acquisition if that comes around. But we're going to be much more -- have a lot more scrutiny around that kind of thing. Larger acquisitions are inherently more risky and they prevent us from doing other things. So we're not ruling that out. But in our guidance that we've done and our medium-term outlook, there's cash return to shareholders, and then \$1 billion to \$3 billion a year on average that we'll do on acquisitions. So no change really from Investor Day.

John D. Rainey - PayPal Holdings, Inc. - CFO & Executive VP of Global Customer Operations

Heath, this is John. As it pertains to what we're seeing internationally as it relates to TPV and revenue, there's 2 things maybe to call out. But -- the first is that anytime that -- and this is -- what I'm about to say is very consistent with what we've seen historically, but when there are sharp changes in currencies, not only is there an effect on our -- the translation of those revenues into our financial statements but we see the effect on consumer behavior as well. And so there is -- you're seeing a little bit of that with the movements in currency. There's also -- we see a little bit of weakness on the eBay part of the business. But I'll tell you that the fact that we are raising our guidance for the year despite that is, I think, a strong indication of the diversification of our portfolio, the fact that we are much less reliant on them than we have been historically and we expect that trend to continue. So pretty excited about the trends in the business notwithstanding those couple issues.



JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

Operator

Our next question comes from Darrin Peller with Wolfe Research.

Darrin David Peller - *Wolfe Research, LLC - MD & Senior Analyst*

Listen, you're trending at around 22%, constant currency, on revenues. But if we were to add back the 7 points of annualized from Synchrony in the second half, it still implies a bit of a decel, a couple hundred bps for the second half of the year. And I guess a just wanted to hear if there's anything specific on that or if it's just conservatism. And then just a quick follow-up for, I guess, either Dan or Bill, and it really has to do with monetization of Venmo, which looks like you guys are calling out just so many more opportunities than just Pay with Venmo now, with instant deposit and with the card. Can you give us more idea, what inning are we on each of those? And it seems like a bigger opportunity than we initially thought it could be.

John D. Rainey - *PayPal Holdings, Inc. - CFO & Executive VP of Global Customer Operations*

I'll start with revenue and then turn it over to the others. The trends in our business are strong. I want to very clearly call that out. And as we talked about with the guide, about \$100 million of our increase is related to momentum. We certainly do see an impact, being a multinational company, from FX headwinds. And that's pretty significant in the back half of the year so that has an impact. And then, Darrin, there are always things that can affect 1 quarter to the next. One example is that we're lapping TIO from last year. That was \$20 million of revenue for us in the third quarter, so not an insignificant amount. And then, there are other things that we put in place last year, product changes that we monetized that we're lapping. So there are tougher comps from one period to the next. But the trends in our business are still very strong, and we're actually quite excited as we get ready to step off into 2019.

William J. Ready - *PayPal Holdings, Inc. - Executive VP & COO*

Yes. And on the Venmo monetization side, we're certainly still in the early innings there for sure. We put out a great set of products that we see users really engaging with strongly. As you called out, you have Pay with Venmo that is seeing really nice demand from merchants, one of the best merchants and apps out there putting dedicated Venmo buy buttons like Uber and Uber Eats and Grubhub, Eat24, Seamless and many others, and we think we'll see a steady drumbeat of those coming on. There's a great pipeline of those adding in dedicated Venmo buttons. In addition to the 2 million-plus merchants that are already accepting Pay with Venmo via PayPal, Instant Cash Out has seen really great pick-up. The Venmo card, as Dan remarked earlier on, has seen really, really strong interest from our customer base. And so we see a real composite effect of those. Things like Smart Payment Buttons that will allow more people to easily have a dedicated Venmo buy button. We think there's a lot left in front of us there. It'll be a multiyear journey. We're really following the path that PayPal took. PayPal started out as P2P only. It was a multiyear journey as PayPal then became a broad merchant services platform with a broad set of commerce, but we see Venmo trending along that nicely, really positive response of 17% of users engaging in a monetized experience so far this year. And that's with us just getting these products out to market. And so we think we're very much in the early innings. There's a lot left ahead of us. And to be clear, it's a multiyear journey. We think these things will play out over multiple years, but we're off to a great start.

Operator

Our next question comes from David Togut with Evercore ISI.



JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

David Mark Togut - *Evercore ISI Institutional Equities, Research Division - Senior MD*

With the announcement by the U.K. payment system regulator this week that they're reviewing merchant-acquiring practices in the U.K., could you comment on whether you expect to be included or exempt from that? You clearly have a unique 2-sided payment platform, but I'd be curious for your thoughts.

Daniel H. Schulman - *PayPal Holdings, Inc. - President, CEO & Director*

Bill, do you want to take that?

William J. Ready - *PayPal Holdings, Inc. - Executive VP & COO*

Yes. I think I would just say we're -- it's evolving and we're watching it closely. Too early to comment on that. But we work closely with regulators. And generally, we have been a great partner to the ecosystem, delivering a lot of value to our customers. And so any of these kinds of regulatory movements, we're hand in hand with regulators on those things. Still playing out, too early to comment, but we think that there's not a particular exposure that we will call out at this time.

Operator

And we do have time for one last question, and that is coming from Tien-tsin with JPMorgan.

Tien-tsin Huang - *JP Morgan Chase & Co, Research Division - Senior Analyst*

I wanted to ask, maybe for Bill, just the new PayPal Checkout with Smart Buttons, I mean, it feels like a pretty big enhancement, especially overseas. I know you [threw] a question on international earlier. How would you rank the importance of this upgrade in relation to enhancements like, say, One Touch? I mean, how can we gauge success? And just as my follow-up, I'll ask it together, on Venmo monetization. Could we see a step-up in your marketing budget or a spend going into the holidays on both the card and the commerce opportunity around Venmo?

William J. Ready - *PayPal Holdings, Inc. - Executive VP & COO*

So I'll start with the Venmo and come back to the Smart Buttons. The really interesting thing on Venmo is that there's always been such great virality and just inherent interest from consumers on it that we historically have spent very little marketing dollars to get to the growth that we have. We just had our biggest quarter ever of new users on Venmo, and great growth, \$14 billion and volume up 78% year-on-year. And we're basically spending next to nothing on marketing because our users do our marketing for us. Really, Venmo users tell other users about the products and the platform. And so that has allowed us to not really have to spend a lot on marketing. Certainly though, as we see good traction with these things, we will absolutely think about how we can augment that. But it's a great win. You don't have to artificially conflate demand. There's really strong demand from customers organically, and then we can augment that as we need to. But we've really had fantastic organic demand without us having to go do a bunch of marketing.

Daniel H. Schulman - *PayPal Holdings, Inc. - President, CEO & Director*

And to that point, some of our partners will do marketing around it because they're excited about it.

William J. Ready - *PayPal Holdings, Inc. - Executive VP & COO*

Exactly right. And then on Smart Payment Buttons, as we've talked about before, our ability to go distribute new experiences to merchants without merchants having to do work is a key structural advantage that we have versus legacy payment platforms. And it's why we're able to deliver greater

JULY 25, 2018 / 10:00PM, PYPL - Q2 2018 PayPal Holdings Inc Earnings Call

conversion and roll out products like One Touch to 9.5 million-plus merchants in 200 markets without them doing work. Smart Payment Buttons is an advancement to that. And so we see that as really quite important. And the fact that it's going to handle not only our own payment methods like PayPal, PayPal Credit, Venmo, dynamically presenting those when they are most relevant so that merchants don't have to worry about the confusion of too many buttons at checkout, we're also adding an alternative payment method. And we think it's quite meaningful in that it democratizes access to this long tail of alternative payment methods as you go country by country. And there's been some other providers out there that have done that, but those have been big, heavy enterprise-type solutions, so there's really only a handful of merchants that could get access to those things. We think we can take that to many millions of merchants, which is a game changer in terms of merchants having access to the most relevant payment methods to offer to the consumer at any moment in time. And I think this further distances us from competition in terms of how we deliver better conversion and better customer acquisition, which is really the game that we play quite differently than others, where we think of ourselves as in the business of driving conversion and customer acquisition versus much of the legacy payments industry or traditional players are providing access to -- dial-tone access to piece of the payment ecosystem versus we're driving customer acquisition. And Smart Payments Button is a great examples of that.

Daniel H. Schulman - *PayPal Holdings, Inc. - President, CEO & Director*

Okay. Well, thank you, everybody, for joining us today. We appreciate your time, and we look forward to speaking to all of you soon. Thanks very much.

Operator

This concludes today's question-and-answer session. Ladies and gentlemen, thank you for participating in today's conference call. This concludes the program. You may now disconnect. Everyone, have a great afternoon.

DISCLAIMER

Thomson Reuters reserves the right to make changes to documents, content, or other information on this web site without obligation to notify any person of such changes.

In the conference calls upon which Event Transcripts are based, companies may make projections or other forward-looking statements regarding a variety of items. Such forward-looking statements are based upon current expectations and involve risks and uncertainties. Actual results may differ materially from those stated in any forward-looking statement based on a number of important factors and risks, which are more specifically identified in the companies' most recent SEC filings. Although the companies may indicate and believe that the assumptions underlying the forward-looking statements are reasonable, any of the assumptions could prove inaccurate or incorrect and, therefore, there can be no assurance that the results contemplated in the forward-looking statements will be realized.

THE INFORMATION CONTAINED IN EVENT TRANSCRIPTS IS A TEXTUAL REPRESENTATION OF THE APPLICABLE COMPANY'S CONFERENCE CALL AND WHILE EFFORTS ARE MADE TO PROVIDE AN ACCURATE TRANSCRIPTION, THERE MAY BE MATERIAL ERRORS, OMISSIONS, OR INACCURACIES IN THE REPORTING OF THE SUBSTANCE OF THE CONFERENCE CALLS. IN NO WAY DOES THOMSON REUTERS OR THE APPLICABLE COMPANY ASSUME ANY RESPONSIBILITY FOR ANY INVESTMENT OR OTHER DECISIONS MADE BASED UPON THE INFORMATION PROVIDED ON THIS WEB SITE OR IN ANY EVENT TRANSCRIPT. USERS ARE ADVISED TO REVIEW THE APPLICABLE COMPANY'S CONFERENCE CALL ITSELF AND THE APPLICABLE COMPANY'S SEC FILINGS BEFORE MAKING ANY INVESTMENT OR OTHER DECISIONS.

©2018, Thomson Reuters. All Rights Reserved.