







**Proposal to Acquire Pinnacle Entertainment's Real Estate Assets** 

## **Forward Looking Statements**

Forward-looking statements in this document are subject to known and unknown risks, uncertainties and other factors that may cause actual results, performance or achievements of Gaming and Leisure Properties, Inc. ("GLPI") (NASDAQ: GLPI) and its subsidiaries (the "Company") to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Forward-looking statements include information concerning the Company's business strategy, plans, and goals and objectives. Statements preceded by, followed by or that otherwise include the words "believes," "expects," "anticipates," "intends," "projects," "estimates," "plans," "may increase," "may fluctuate," and similar expressions or future or conditional verbs such as "will," "should," "would," "may" and "could' are generally forward-looking in nature and not historical facts. You should understand that the following important factors could affect future results and could cause actual results to differ materially from those expressed in such forwardlooking statements: the ultimate outcome of any potential transaction between GLPI and Pinnacle Entertainment, Inc. ("Pinnacle") (NYSE: PNK) including the possibilities that GLPI will not pursue a transaction with Pinnacle and that Pinnacle will not engage in negotiations with respect to a transaction with GLPI; if a transaction between GLPI and Pinnacle were to occur, the ultimate outcome and results of integrating the assets that would be acquired by GLPI in the transaction; the effects of a transaction between GLPI and Pinnacle, including the post-transaction GLPI's financial condition, operating results, strategy and plans; and additional factors discussed in the sections entitled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's most recent Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K as filed with the Securities and Exchange Commission. Other unknown or unpredictable factors may also cause actual results to differ materially from those projected by the forward-looking statements. Most of these factors are difficult to anticipate and are generally beyond the control of the Company. The Company does not undertake any obligation to release publicly any revisions to any forward-looking statements, to report events or to report the occurrence of unanticipated events unless required to do so by law.

This presentation includes "Non-GAAP financial measures" within the meaning of SEC Regulation G. A reconciliation of all Non-GAAP financial measures to the most directly comparable financial measure calculated and presented in accordance with GAAP can be found at www.glpropinc.com in the Recent News section and financial schedules available on the Company's website.

### Important Information for Investors and Security Holders

### **Additional Information**

This communication does not constitute an offer to buy or solicitation of an offer to sell any securities and no tender or exchange offer for the shares of Pinnacle has commenced at this time. This communication relates to a proposal which GLPI has made for a business combination transaction with Pinnacle. In furtherance of this proposal and subject to future developments, GLPI (and, if a negotiated transaction is agreed, Pinnacle) may file one or more proxy statements, registration statements, tender or exchange offer documents or other documents with the SEC. This communication is not a substitute for any proxy statement, registration statement, prospectus, tender or exchange offer document or other document GLPI and/or Pinnacle may file with the SEC in connection with the proposed transaction. INVESTORS AND SECURITY HOLDERS OF GLPI AND PINNACLE ARE URGED TO READ THE PRELIMINARY PROXY STATEMENT AND ANY OTHER PROXY STATEMENT(s), REGISTRATION STATEMENT, PROSPECTUS, TENDER OR EXCHANGE OFFER DOCUMENTS AND OTHER DOCUMENTS FILED WITH THE SEC CAREFULLY IN THEIR ENTIRETY IF AND WHEN THEY BECOME AVAILABLE AS THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTION. Any definitive proxy statement(s) or definitive tender or exchange offer documents (if and when available) will be mailed to stockholders of Pinnacle and/or GLPI, as applicable. Investors and security holders will be able to obtain free copies of these documents (if and when available) and other documents filed with the SEC by GLPI and/or Pinnacle through the web site maintained by the SEC at http://www.sec.gov.

### **Certain Information Regarding Participants**

GLPI and its directors and executive officers may be deemed to be participants in any solicitation with respect to the proposed transaction under the rules of the SEC. Security holders may obtain information regarding the names, affiliations and interests of GLPI's directors and executive officers in GLPI's Annual Report on Form 10-K for the year ended December 31, 2014, which was filed with the SEC on February 27, 2015, and its proxy statement for the 2014 Annual Meeting, which was filed with the SEC on April 29, 2014. These documents can be obtained free of charge from the sources indicated above. Additional information regarding the interests of these participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will also be included in any proxy statement and other relevant materials to be filed with the SEC if and when they become available.

### **Proposed Transaction Summary**

### The Proposal

- GLPI acquires Pinnacle's real estate ("PropCo") for \$4.1 billion (1)
- Pinnacle shareholders receive approximately 36 million shares in GLPI as consideration
- Pinnacle shareholders receive one share of OpCo common stock and 0.5517 shares of GLPI common stock for each share of Pinnacle (2)

### Structure

- Pinnacle spins-off gaming operations ("OpCo") in a taxable transaction
- PropCo merged into GLPI
- OpCo enters into a triple-net Master Lease Agreement with GLPI
- Pinnacle pro forma ownership in GLPI of 20% and 100% ownership in OpCo

# Pro Forma Capitalization

- OpCo: 4.5x Debt / 2015E EBITDA
- Pro Forma GLPI: 6.0x Debt / 2015E EBITDA, with any remaining financing need funded with common equity

### **Financing**

- Will be a fully underwritten and financed transaction
- · Prepared to enter into a definitive agreement without any financing condition

### **Timing**

Expected transaction close in 2015

### Value Creation

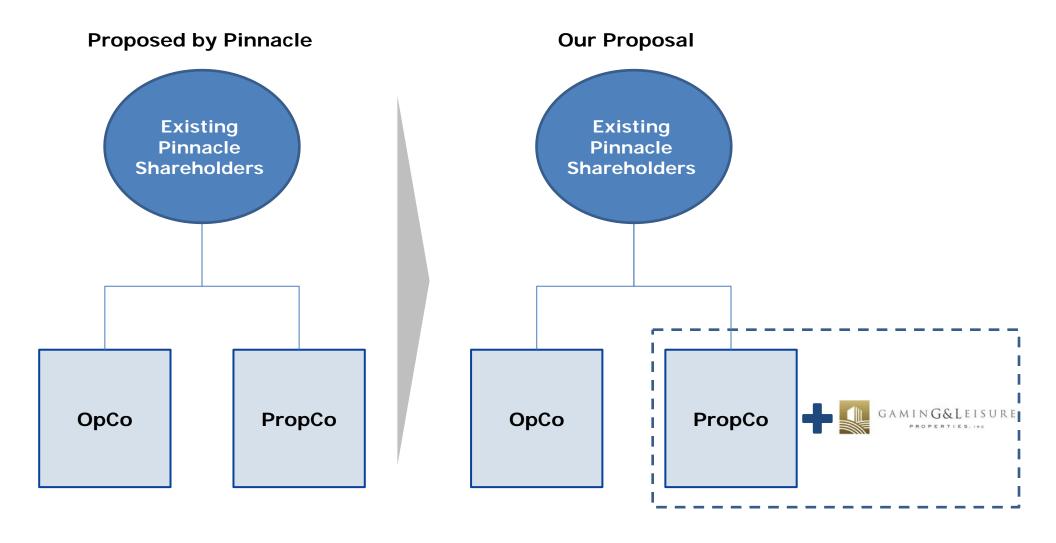
- · Value to Pinnacle shareholders of approximately \$36 per share at closing
  - 30% premium to Pinnacle's current share price
  - 47% premium to Pinnacle's 30-day VWAP
  - 59% premium to Pinnacle's share price on date of GLPI's first offer (January 16, 2015)

<sup>(1)</sup> Assumes 2015E property-EBITDAR of \$680 million and 1.90x property-EBITDAR lease coverage at OpCo

<sup>(2)</sup> Pinnacle fully diluted shares outstanding of 64.5MM based on 60.2MM basic shares outstanding as of 2/26/15; 5.6MM options outstanding with a weighted average exercise price of \$15.17 as of 12/31/14; 1.2MM non-vested restricted stock units as of 12/31/14; and 0.5MM non-vested performance stock units as of 12/31/14

### GLPI Proposal Enables and Enhances Planned Separation

We agree that a separation of the real estate generates long-term value to shareholders; our proposal is consistent with Pinnacle's Board approved plan



### **Shareholders Have The Right to Know:**

- Master Lease key terms, including rent calculation and adjustment mechanism
- Estimated time frame to obtain regulatory approvals and relative progress made with respect to each interim process
- Constraints from equity raise on ability to pursue future acquisitions post-spin
- Senior executive leadership of PropCo
- Outcome of private letter ruling (PLR) from IRS
- Scope of PLR coverage and remaining tax risk to shareholders
  - Extent to which Pinnacle's internal reorganization will be covered by a PLR
  - Extent to which Pinnacle will rely on legal and tax opinions rather than comfort from the IRS

- Pro forma leverage levels of OpCo and PropCo
- Pro forma historical results and forward guidance on a PropCo and OpCo basis
- Business purpose justification for tax-free spin and related execution risk
- Solution for active trade or business requirement for tax-free spin
- Treatment of outstanding equity incentive awards and potential effect on spin economics
- Expected corporate overhead of PropCo
- Estimated costs to achieve internal restructuring, including any taxable gains and other taxes triggered by the restructuring

GLPI prepared and provided substantially more information when it announced its intent to pursue its own separation...and still took a year to complete post-announcement

## **Benefits of GLPI Proposal**

### Creation of an Industry Leader

- Combined business would constitute 3<sup>rd</sup> largest publicly traded triple-net REIT
  - Extensive scale
  - Diversified tenant base
  - Broad financial resources
  - Access to far-ranging growth opportunities
  - 2x+ the assets & cash flows of standalone Pinnacle PropCo

#### **Reduced Management Burden**

- Ability for Pinnacle's management to devote attention towards optimizing performance of gaming operations
- Eliminates requirement to identify and appoint senior executive leadership (and substantial associated costs)



GAMING& LEISURE

#### **Superior Value Creation**

- Approximately \$36 per share in value to Pinnacle shareholders substantial premium to recent Pinnacle trading levels
- Pro forma GLPI will have stronger, more stable currency and trade at quantifiable premium to standalone Pinnacle PropCo

### **Faster Path to Completion**

- GLPI transaction expected to close in 2015
- Pinnacle publicly acknowledged separation will not be completed until sometime in 2016
- Spin-off in next 12 months unlikely even if Pinnacle were to obtain an IRS ruling this year (uncertain)

#### **Greater Transaction Certainty**

- No IRS ruling required
- GLPI currently / formerly licensed in each jurisdiction
- No financing condition
- Pinnacle currently over-levered and reliant on up to \$700MM equity issuance (~40% of current market capitalization)

## Creation of an Industry Leader





**2016E EBITDA** 

\$365MM

\$810MM

**Number of Assets** 

15

36

Rental Contribution of Largest Tenant

100%

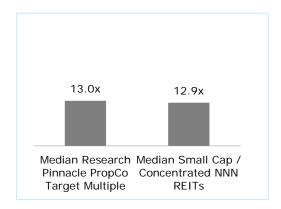
56%

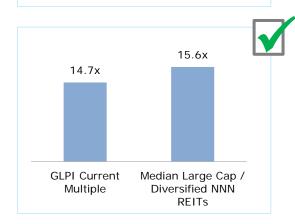
**Number of States** 

8

14

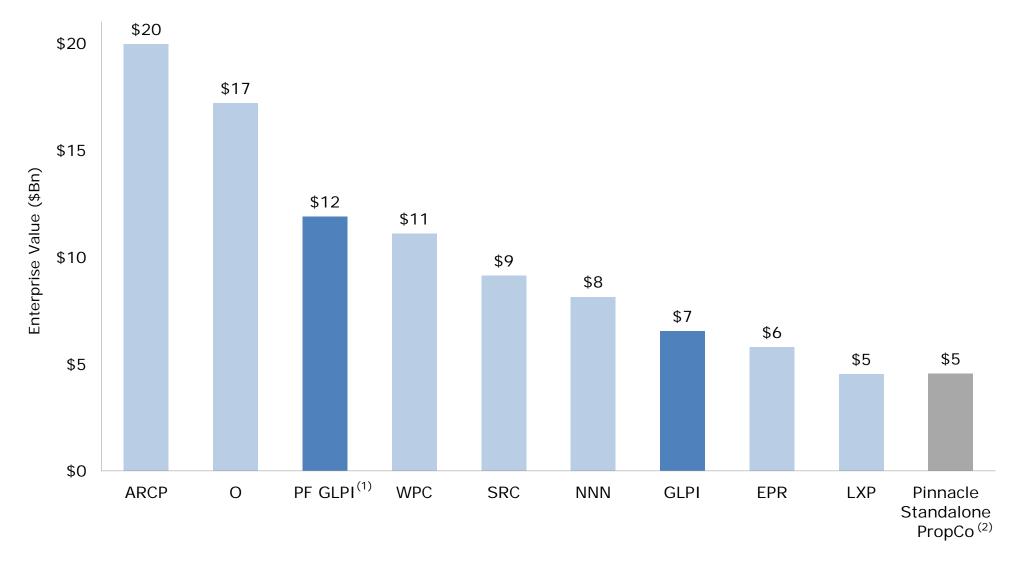
Current Valuations (EV / EBITDA)





## **Market-Leading Scale**

### Gaming and Leisure Properties Will Become the Third-Largest Triple-Net REIT

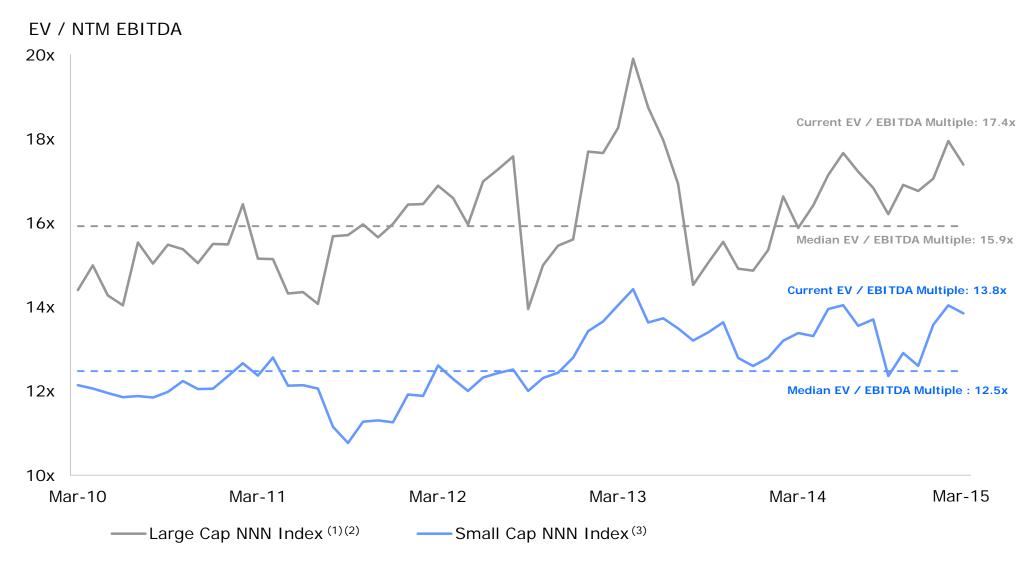


<sup>(1)</sup> Based on current GLPI EV / EBITDA multiple of 14.7x

<sup>(2)</sup> Based on median research EV / EBITDA multiple of 13.0x

### **Favorable Valuation Environment**

### Historically High Triple-Net REIT Valuations and a Tangible Premium for Scale



<sup>(1)</sup> Includes companies with enterprise values in excess of \$8 billion (Realty Income Corporation, W.P. Carey Inc., Spirit Realty Capital, and National Retail Properties)

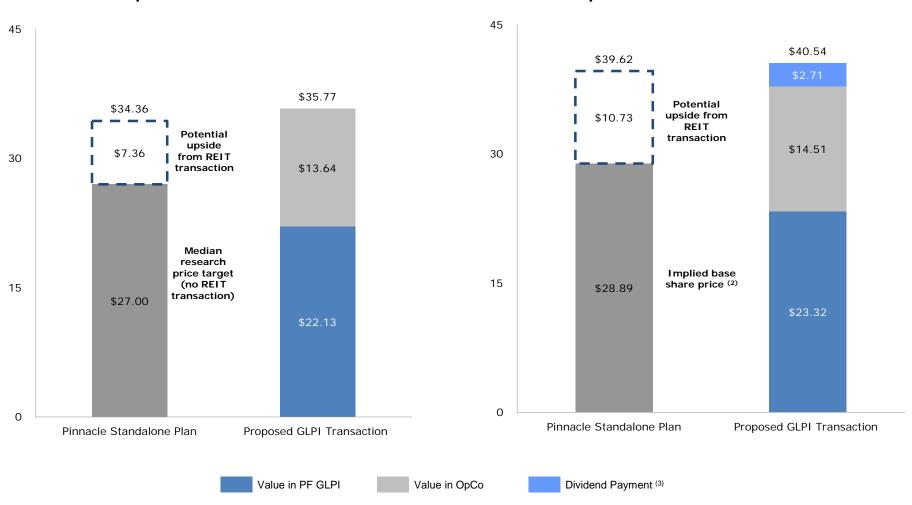
<sup>(2)</sup> American Realty Capital Properties excluded from index due to historical volatility related to accounting irregularities

<sup>(3)</sup> Includes companies with enterprise values below \$8 billion (Entertainment Properties Trust, Lexington Corporate Properties Trust, Store Capital Corporation, Chambers Street Properties, STAG Industrial, Select Income REIT, Gramercy Property Trust, Getty Realty, and Agree Realty Corporation)

## **Superior Value Creation**

### Value Comparison As of Year-End 2015 (1)

### Value Comparison As of Year-End 2016 (1)



- (1) Based on 13.0x EV / EBITDA multiple for standalone PropCo; proposed GLPI transaction based on current GLPI EV / EBITDA multiple of 14.7x
- (2) Based on median research forward EV / EBITDA multiple of 8.4x
- (3) Based on 80% payout ratio on pro forma AFFO of \$603MM divided by pro forma share count of 178MM

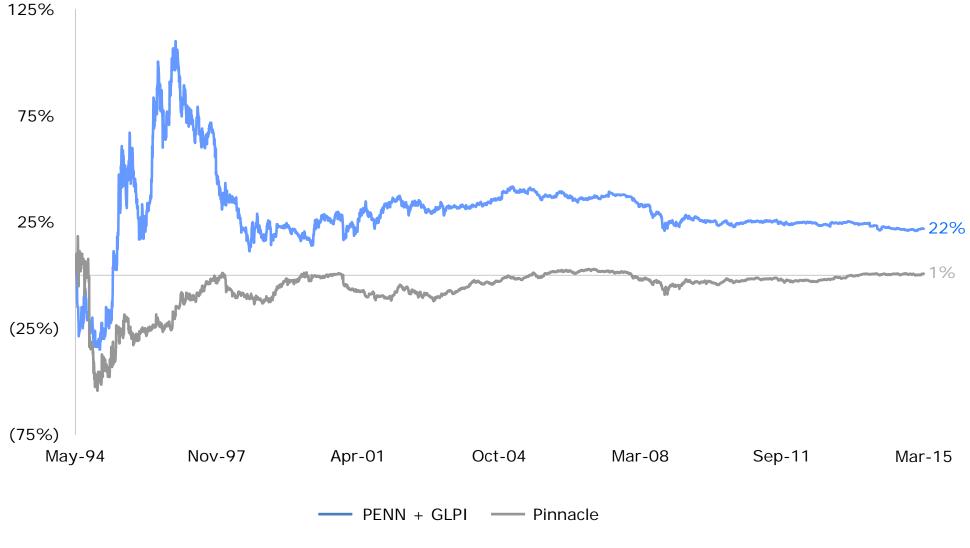
# **A Compelling Proposal to Shareholders**

		PINNACLE™ (Proposal)	PINNACLE GAMING&LEISURE (PropCo)
	Retain 100% OpCo Ownership	$\checkmark$	<b>✓</b>
Operations	Retain OpCo Management	✓	<b>√</b>
	PropCo Management In Place	*	✓
	Diversified Tenant Credit Strength	*	<b>✓</b>
Certainty & Approvals	No Requirement for IRS Private Letter Ruling	*	✓
	Previously Received Regulatory Approvals	*	✓
Timing & Valuation	Established and Supportive Investor Base	*	<b>✓</b>
	Trade with Premium Sector Valuation	*	✓
	Capture Today's Historically High Valuations	*	

## Long-Track Record of Delivering Shareholder Value

### GLPI and Its Board Has Consistently Outperformed Pinnacle Since Its IPO in 1994

Annualized Shareholder Return

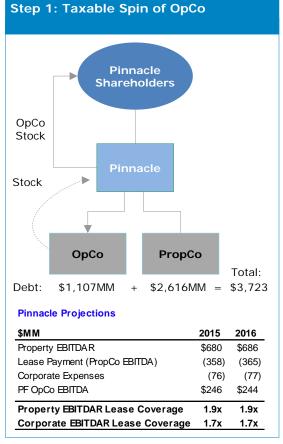


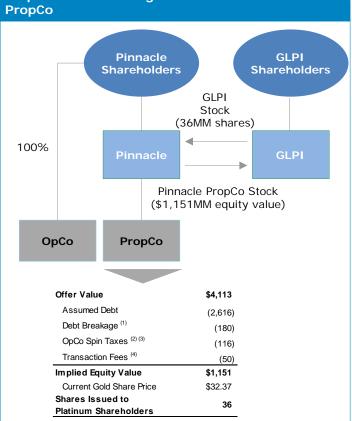
### Conclusion

- Our proposed transaction offers superior strategic and financial benefits for Pinnacle shareholders
  - Creation of an industry leader
  - Superior value creation
  - Greater transaction certainty
  - Faster path to completion
  - Reduced management burden
- We have invested substantial resources in pursuing this transaction and remain fully committed to achieving the tremendous potential this transaction has to offer
- We have more experience on gaming REIT tax and transaction issues than any other firm with certain limited non-competitive information, we would be able to refine our proposal to deliver maximum value
- The combination of our management team and Board have consistently delivered value to our shareholders through optimizing operations and pursuing accretive strategic opportunities
- We desire to pursue a friendly, constructive negotiation with Pinnacle's management team and advisors, and are ready to commence substantive discussions immediately

### **Detailed Financial Overview**

### Illustrative Transaction Mechanics





Step 2: All Stock Merger of GLPI / Pinnacle

Existing **Pinnacle New Primary GLPI Shareholders Shareholders Shareholders** 118MM shares 25MM shares 36MM shares (20% (66% (14% ownership) ownership) ownership) 100% Lease **GLPI Payments** Existing OpCo **PropCo Business** Acquisition Debt \$2,257 New Primary Equity (25MM Shares) 804 Equity to Pinnacle Shareholders (36MM Shares) 1,151 \$4,213 Total Transaction (Including Fees) Acquisition Debt 2,257 Existing GLPI Debt 2.518 PF GLPI Debt \$4,775

Outcome

- Pinnacle separates OpCo assets into a new corporation through a taxable spin
  - Assumes pro forma OpCo is levered at 4.5x 2015E EBITDA (net of lease payments to PropCo)
- Concurrent with closing of spin, GLPI merges with public Pinnacle PropCo for all stock consideration and assumes all PropCo debt
- Pinnacle shareholders own 100% of OpCo as well as a material equity interest in GLPI
- Total value per share to Pinnacle shareholders of \$35.77 (30% premium to current share price)

#### Notes

- (1) Estimated as of 12/31/15; consists of \$67MM for 6.375% Senior Notes, \$59MM for 7.50% Senior Notes, \$39MM for 7.75% Senior Sub. Notes and \$15MM for 8.75% Senior Sub. Notes
- (2) Assumes \$1.8Bn OpCo value (PF 2015E EBITDA of \$246MM multiplied by PENN average trading multiple of 7.5x), \$812MM estimated OpCo tax basis, \$700MM NOL utilization and 35% tax rate
- (3) Actual OpCo tax basis to be determined; however, a third party arms length transaction with GLPI may enable Pinnacle to pursue more efficient transaction structures
- (4) Includes both illustrative advisory fees and financing fees for OpCo

## **Value Creation Analysis**

#### Value in Pro Forma GLPI

GLPI 2016E EBITDA	\$446
Pinnacle PropCo 2016E EBITDA (1)	365
Pro Forma GLPI 2016E EBITDA	\$810
Current GLPI Forward EV / EBITDA Multiple	14.7x
Pro Forma GLPI Enterprise Value	\$11,902
Pro Forma GLPI Debt (2)	(4,775)
Pro Forma GLPI Cash	30
Pro Forma GLPI Equity Value	\$7,157
Pinnacle Ownership (3)(4)	20%
Value in Pro Forma GLPI	\$1,426
Value Per Pinnacle Share (4)	\$22.13
Value in Pro Forma Pinnacle OpCo	
Pro Forma Pinnacle OpCo 2016E EBITDA	\$244
Trading Multiple	7.5x
Pro Forma Pinnacle OpCo Enterprise Value	\$1,833
Pro Forma Pinnacle OpCo Debt (5)	(1,107)
Pro Forma Pinnacle OpCo Non-Controlling Interest	(11)
Pro Forma Pinnacle OpCo Cash	165
Pro Forma Pinnacle OpCo Equity Value	\$880
Pinnacle Ownership	100%
Value in Pro Forma Pinnacle OpCo	\$880
Value Per Pinnacle Share (4)	\$13.64

#### **Total Value to Pinnacle**

Value Per Pinnacle Share in Pro Forma GLPI	\$22.13
Value Per Pinnacle Share in Pro Forma OpCo	\$13.64
Value Per Share to Pinnacle	\$35.77
Premium to Pinnacle's Current Share Price	30%
Premium to Pinnacle's 30-Day VWAP	47%
Premium to Pinnacle's Price on Date of GLPI's First Offer	59%

#### Notes:

- (1) Based on median research estimates for Pinnacle EBITDAR and assumed 1.9x property EBITDAR lease coverage at OpCo
- (2) Based on pro forma debt / 2015E EBITDA of 6.0x and pro forma GLPI 2015E EBITDA of \$796MM
- (3) Pinnacle shareholders to receive 0.5517 shares of GLPI common stock for each share of Pinnacle they own
- (4) Pinnacle fully diluted shares outstanding of 64.5 million based on 60.2 million basic shares outstanding as of February 26, 2015; 5.6 million options outstanding with a weighted average exercise price of \$15.17 as of December 31, 2014; 1.2 million non-vested restricted stock units as of December 31, 2014; and 0.5 million non-vested performance stock units as of December 31, 2014
- (5) Based on pro forma debt / 2015E EBITDA of 4.5x and pro forma Pinnacle OpCo 2015E EBITDA of \$246MM

## Sources & Uses and Pro Forma Capitalization

#### **Pinnacle Sources & Uses**

Sources	
New Equity in GLPI	\$1,151
New Equity in OpCo	880
Cash Proceeds from GLPI	2,962
New OpCo Debt (4.5x PF Leverage)	1,107
Rollover 2015E Cash	165
Rollover 2015E Non-Controlling Interest	(11)
Total Sources	\$6,253

#### Uses

PropCo Equity Value	\$1,151
Spin-Off OpCo Equity Value	880
Refinance Existing Pinnacle 2015E Debt	3,723
Estimated Debt Breakage Costs (1)	180
Estimated Taxes on OpCo Spin (2)(3)	116
Illustrative Transaction Fees	50
Rollover 2015E Cash	165
Rollover 2015E Non-Controlling Interest	(11)
Total Uses	\$6,253

### **GLPI Pro Forma Capitalization**

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		Trans.	PF
	2015E	Adj.	2015E
Cash	\$30		\$30
Total Debt	\$2,518	\$2,257	\$4,775
2015E EBITDA	438	358	796
Total Debt / EBITDA	5.7x		6.0x
Existing GLPI Shares / Ownership %	118		66%
Pinnacle Shares / Ownership %		36	20%
New Primary Shares / Ownership %		25	14%

### Pinnacle OpCo Pro Forma Capitalization

\$MM

		Trans.	PF
	2015E	Adj.	2015E
Cash	\$165		\$165
Total Debt	\$3,723	(\$2,616)	\$1,107
2015E EBITDA	604	(358)	246
Total Debt / EBITDA	6.2x		4.5x
Pinnacle Shares / Ownership %	64		100%

<sup>(1)</sup> Estimated as of 12/31/15; consists of \$67MM for 6.375% Senior Notes, \$59MM for 7.50% Senior Notes, \$39MM for 7.75% Senior Sub. Notes and \$15MM for 8.75% Senior Sub. Notes

<sup>(2)</sup> Assumes \$1.8Bn OpCo value (PF 2015E EBITDA of \$246MM multiplied by PENN average trading multiple of 7.5x), \$812MM estimated OpCo tax basis, \$700MM NOL utilization and 35% tax rate

<sup>(3)</sup> Actual OpCo tax basis to be determined; however, a third party arms length transaction with GLPI may enable Pinnacle to pursue more efficient transaction structures

### **Definitions and Reconciliation of Non-GAAP Measures to GAAP**

- Adjusted EBITDA, or earnings before interest, taxes on income, stock-based compensation, management fees, depreciation, amortization, and gains and/or losses on dispositions of property is not a measure of performance or liquidity calculated in accordance with GAAP
  - Adjusted EBITDA information is presented as a supplemental disclosure. Adjusted EBITDA should not be construed as an alternative to operating income, as an indicator of the Company's operating performance, as an alternative to cash flows from operating activities, as a measure of liquidity, or as any other measure of performance determined in accordance with GAAP.
  - The Company has significant uses of cash flows, including capital expenditures, interest payments, dividend payments, taxes and debt principal repayments, which are not reflected in adjusted EBITDA.
  - Adjusted EBITDA is presented as a supplemental disclosure as this measure is considered by many to be a better indicator of the Company's operating results than net income (computed in accordance with GAAP). A reconciliation of the Company's adjusted EBITDA to net income (computed in accordance with GAAP) is included in the Company's news announcements and financial schedules available on the Company's website.
- Funds From Operations ("FFO") is equal to net income, excluding gains or losses from dispositions of property, and real estate depreciation
  - FFO is defined by NAREIT (the National Association of Real Estate Investment Trusts, the trade organization for REITs) as "the most commonly accepted and reported measure of REIT operating performance."
  - Adjusted Funds From Operations ("AFFO") is defined as FFO excluding stock based compensation expense, the amortization of debt issuance costs and other depreciation reduced by maintenance capex.
  - A reconciliation of FFO and AFFO to net income (computed in accordance with GAAP) is included in the news announcements and financial schedules available on the Company's website.
  - FFO and AFFO do not represent cash flow from operations as defined by GAAP, should not be considered as an alternative to net income as defined by GAAP and are not indicative of cash available to fund all cash flow needs.
- Notwithstanding the foregoing, GLPI's measures of adjusted EBITDA, FFO and AFFO may not be comparable to similarly titled measures used by other companies









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