

# KP TISSUE INC. AND KRUGER PRODUCTS L.P.

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL POSITION

# FOR THE FOURTH QUARTER AND FISCAL YEAR ENDED DECEMBER 31, 2013

**DATED MARCH 18, 2014** 

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The following Management's Discussion and Analysis (MD&A) for KP Tissue Inc. (KPT) and Kruger Products L.P. (KPLP) is intended to assist the readers in understanding the business environment, strategies, performance and risk factors relating to KPT and KPLP. It should be read in conjunction with the financial statements of KPT for the year ended December 31, 2013 and the period ended December 31, 2012, and the consolidated financial statements of KPLP for the years ended December 31, 2013 (Fiscal 2013) and December 31, 2012 (Fiscal 2012), respectively.

#### **About KP Tissue Inc.**

KPT was created to acquire, and its business is limited to holding, a limited partnership interest in KPLP. As of December 31, 2013 KPT held a 16.7% interest in KPLP, accounted for as an investment in an associate using the equity method of accounting. The following MD&A provides discussion and analysis related to KPT to the extent necessary to understand the equity method of accounting. However, most of the discussion and analysis relates to KPLP and to KPT's investment in KPLP.

### CAUTIONARY FORWARD LOOKING STATEMENT

Certain statements in this MD&A about KPT's and KPLP's current and future plans, expectations and intentions, results, levels of activity, performance, goals or achievements or any other future events or developments constitute forward-looking statements. The words "may", "will", "would", "should", "could", "expects", "plans", "intends", "trends", "indications", "anticipates", "believes", "estimates", "predicts", "likely" or "potential" or the negative or other variations of these words or other comparable words or phrases, are intended to identify forward-looking statements. The forward-looking information is based on certain key expectations and assumptions made by KPT or KPLP, including continued growth of the U.S. private label market and demand for TAD products in the U.S., orders for the TAD machine's products, the demand and timing of distributions made by KPLP, and Kruger Inc.'s cash requirements. The financial outlook that KPLP Management provides on page 3 of this MD&A concerning the potential incremental EBITDA generated by the TAD Project (as defined below) may be considered forward-looking information and is based on additional key expectations and assumptions, including but not limited to (i) limited incremental overhead relating to the operation of the TAD machine and distribution and sale of products, (ii) the TAD machine operating at near full capacity and products being sold at prices consistent with current market prices, adjusted for inflation, and (iii) a cost of pulp and energy and a selling price of finished products based on recent prices. adjusted for inflation. Although KPT and KPLP believe that the expectations and assumptions on which such forwardlooking information is based are reasonable, undue reliance should not be placed on the forward-looking information since no assurance can be given that such expectations and assumptions will prove to be correct.

Many factors could cause KPLP's actual results, level of activity, performance or achievements or future events or developments (which could in turn affect the economic benefits derived from KPT's economic interest in KPLP) to differ materially from those expressed or implied by the forward-looking statements, including, without limitation, the following factors, which are discussed in greater detail in the "Risk Factors - Risks Related to KPLP's Business" section of the KPT Annual Information Form dated March 19, 2014 available on SEDAR at www.sedar.com (the Annual Information Form): Kruger Inc.'s influence over KPLP; KPLP's reliance on Kruger Inc.; consequences of an event of insolvency relating to Kruger Inc.; risks associated with the TAD Project; operational risks; Gatineau Plant land lease; significant increases in prices; reduction in supply of fibre; increased pricing pressure and intense competition; KPLP's inability to innovate effectively; adverse economic conditions; dependence on key retail trade customers; damage to the reputation of KPLP or KPLP's brands; KPLP's sales being less than anticipated; KPLP's failure to implement its business and operating strategies; KPLP's obligation to make regular capital expenditures; KPLP's entering into unsuccessful acquisitions; KPLP's dependence on key personnel; KPLP's inability to retain its existing customers or obtain new customers; KPLP's loss of key suppliers; KPLP's failure to adequately protect its intellectual property rights; KPLP's reliance on third party intellectual property licenses; adverse litigation and other claims affecting KPLP; material expenditures due to comprehensive environmental regulation affecting KPLP's cash flow; KPLP's pension obligations are significant and can be materially higher than predicted if KPLP Management's underlying assumptions are incorrect; labour disputes adversely affecting KPLP's cost structure and KPLP's ability to run its plants; exchange rate and U.S. competitors; KPLP's inability to service all of its indebtedness; exposure to potential consumer product liability, restrictive covenants; interest rate and refinancing risk; information technology and innovation; insurance; and internal controls.

These factors are not intended to represent a complete list of the factors that could affect KPT and/or KPLP; however, these factors should be considered carefully, and readers should not place undue reliance on forward-looking statements made herein or in the documents reproduced herein.

To the extent any forward-looking information in this MD&A constitutes future-oriented financial information or financial outlooks within the meaning of securities laws, such information is being provided to demonstrate the potential benefits of the TAD Project and readers are cautioned that this information may not be appropriate for any other purpose. Future-oriented financial information and financial outlooks, including expected cost-savings related to the Business Rationalization Project and the financial outlook that KPLP Management provides on page 3 of this MD&A concerning the potential incremental EBITDA generated by the TAD Project, are, without limitation, based on the assumptions and subject to the risks set out above.

The forward-looking information contained herein is expressly qualified in its entirety by this cautionary statement. The forward-looking information contained herein is made as of the date of this MD&A and KPT and KPLP undertake no obligation to publicly update such forward-looking information to reflect new information, subsequent or otherwise, unless required by applicable securities laws.

### **OVERVIEW**

### **Business Overview**

Pursuant to its Articles, KPT's business is limited to (i) the investment in, holding of and disposition of limited partnership interests, units, shares or other securities of KPLP and its general partner, KPGP Inc. (KPGP) (or any successor entity of either KPLP or KPGP), (ii) the acquisition of, holding, operation and disposition of any assets, liabilities, operations or business of such entities, and (iii) all activities related, incidental or ancillary to any of the foregoing. As of the date of the MD&A and following the participation by the partners in the Dividend Reinvestment Plan (DRIP) on January 15, 2014, KPT held 16.7% of the KPLP Partnership Units (KPLP Units).

KPLP is Canada's leading tissue products supplier by overall dollar and volume market share. It produces, distributes, markets and sells a wide range of disposable tissue products, including bathroom tissue, facial tissue, paper towels and napkins, for both the Consumer and the Away-From-Home (AFH) market (in each case, as defined below). While its principal focus is on the Canadian consumer-branded tissue products market, KPLP is also a leader in the Canadian AFH market and has a considerable presence in the U.S. private label tissue market.

KPLP is headquartered in Mississauga, Ontario and has approximately 2,300 employees across North America. KPLP's Canadian manufacturing facilities, consisting of three tissue plants in Québec and one plant in British Columbia, have a combined annual tissue production capacity of approximately 246,000 metric tonnes.

KPLP's U.S. manufacturing facility held through K.T.G. (USA) Inc. (KTG) and located in Memphis, Tennessee consists of two existing paper machines with an aggregate annual capacity of 57,000 metric tonnes, and one adjacent 60,000 metric tonne state-of-the-art, Through-Air-Dried (TAD) tissue machine and related infrastructure (the TAD Project), construction of which was completed in Q1 2013.

### **Basis of Presentation**

On September 21, 2012, the assets of the tissue business now carried on by KPLP (the Tissue Business) were transferred to KPLP by a predecessor entity (Former KPLP). KPLP issued 43,014,300 units to Former KPLP and assumed the liabilities of the Tissue Business in exchange for all of the assets of the Tissue Business.

As KPLP continued the operations of the Tissue Business of Former KPLP, the reorganization has been accounted for in accordance with the continuity of interests method of accounting whereby the assets and liabilities of KPLP were recorded at the carrying values of the assets and liabilities of the Tissue Business immediately prior to the reorganization. The comparative balances and results of operations included in these consolidated financial statements are derived from the combined financial statements of the Tissue Business.

The consolidated financial statements of KPLP presented for Fiscal 2013 and Fiscal 2012 have been prepared in accordance with IFRS (International Financial Reporting Standards). The financial statements of KPT for the Fiscal 2013 and the period ended December 31, 2012 have also been prepared in accordance with IFRS.

# **Accounting Periods**

This MD&A, the consolidated financial statements of KPLP and accompanying notes thereto include financial information for Fiscal 2013 and Fiscal 2012.

# **Financial Measures and Key Indicators**

This MD&A uses certain non-IFRS financial measures and ratios which KPLP believes provide useful information to both KPLP Management and the readers of the consolidated financial statements in measuring the financial performance and financial condition of KPLP. These measures do not have a standardized meaning prescribed by IFRS and therefore may not be comparable to similarly titled measures presented by other companies. An example of such measures is EBITDA. EBITDA is not a measurement of operating performance computed in accordance with IFRS and should not be considered as a substitute for operating income, net income or cash flows from operating activities computed in accordance with IFRS. This MD&A contains a reconciliation of EBITDA to the most comparable IFRS measures on page 6.

"EBITDA" is calculated by KPLP as net income (loss) before (i) interest expense, (ii) income taxes, (iii) depreciation, (iv) amortization, (v) impairment (recovery) of non-financial assets, (vi) loss (gain) on disposal of property, plant and equipment, (vii) unrealized foreign exchange loss (gain), and (viii) one-time costs related to restructuring activities.

"KTG EBITDA" is calculated as net income (loss) of KTG as reported in the financial statements of KTG before (i) interest expense, (ii) income taxes, (iii) depreciation, and (iv) amortization, as defined in the TAD Credit Facility (as described below).

# Outlook

KPLP is committed to building great consumer brands and developing winning products for its retail and commercial customers. KPLP's strategy is to maintain its leadership position in the Canadian market, which continues to exhibit strong fundamentals. Though the Canadian tissue market is expected to remain competitive, KPLP believes that its brands and products are well positioned for continued growth. KPLP will aim to sustain its consumer and AFH leadership position in the Canadian tissue industry by driving marketing and sales excellence, extending product lines, continuing to leverage product development and manufacturing technology to drive product superiority and cost savings, and emphasizing manufacturing quality and efficiency.

In the U.S., KPLP will seek to grow by leveraging its TAD capabilities and focusing on the high-end private label business. The TAD Project (see Business Highlights, TAD Project) is a key component to KPLP's strategy of growing its operations in the U.S. private label market. KPLP Management believes that the TAD Project has the potential to generate approximately \$60 million EBITDA annually for KPLP by 2017, being the year in which the TAD paper machine is expected to reach full production capacity. The TAD Project generated \$1.1 million of EBITDA in Fiscal 2013, including \$4.2 million of one-time start-up costs. TAD Project EBITDA was \$4.1 million in Q4 2013. The TAD Project is expected to generate EBITDA in the \$20 to \$25 million range for fiscal 2014. The foregoing estimates of future incremental EBITDA may be considered forward-looking information and are based upon certain key assumptions, including (i) limited incremental overhead relating to the operation of the TAD machine and distribution and sale of products, (ii) the TAD machine operating at near full capacity and products are sold at market prices consistent with current market prices, adjusted for inflation, and (iii) a cost of pulp and energy and a selling price of finished products based on recent prices, adjusted for inflation. The foregoing factors could cause the actual contribution to EBITDA by the TAD Project to differ materially from the amount set forth in the foregoing estimate.

# **Factors Affecting the Results of Operations**

#### Revenue

KPLP generates revenue on the sale of branded, private label and AFH tissue products in Canada and the U.S. Revenue is reported on a net basis, after deducting rebates and allowances. KPLP's revenue is impacted by advertising, discounts and promotions, merchandising, packaging, the availability of shelf and display space at retail customers and the timing of new product launches and line extensions, all of which have a significant impact on consumer buying decisions. Continued growth of our revenue will depend substantially on the continued strength of our brands, retail support and our ability to effectively maintain sufficient product supply to meet customer demand.

KPLP has three reportable business segments: (i) consumer products sold through traditional retail channels such as grocery stores, mass merchandisers, club stores, drug stores and convenience stores (Consumer), (ii) AFH, and (iii) Other. The Consumer segment includes sales of branded tissue products such as *Cashmere, Purex, Scotties, SpongeTowels, White Cloud* and *White Swan*. AFH sells commercial tissue products primarily through distributors to businesses involved in property management, health care, food service, manufacturing and lodging, and to other public facilities. The Other segment includes the sale of parent rolls to other tissue manufacturing companies as well as the sale of recycled fibre. KPLP's current sales focus includes all regions of Canada and the United States. KPLP is partially exposed to fluctuations in the U.S. dollar against the Canadian dollar, as sales made to U.S. customers are made in U.S. dollars. To manage this foreign exchange risk, KPLP has occasionally entered into foreign currency forward contracts and may continue to do so going forward.

# Cost of Sales

Cost of sales includes fixed and variable costs to manufacture our products. Input costs associated with the manufacturing of tissue paper are primarily variable. Fibre, labour, and energy costs are the largest components, representing 50% to 70% of total cost of sales, depending on the type of fibre and paper making technology being used. Typically producers have been able to pass along commodity input cost increases (fibre and energy) to end customers and consumers within a six to nine month period following any such increase. For this reason KPLP Management believes that there is a correlation between pulp prices and end product pricing. Periodically, KPLP also enters into fibre commodity swap contracts, to reduce exposure to fluctuations in this key input cost. These typically do not exceed 15% of total fibre purchases. KPLP is exposed to fluctuations in the U.S. dollar against the Canadian dollar on production inputs, U.S. dollar denominated debt and other operating costs denominated in U.S. dollars. To manage this foreign exchange risk, KPLP has occasionally entered into foreign currency forward contracts and may continue to do so going forward. Fixed costs at the plants include plant maintenance, overhead, insurance, property taxes, information technology, as well as depreciation and amortization (substantially all depreciation and amortization is included in cost of sales).

# **Operating Expenses**

KPLP's operating expenses include freight, warehousing and handling costs, as well as selling, general and administrative costs, which include a small portion of the overall depreciation and amortization.

Freight, warehousing and handling costs vary based on sales volume, the geographical mix of the product shipped, and the cost of fuel used by freight carriers.

Selling costs include the costs related to sales and marketing activities, including advertising and promotion, as well as selling expenses, commissions and other related costs. General and administrative expenses consist of costs related to operations, finance, information technology, product development, legal, human resources, executive administration and other corporate expenses. It also includes the foreign exchange gains and losses realized during the period. KPLP incurred additional expenses in Fiscal 2013 associated with KPT being a public company, such as additional accounting and legal expenses, costs for internal control compliance and investor relations, as well as salary and benefit expenses associated with additional employees.

# Interest Expense

Interest expense is derived from the financing activities of KPLP. KPLP is a borrower under certain credit facilities (each of which are described under "Liquidity and Capital Resources", below). Interest costs related to the TAD Credit

Facility (as defined below) recorded during the construction period (i.e. before start of operations) were capitalized, and allocated to property, plant and equipment and are being depreciated along with the assets. Depreciation of the capitalized interest commenced in Q1 2013 with the completion of the construction period. Refer to note 12, "Long-term debt" in the consolidated financial statements for Fiscal 2013 for additional information. KPLP also records amortization related to deferred financing fees and interest costs related to pensions and post-retirement benefits in interest expense.

#### Income Taxes

KPLP is not a tax paying entity. The income (loss) from KPLP flowed to the partners, Kruger Inc. (formerly held by Kruger Products 2010 LP, which was amalgamated with Kruger Inc. during Fiscal 2013), KPGP and KPT for Fiscal 2013 and Fiscal 2012. On January 4, 2010, Former KPLP acquired substantially all of the business, assets and liabilities of Kruger Products Limited. The reorganization of Kruger Products Limited to a limited partnership was undertaken to optimize the financial and tax structure of the operating entity of the Tissue Business and its affiliates. The income taxes recorded in the consolidated financial statements of KPLP relate to the income taxes for its incorporated subsidiaries in the U.S., Canada, Luxembourg and Mexico.

#### **BUSINESS HIGHLIGHTS**

# **TAD Project**

In the autumn of 2011, KPLP, through KTG, commenced the construction of the TAD Project. The TAD Project is expected to cost up to U.S.\$322 million (including reserves for contingencies, interest during construction, working capital and start-up costs). On February 22, 2013, KPT announced that KPLP had successfully finished the construction phase of the TAD Project, on time and on budget. As of December 31, 2013, a total of U.S.\$311.7 million had been spent on the TAD Project, financed by a U.S.\$186.7 million investment by KPLP into KTG and a drawdown of U.S.\$125.0 million on the TAD Credit Facility (as defined below). As of December 31, 2013, KPLP had invested into KTG, primarily to finance the TAD Project, U.S.\$70.0 million of the proceeds from the subscription by KPT for units of KPLP in the context of KPT's initial public offering in December 2012.

# **Eastern Warehousing Initiative**

In November 2013, following a review of its distribution operations the Partnership undertook an initiative to consolidate distribution activities from its Gatineau warehouse to its distribution operations in Laval (Eastern Warehousing Initiative). The Partnership expects to incur restructuring costs of approximately \$2.9 million, \$1.4 million of which was incurred during Fiscal 2013, and reduce costs by approximately \$1.6 million annually as a result of this initiative.

# RESULTS OF OPERATIONS

# **Results of Operations of KPLP**

				\$ Change			
(C\$ millions, unless otherwise noted)	Fiscal 2013	Fiscal 2012	Fiscal 2011 <sup>(a)</sup>	Fiscal 2013 vs. Fiscal 2012	Fiscal 2012 vs. Fiscal 2011		
Statement of Operations Data:							
Revenue	955.3	922.9	892.6	32.4	30.3		
Cost of sales	(675.7)	(646.1)	(658.5)	(29.6)	12.4		
Operating expenses	(199.8)	(195.0)	(182.4)	(4.8)	(12.6)		
Recovery (impairment) of non-financial assets	1.8	(4.6)	(2.7)	6.4	(1.9)		
Restructuring costs	(1.4)	(9.4)		8.0	(9.4)		
Operating income	80.2	67.8	49.0	12.4	18.8		
Interest expense	(42.2)	(27.8)	(19.2)	(14.4)	(8.6)		
Income before income taxes	38.0	40.0	29.8	(2.0)	10.2		
Income taxes:							
Combined income tax rate after							
manfacturing and processing credits	(9.9)	(10.4)	(8.0)	0.5	(2.4)		
Income tax in partners' hands	15.1	10.3	7.6	4.8	2.7		
Other	5.7	1.5	(0.9)	4.2	2.4		
Income taxes	10.9	1.4	(1.3)	9.5	2.7		
Net income	48.9	41.4	28.5	7.5	12.9		

# (a) Amounts have not been restated for changes in IAS 19.

				\$ Change		
(C\$ millions,				Fiscal 2013 vs.	Fiscal 2012 vs.	
unless otherwise noted)	Fiscal 2013	Fiscal 2012	Fiscal 2011	Fiscal 2012	Fiscal 2011	
Reconciliation of EBITDA						
to Net income:						
Net income	48.9	41.4	28.5	7.5	12.9	
Income taxes	(10.9)	(1.4)	1.3	(9.5)	(2.7)	
Interest expense	42.2	27.8	19.2	14.4	8.6	
Loss (gain) on disposal of						
property, plant and equipment	-	1.0	0.1	(1.0)	0.9	
Depreciation and amortization	34.1	28.9	30.9	5.2	(2.0)	
Unrealized foreign exchange loss	3.0	(0.8)	(0.9)	3.8	0.1	
Change in amortized cost of Partnership units liability	(0.7)	-	-	(0.7)	-	
Impairment (recovery) of non-financial assets	(1.8)	4.6	2.7	(6.4)	1.9	
Restructuring costs	1.4	9.4		(8.0)	9.4	
EBITDA	116.2	110.9	81.8	5.3	29.1	

# Results of Operations Fiscal 2013 compared to Fiscal 2012

### Revenue

Revenue was \$955.3 million in Fiscal 2013 compared to \$922.9 million in Fiscal 2012, an increase of \$32.4 million or 3.5%. The increase in revenue resulted primarily from higher sales volumes in Canada and new business related to the TAD Project. The positive impact of an increase in sales volume related to finished product sales was partially offset by lower

parent roll sales as a result of the Business Rationalization Project (as defined below). Revenue in Canada increased \$25.2 million, or 3.8%. Revenue increased in the U.S. by \$7.7 million, or 3.3%, as a result of an increase in finished product sales, and approximately 3% related to the favourable impact of foreign exchange, partially offset by the decline in parent roll sales as a result of the Business Rationalization Project (as defined below). KTG revenue (sold primarily in the U.S. and including intercompany sales) was \$199.3 million in Fiscal 2013 compared to \$147.2 million in Fiscal 2012.

### Cost of Sales

Cost of sales were \$675.7 million in Fiscal 2013 compared to \$646.1 million in Fiscal 2012, an increase of \$29.6 million or 4.6%. As a percentage of revenue, cost of sales were 70.7% in Fiscal 2013 compared to 70.0% in Fiscal 2012. Cost of sales were impacted in Fiscal 2013 as commodity prices, particularly fibre costs, continued to move upward. Pulp market prices (NBSK) finished the year at U.S. \$990 per metric tonne and were U.S.\$941 per metric tonne on average in Fiscal 2013 compared to U.S.\$872 per metric tonne on average in Fiscal 2012. Natural gas prices also increased in Fiscal 2013 from historically low levels during Fiscal 2012, depreciation expense was higher due to the TAD Project and cost of sales were unfavourably impacted by foreign exchange movements.

### Operating Expenses

Operating expenses were \$199.8 million in Fiscal 2013 compared to \$195.0 million in Fiscal 2012, an increase of \$4.8 million or 2.5%. As a percentage of revenue, operating expenses were 20.9% in YTD 2013 compared to 21.1% in Fiscal 2012. The \$4.8 million increase was primarily related to additional freight expense as a result of higher sales volumes, as well as higher warehousing expenses due to increased inventory levels to support the TAD ramp-up. Operating expenses were also impacted by a foreign exchange loss in Fiscal 2013 compared to a gain in Fiscal 2012. The increase in operating expenses was partially offset by lower management fees paid to Kruger during Fiscal 2013.

### **EBITDA**

EBITDA was \$116.2 million in Fiscal 2013 compared to \$110.9 million in Fiscal 2012. The increase in revenue was offset somewhat by lower operating margins due to higher commodity costs and operating expenses. EBITDA in fiscal 2013 also benefited from \$5.5 million of the expected \$11.9 million savings from the Business Rationalization Project. KTG EBITDA was \$9.3 million in Fiscal 2013 compared to EBITDA of \$4.4 million in Fiscal 2012. KTG EBITDA in Fiscal 2013 included \$4.2 million of TAD Project start-up costs, compared to \$3.6 million of direct and incremental expenses without any corresponding revenue for the TAD Project in Fiscal 2012.

# Interest Expense

Interest expense was \$42.2 million in Fiscal 2013 compared to \$27.8 million in Fiscal 2012, an increase of \$14.4 million. The increase was primarily due to interest expense related to the TAD Project recorded in Fiscal 2013, which was capitalized during construction in Fiscal 2012, partially offset by lower interest expense related to lower debt levels on the Senior Credit Facility in Fiscal 2013 compared to Fiscal 2012.

# Impairment (Recovery) of Non-Financial Assets and Restructuring Costs

In 2012, following a comprehensive strategic and operational review, KPLP substantially completed restructuring initiatives in order to cease production of its parent rolls for sale, which was not strategic to KPLP's overall business. These restructuring initiatives resulted in the permanent idling of two paper machines, a groundwood pulp plant and certain converting equipment, all at KPLP's New Westminster plant, as well as the termination of certain employees at the head office and at other manufacturing facilities (the Business Rationalization Project). As a result, certain related production assets were written down to reflect this change and an asset impairment charge of \$4.6 million was recorded in Fiscal 2012. One-time restructuring costs of \$9.4 million related to the Business Rationalization Project, primarily severance related, were also recorded in Fiscal 2012. The recovery in Fiscal 2013 was the result of a reversal of a previously recorded provision against certain lands included in the Business Rationalization Project of \$1.8 million, partially offset by a restructuring charge related to the Eastern Warehousing Initiative described above.

### Income Taxes

An income tax recovery of \$10.9 million was recorded in Fiscal 2013 compared to income tax recovery of \$1.4 million in Fiscal 2012, a change of \$9.5 million relating primarily to KTG in the U.S. As previously discussed, KPLP is not directly taxable on its Canadian business. The income tax recovery recorded in Fiscal 2013 related primarily to additional tax deductions and state tax credits in respect of the TAD Project, while the tax expense in Fiscal 2012 related primarily to taxable income in the U.S. Income tax in partner's hands was \$15.1 million in Fiscal 2013 compared to \$10.3 million in Fiscal 2012.

#### Net Income

Net income was \$48.9 million in Fiscal 2013 compared to \$41.4 million in Fiscal 2012, an increase of \$7.5 million. The increase in net income was primarily due to the increase in EBITDA, the income tax recovery and the charge related to the Business Rationalization Project in Fiscal 2012 compared to the restructuring activities in Fiscal 2013 noted above, partially offset by an increase in interest expense and depreciation expense. KTG had a net loss of \$11.2 million in Fiscal 2013 compared to net income of \$0.8 million in Fiscal 2012, primarily due to interest expense and start-up costs related to the TAD Project.

# **Results of Operations of KPT**

(C\$ millions,	Fiscal	December 13, 2012 to	
unless otherwise noted)	2013	December 31, 2012	
Equity income (loss)	1.1	(1.0)	
Net loss for the period	(0.3)	(0.8)	
Basic loss per share (whole dollars)	(0.03)	(0.11)	

The selected financial information presented above is based on KPT's interest in KPLP for Fiscal 2013 and the period from December 13, 2012 to December 31, 2012. The equity income includes KPT's share of income of KPLP of \$8.2 million for the year ended December 31, 2013 and \$0.2 million for the period from December 13, 2012 to December 31, 2012, reduced by depreciation expense of \$7.1 million and \$1.2 million, respectively, related to adjustments to the carrying amount of the assets and liabilities of KPLP on its acquisition by KPT. Refer to note 5 in KPT's financial statements for additional information.

The current income tax expense of \$0.6 million for the year ended December 31, 2013 was based on KPT's share of the taxable income of KPLP for the same period. The deferred tax expense of \$1.4 million for the year ended December 31, 2013 was a result of changes in the temporary differences of KPLP's assets and liabilities since acquisition and the difference between the accounting and tax basis for KPT's investment in KPLP. Refer to note 6 in KPT's financial statements for additional information. On February 28, 2014, the Partnership paid a Tax Distribution of \$3.5 million of which \$0.6 million was used to pay the tax instalment on behalf of KPT and \$2.9 million was paid to Kruger Inc. and KPGP.

Otherwise, the discussion and analysis provided above for the results of operations of KPLP applies on a proportionate basis to KPT's results of operations.

#### SEGMENT INFORMATION

# **Segment Operating Profit**

Segment operating profit is the earnings (loss) for each such segment before (i) interest expense, (ii) income taxes, (iii) depreciation, (iv) amortization, (v) impairment (recovery) of non-financial assets, (vi) loss (gain) on disposal of property, plant and equipment, (vii) unrealized foreign exchange loss (gain), and (viii) one-time costs related to restructuring activities (Segment EBITDA). "AFH Segment EBITDA", "Consumer Segment EBITDA" and "Other Segment EBITDA" means in each case the segment operating profit for the referring reportable segment of KPLP.

# **Segment Results**

				Fiscal 2013 vs. Fiscal 2012		Fiscal 2012 vs	. Fiscal 2011
	Fiscal 2013	Fiscal 2012	Fiscal 2011 <sup>(a)</sup>	\$ Change	% Change	\$ Change	% Change
Segment Revenue							
Consumer	792.7	745.6	705.3	47.1	6.3%	40.3	5.7%
AFH	154.3	156.6	151.3	(2.3)	-1.5%	5.3	3.5%
Other	8.3	20.7	36.0	(12.4)	-59.9%	(15.3)	-42.5%
Total segment revenue	955.3	922.9	892.6	32.4	3.5%	30.3	3.4%
Segment EBITDA							
Consumer	110.3	113.7	87.6	(3.4)		26.0	
AFH	6.6	3.0	2.0	3.6		1.0	
Other	(0.7)	(5.8)	(7.7)	5.1		1.9	
Total segment EBITDA	116.2	110.9	81.9	5.3		28.9	

(a) Amounts have not been restated for changes in IAS 19.

### Consumer Segment

Fiscal 2013 compared to Fiscal 2012

Consumer segment revenue was \$792.7 million in Fiscal 2013 compared to \$745.6 million in Fiscal 2012, an increase of \$47.1 million or 6.3%. The increase in Consumer segment revenue resulted primarily from an increase in sales volume. Consumer segment revenue increased in both Canada and U.S. with Mexico slightly lower.

Consumer Segment EBITDA was \$110.3 million in Fiscal 2013 compared to \$113.7 million in Fiscal 2012, a decrease of \$3.4 million. The decrease was primarily due to lower margins resulting from increases in cost of sales (particularly pulp) and operating expenses.

# **AFH Segment**

Fiscal 2013 compared to Fiscal 2012

AFH segment revenue was \$154.3 million in Fiscal 2013 compared to \$156.6 million in Fiscal 2012, a decrease of \$2.3 million or 1.5% primarily as a result of a decrease in sales volume. AFH segment revenue increased slightly in the U.S. and declined in Canada.

AFH Segment EBITDA was \$6.6 million in Fiscal 2013 compared to \$3.1 million in Fiscal 2012, an increase of \$3.5 million. The increase was due to an improvement in margin due to changes in sales mix, lower costs as a result of the Business Rationalization Project, and lower recycled fibre costs.

# Other Segment

Fiscal 2013 compared to Fiscal 2012

Other segment revenue was \$8.3 million in Fiscal 2013 compared to \$20.7 million in Fiscal 2012, a decrease of \$12.4 million or 59.4%. The decrease was a result of the Business Rationalization Project.

Other Segment EBITDA was a loss of \$0.7 million in Fiscal 2013 compared to a loss of \$5.8 million in Fiscal 2012, an improvement of \$5.1 million. The improvement in EBITDA was primarily a result of the Business Rationalization Project.

# LIQUIDITY AND CAPITAL RESOURCES

### Overview

KPLP's principal uses of funds are for operating costs, working capital, capital expenditures and pension contributions (together, the Funding Requirements). To date, KPLP has met the Funding Requirements by using cash generated from operating activities and from borrowings under its various debt facilities. The registered defined benefit pension plans (RDBPP) sponsored by KPLP are currently in a solvency deficiency position, requiring KPLP to make funding contributions over the next ten years. KPLP Management believes that cash generated from operations, together with amounts available under the various debt facilities will be sufficient to meet its future funding requirements. However, KPLP's ability to fund future requirements and its ability to make scheduled payments of interest on its debt facilities and to satisfy any of its other present or future debt obligations will depend on its future operating performance, which will be affected by general economic, financial and other factors including factors beyond its control. KPLP Management reviews investment opportunities in the normal course of its business and may, if suitable opportunities arise, make selected investments to implement KPLP's business strategy. Historically, the funding for any such investments has come from cash flow from operations and/or additional debt.

As of December 31, 2013, KPLP was in compliance with all of its financial covenants under all of its outstanding credit facilities. As of December 31, 2013, no amount was drawn from the \$125 million committed amount under the Senior Credit Facility, with the exception of \$32.4 million of letters of credit outstanding.

The tissue industry is generally characterized by high sales volume and rapid turnover of inventories and accounts receivable. In general, accounts receivable and inventories are readily convertible into cash. Investment in working capital may be affected by fluctuations in the prices of pulp and other supply costs, vendor terms and timing of collection of accounts receivable.

### **Cash Flows**

				\$ Change		
(C\$ millions unless otherwise stated)	Fiscal 2013	Fiscal 2012	Fiscal 2011	Fiscal 2013 vs. Fiscal 2012	Fiscal 2012 vs. Fiscal 2011	
Net cash flows from operating activities	55.5	123.2	72.2	(67.7)	51.0	
Net cash flows used in investing activities	(59.9)	(184.8)	(109.4)	124.9	(75.4)	
Net cash flows from (used in) financing activities	(30.4)	151.5	47.3	(181.9)	104.2	
Effect of exchange rate changes on cash and cash equivalents held in foreign currency	1.0	(0.2)	0.2	1.2	(0.4)	
Increase (decrease) in cash and cash equivalents	(33.8)	89.7	10.3	(123.5)	79.4	
Beginning cash and cash equivalents	121.5	31.8	21.5	89.7	10.3	
Ending cash and cash equivalents	87.7	121.5	31.8	(33.8)	89.7	

# Net Cash Flows from Operating Activities

Net cash from operating activities was \$55.5 million in Fiscal 2013 compared to \$123.2 million in Fiscal 2012. Cash from operating activities in Fiscal 2013 was primarily driven by EBITDA of \$116.2 million, partially offset by higher funds required by working capital components due to expected inventory build-up (primarily related to the TAD Project), and funding of pension and post retirement plans higher than the related expense.

# Net Cash Flows used in Investing Activities

Net cash used in investing activities was \$59.9 million in Fiscal 2013 compared to \$184.8 million in Fiscal 2012. TAD Project capital expenditures (including capitalized interest) declined to \$40.0 million in Fiscal 2013 compared to \$167.2 million in Fiscal 2012 as a result of the end of the construction phase of the TAD Project in Q1 2013. Capital expenditures on existing plant sites were \$20.3 million in Fiscal 2013 compared to \$17.7 million in Fiscal 2012.

# Net Cash Flows from (used in) Financing Activities

Financing activities in Fiscal 2013 resulted in a use of cash of \$30.4 million, whereas cash of \$151.5 million was generated in Fiscal 2012. Net cash used in financing activities in Fiscal 2013 was primarily due to interest paid of \$27.7 million and distributions paid of \$30.0 million, partially offset by net proceeds of \$25.2 million related to the issuance of partnership units in connection with the partial exercise of the overallotment option and participation by the partners in the DRIP, and net proceeds from credit facilities of \$2.2 million.

### **Contractual Obligations**

KPLP's contractual obligations consist of long-term debt (principal repayments and interest payments), operating leases for the rental of property, equipment and automobiles, and other long-term liabilities.

(C\$ millions unless otherwise stated)	Fiscal 2014	Fiscal 2015	Fiscal 2016	Fiscal 2017	Thereafter
Contractual obligations:					
Revolving credit facility, principal repayments	-	-	-	-	-
Senior unsecured notes, principal repayments	-	-	-	-	175.0
Nordea facilities, principal repayments	7.0	7.0	7.0	7.0	14.0
TAD Credit Facility, principal repayments	=	10.0	-	-	132.9
Loan payable, principal repayments	1.2	1.2	1.1	-	-
Interest expense	26.6	25.8	24.8	24.5	15.2
Operating leases	13.0	12.9	11.9	10.7	68.0
Service contracts	1.8	0.9			
Total contractual obligations	49.6	57.8	44.8	42.2	405.1

KPLP's cash pension contribution for defined benefit pension arrangements in Fiscal 2013 was \$28.0 million, while its post-retirement benefits contribution was \$2.4 million. In addition, as of December 31, 2013, KPLP had \$32.4 million of LC's outstanding.

On December 13, 2012, in connection with the issuance of KPLP Units to KPT, the Limited Partnership Agreement amongst KPT, KPLP and Kruger Inc. (the Limited Partnership Agreement) was amended to require KPLP, subject to compliance with contractual obligations and applicable law, to make distributions to its partners in such amounts as would enable KPT to discharge its obligation to pay federal and provincial income taxes (the Tax Distribution). Each partner is entitled to its share of the Tax Distribution made in respect of any given year. In light of this obligation, KPLP has determined that it is appropriate to reclassify a portion of its equity as a liability to its partners as required under IFRS as the obligation meets the definition of a financial liability for accounting purposes. Accordingly, \$117,839 of equity has been recorded as a liability in respect of this obligation. The amount is in respect of a previously disclosed obligation owed to the partners of KPLP. It does not change the rights of or obligations owed to the partners of KPLP, and does not result in any change to the financial statements of KPT.

Pursuant to the Exchange Agreement, KPT has granted Kruger Inc. the right to exchange KPLP Units it holds from time to time for common shares of KPT (Common Shares) issued by KPT on the basis of one KPLP Unit for one Common Share, subject to adjustment upon the occurrence of certain events that would result in the indirect economic interest in KPLP represented by a Common Share diverging from the direct economic interest in KPLP represented by a KPLP Unit, including splits or consolidations of the common shares without a corresponding split or consolidation of the KPLP Units, issuances or repurchases of Common Shares without corresponding issuances or repurchases of KPLP Units, acquisition of assets by KPT other than KPLP Units or incurrence of liabilities other than ordinary course liabilities, or special distributions by KPT, certain other securities, debt or assets to all shareholders. If at any time the Kruger Inc. aggregate ownership interest is less than 20% in KPLP, KPT may require the exchange of all outstanding KPLP Units held by Kruger Inc. or its affiliates in return for Common Shares on the basis of one KPLP Unit for one Common Share subject to adjustment as set forth above.

Pursuant to the Administration Agreement, KPLP, as administrator (the Administrator) has full power and authority to administer, subject to the general supervision and any specific instructions of the KPT Board, all of the ongoing operations and affairs of KPT in order for KPT to carry on its activities as a public company. The Administrator shall directly bear and

pay for all KPT's normal operating expenses incurred in connection with the ordinary course operation of a company that is a reporting issuer. The Administrator may also advance funds to KPT in an amount equal to pay for any expenses of KPT that are outside of such ordinary course expenses, by way of non-recourse, interest-free loans, repayable upon payment by the Administrator of distributions to KPT. As KPT's agent, the Administrator will also bear and pay all outlays and expenses to third parties incurred by the Administrator in the administration of the affairs of KPT and the performance by the Administrator of its duties under the Administration Agreement.

#### Indebtedness

# Senior Credit Agreement

General

KPLP is a party to a fourth amended and restated credit agreement dated as of May 16, 2013 entered into between KPLP as borrower, the lenders party thereto and National Bank of Canada, as administrative agent (the Senior Credit Agreement) pursuant to which a senior secured revolving credit facility in a maximum amount of \$125 million with a \$120 million accordion feature (the Senior Credit Facility) is made available to KPLP. The maturity date of the Senior Credit Facility is July 22, 2016. The Senior Credit Facility is to be used by KPLP to finance general corporate purposes and the ongoing working capital requirements of the Restricted Credit Parties (as defined below) and to finance the cash portion of any permitted acquisition or investment by any such Restricted Credit Party (as defined below).

Under the Senior Credit Agreement, "Restricted Credit Parties" means KPLP, KPGP, Kruger Inc., 8031754 Canada Inc. and their respective subsidiaries involved in the tissue business but excluding the Unrestricted Credit Parties (which include TAD Canco Inc. ("TAD Canco"), TAD Luxembourg S.a.r.l. ("TAD Luxembourg") and KTG) and the Non-Material Credit Parties (as such terms are defined in the Senior Credit Agreement).

### Interest Rates and Fees

Borrowings under the Senior Credit Facility bear interest at a base rate of Prime Rate, U.S. Base Rate, LIBOR, Bankers' Acceptance Stamping Fees or LC Fees (as defined in the Senior Credit Agreement), plus a margin varying between 0.20% and 2.50% depending on the Restricted Credit Parties' ratio of funded debt to EBITDA (as defined in the Senior Credit Agreement) and the type of advance. Stand-By Fees are also payable on the available portion of the Senior Credit Facility at a rate varying between 0.24% and 0.50% depending on the Restricted Credit Parties' ratio of funded debt to EBITDA (as defined in the Senior Credit Agreement).

# Prepayments and Repayments

KPLP may voluntarily cancel or reduce the Senior Credit Facility, in whole or in part, subject to minimum amounts and notice periods, with customary restrictions on prepayment of Banker's Acceptances, Libor Loans and liabilities under Letters of Credit (in each case, as defined in the Senior Credit Agreement).

#### **Covenants**

The Senior Credit Agreement contains customary affirmative covenants, including, but not limited to, delivery of financial and other information to the administrative agent, delivery of notice to the administrative agent upon the occurrence of certain material events, preservation of existence and authorizations, maintenance of insurance, compliance with laws, payment of taxes and other claims, limitation of transactions with affiliates and maintenance of security.

The Senior Credit Agreement requires the Restricted Credit Parties to comply with certain financial covenants, including, but not limited to, the maintenance of (i) a ratio of funded debt to EBITDA not greater than 3.50 to 1.00, (ii) a ratio of funded debt to capitalization not greater than 60%, and (iii) a minimum interest coverage ratio of 3.00 to 1.00. The financial covenants are calculated on an Adjusted Consolidated Basis (as defined in the Senior Credit Agreement) such that the Unrestricted Credit Parties are accounted for as investments but not consolidated. As such, indebtedness under the TAD Credit Facility and KTG's EBITDA are not included in such calculations.

The Senior Credit Agreement contains customary negative covenants of KPLP, including, but not limited to, (i) restrictions on the ability of KPLP and the Restricted Credit Parties to, subject to certain exceptions, grant liens, incur indebtedness, merge or consolidate, amend, restate or otherwise modify the Limited Partnership Agreement, make investments and loans, grant guarantees, make acquisitions, declare, set apart and pay distributions (which does not apply to the Tax Distribution (as defined below) to KPT), reduce capital, sell or otherwise dispose of assets, incur capital expenditures or materially change their business, (ii) restrictions on the indebtedness of TAD Canco, TAD Luxembourg and KTG and the amendment of the TAD financing documents, and (iii) restrictions on the repayment of the Senior Unsecured Notes (except for repayments made within three months of the Offering Closing Date and funded exclusively from the net proceeds of the Offering).

# Events of Default

The Senior Credit Agreement contains customary events of default, including, but not limited to, non-payment, misrepresentation, breach of covenants, cross-default and cross-acceleration to other debt above a certain threshold, cross defaults to the Nordea Credit Facility (as defined below), the TAD Credit Facility (as defined below) and the Senior Unsecured Notes (as defined below), insolvency, change of control of KPLP or Kruger and enforcement proceedings.

### Security and Guarantees

The Senior Credit Facility is guaranteed by each Restricted Credit Party. KPLP and each Restricted Credit Party granted first ranking security interests and hypothecs over their current and future tangible and intangible assets (subject to permitted liens) to secure the obligations under the Senior Credit Facility, including a pledge of all capital stock or ownership interest in all subsidiaries owned by KPLP and the Restricted Credit Parties. The guarantees and security are granted on a pari passu basis in favour of the lenders and the administrative agent under the Senior Credit Agreement and the lenders and the administrative agent under the Nordea Credit Agreement (as defined below).

#### Indenture

# General

On August 9, 2011, KPLP issued \$175 million of 8.0% senior unsecured notes due August 9, 2018 (the Senior Unsecured Notes) by way of private placement in Canada in accordance with applicable Canadian prospectus and registration exemptions. The Senior Unsecured Notes were issued pursuant to the Indenture. Interest on the Senior Unsecured Notes accrues at 8.0% per year and is payable semi-annually on February 9 and August 9 of each year.

Under the Senior Unsecured Notes, "Restricted Subsidiaries" means any subsidiary of KPLP that is not an Unrestricted Subsidiary (as defined in the Indenture and which include TAD Canco, TAD Luxembourg, KTG and non material subsidiaries).

# Guarantees

The Senior Unsecured Notes are unconditionally guaranteed, jointly and severally, by the Restricted Credit Parties.

# Redemption

KPLP may, at any time prior to August 9, 2014, redeem up to an aggregate of 35% of the aggregate principal amount of the Senior Unsecured Notes at a redemption price of 108% of the principal amount thereof, plus accrued and unpaid interest with the net proceeds received by KPLP from one or more equity offerings or cash contributions to its common equity capital, subject to certain conditions. In addition, KPLP may redeem all or part of the Senior Unsecured Notes at any time prior to August 9, 2015 at a make-whole price which is equal to the greater of (i) the Canada Yield Price (as defined in the Indenture), and (ii) 101% of the aggregate principal amount of Senior Unsecured Notes redeemed, plus accrued and unpaid interest to the redemption date. On or after August 9, 2015, KPLP may redeem all or part of the Senior Unsecured Notes at the following redemption prices, plus accrued and unpaid interest if redeemed during the 12-month period commencing August 9 of the year set forth below:

Year	Percentage
2015	104%
2016	102%
2017 and thereafter	100%

### Change of Control

Upon the occurrence of a Change of Control of KPLP (as defined in the Indenture), KPLP will be required to offer to repurchase all or any part of each holders Senior Unsecured Notes for a payment in cash equal to 101% of the aggregate principal amount of Senior Unsecured Notes repurchased, plus accrued and unpaid interest thereon to the purchase date.

#### Covenants

The Indenture contains negative covenants of KPLP and the Restricted Subsidiaries, including, but not limited to, (i) limitations on making certain restricted payments (as described further below), (ii) restrictions on incurring certain indebtedness (as described further below), (iii) limitations on creating any contractual restrictions on the ability of Restricted Subsidiaries of KPLP to take certain actions, such as the payment of dividends or making of distributions, (iv) restrictions on KPLP and its Restricted Subsidiaries on incurring liens, (v) restrictions on transactions with affiliates, (vi) limitations on engaging in any line of business other than the businesses in which KPLP and the Restricted Subsidiaries were engaged on the date of issuance of the Senior Unsecured Notes, and any business reasonably related, incidental, complementary or ancillary thereto, (vii) restrictions on consolidating, amalgamating or merging into any other person, and (viii) restrictions on selling, transferring, assigning, leasing, conveying or otherwise disposing of all or substantially all of the property of KPLP and the Restricted Subsidiaries taken as a whole.

Pursuant to the Indenture, KPLP covenants not to make certain Restricted Payments (as defined below) unless at the time of, and after giving effect to, such Restricted Payment: (a) no default or event of default under the Indenture has occurred or would occur as a result thereof; (b) KPLP could incur at least \$1 of additional indebtedness pursuant to the restrictions on incurring indebtedness set out in the Indenture (as described further below); and (c) such Restricted Payment, together with all Restricted Payments made by KPLP and its Restricted Subsidiaries from the date of issuance of the Senior Unsecured Notes, is less than an amount (the "Restricted Payments Basket") equal to the sum of (A) 50% of Consolidated Net Income of KPLP (as defined in the Indenture) from May 1, 2011 to the end of KPLP's most recently completed fiscal quarter (or, if Consolidated Net Income is a deficit, minus 100% of the deficit); plus (B) 100% of the aggregate net cash proceeds received by KPLP since the date of issuance of the Senior Unsecured Notes as a contribution to its common equity capital, or from the issue or sale of equity interests of KPLP; plus (C) any proceeds from the sale of investments made after the issue date of the Senior Unsecured Notes, plus (D) the fair market value of any investments in unrestricted subsidiaries that are redesignated as Restricted Subsidiaries, plus (E) any dividends or distributions received from an unrestricted subsidiary after the date of issue of the Senior Unsecured Notes to the extent not already included in Consolidated Net Income of KPLP.

As defined under the Indenture, "Restricted Payments" include, among other things, (i) the declaration or payment of dividends by KPLP or any Restricted Subsidiary, other than a dividend or distribution paid in partnership interests or share capital, and (ii) any payment of principal on any subordinated indebtedness prior to the stated maturity of such indebtedness. The Restricted Payments covenant is subject to a number of exclusions as set out in the Indenture, including (i) Restricted Payments made after the issue date of the Senior Unsecured Notes in an aggregate principal amount not to exceed \$20 million, and (ii) the payment or declaration of distributions by KPLP to a parent entity of KPLP. Distributions made to KPT are Restricted Payments under the Indenture.

As of December 31, 2013, the amount of the Restricted Payments Basket was approximately \$83.7 million, and, factoring that no Restricted Payments have been made in reliance on the \$20.0 million exclusion from the definition of Restricted Payments referred to above, there was a total basket of approximately \$103.7 million available under the Indenture as of December 31, 2013 for the making of Restricted Payments.

Pursuant to the Indenture, KPLP and its Restricted Subsidiaries may not incur any indebtedness (excluding trade debt and accounts payable incurred in the ordinary course of business and due within 12 months) unless immediately thereafter and giving effect thereto (a) the Consolidated Coverage Ratio, being the ratio of Adjusted EBITDA to Consolidated Interest Expense (as such terms are defined and subject to certain adjustments set out in the Indenture), would be at least 2:0 to 1:0;

and (b) no default or event of default has occurred and its continuing under the Indenture. The restrictions on incurring indebtedness are subject to a number of exclusions set out in the Indenture.

# Events of Default

The Indenture contains customary events of default, including without limitation, non-payment, insolvency, cross default to other debt above a certain threshold and breach of covenants.

# Nordea Credit Agreement

General

KPLP is a party to an amended and restated credit agreement dated as of May 16, 2013 entered into between KPLP, as borrower, the lender party thereto and Nordea Bank A.B. (publ), as administrative agent, as amended by a first amending agreement dated as of February 28, 2013 (the Nordea Credit Agreement) pursuant to which a senior secured non-revolving loan facility in a maximum amount of U.S.\$46.2 million (the "Nordea Credit Facility") is made available to KPLP. The Nordea Credit Facility is to be used to pay up to 85% of the equity investment of KPLP in the TAD Project and the fees of EKN in connection with its guarantee of the Nordea Credit Facility. The Nordea Credit Facility matures on December 30, 2019.

#### Interest Rates and Fees

Borrowings under the Nordea Credit Facility bear interest at a fixed interest rate of approximately 3% per annum, comprised of a Swedish state reported interest rate, risk premium and administrative margin.

# Prepayments and Repayments

The Nordea Credit Facility is repayable in 14 equal consecutive semi-annual installments of principal together with interest commencing on June 30, 2013. Prepayments are allowed subject to a make-whole payment on account of interest losses.

### Covenants

The covenants, financial covenants and negative covenants provided by KPLP under the Senior Credit Agreement are incorporated and made part of the Nordea Credit Agreement. See "Senior Credit Agreement — Covenants" above. The Nordea Credit Agreement contains restrictions on amendments to the Senior Credit Agreement and related security and other documents.

### Events of Default

The Nordea Credit Agreement contains customary events of default such as non-payment, misrepresentation and breach of covenants and also provides for a cross-default to the Senior Credit Agreement and a default related to the termination or loss of the EKN guarantee.

# Security and Guarantees

The Nordea Credit Agreement provides for pari passu security and guarantees on the assets and undertaking of KPLP and each Restricted Credit Party, the relationship between the lender and administrative agent under the Nordea Credit Agreement and the administrative agent and the lenders under the Senior Credit Agreement being governed by a collateral agency and security sharing agreement.

### TAD Credit Agreement

### General

TAD Canco is a party to a credit agreement dated as of August 16, 2011 entered into between TAD Canco, as borrower, TAD Luxembourg and KTG, as guarantors, and Caisse de depot et placement du Quebec (Caisse), as lender (as amended as of September 21, 2012, the TAD Credit Agreement) pursuant to which a non revolving term loan facility for a maximum amount of U.S.\$211.1 million is made available to TAD Canco (the TAD Credit Facility). Under the terms of the Caisse Facility, the Partnership could only make draws until February 15, 2014. As of that date, the Partnership had drawn U.S.\$125.0 million. The TAD Credit Facility is to be used by TAD Canco to invest in TAD Luxembourg, which in turn lends such proceeds to KTG on substantially the same terms and conditions as the TAD Credit Facility to finance the TAD Project. Recourse under the TAD Credit Facility is limited to TAD Canco, TAD Luxembourg and KTG. The TAD Credit Facility matures on August 16, 2018.

### Interest Rates and Fees

Borrowings under the TAD Credit Facility will bear interest at a base rate of 8% per annum plus an applicable margin determined as follows: of (i) 5% per annum at any time prior to the TAD Project service commencement date and KTG Excess Cash Flow has become positive, and (ii) thereafter, if the net debt to KTG EBITDA ratio is (A) higher or equal to 2.5, the greater of interest calculated at 5% per annum and an amount equal to 30% of KTG Excess Cash Flow (B) lower than 2.5 but not lower than 2.0, the greater of interest calculated at 5% per annum and an amount equal to 25% of KTG Excess Cash Flow or (C) lower than 2.0, the greater of interest calculated at 4% per annum and an amount equal to 15% of KTG Excess Cash Flow. Under the TAD Credit Facility, "Excess Cash Flow" is defined as, with respect to KTG, the EBITDA minus, without duplication, cash income tax, cash interest payments, positive change in working capital (or plus negative change in working capital, as the case may be) and capital expenditures, in each case, for the last completed four fiscal quarters of KTG.

# Prepayments and Repayments

TAD Canco is required to make annual mandatory KTG Excess Cash Flow prepayments starting from the TAD Project service commencement date in an amount equal to a percentage of the KTG Excess Cash Flow determined based on the KTG Net Debt to EBITDA Ratio (as defined in the TAD Credit Agreement). TAD Canco may, once a year, within specific periods and upon notice to Caisse de dépôt, voluntarily prepay up to 10% of the principal balance of the outstanding advances under the TAD Credit Facility, subject to a 2% penalty and provided that, amongst other things, no such optional prepayment may be effected if it would result in the aggregate outstanding principal amount of advances under the TAD Credit Facility falling below \$125 million.

# Change of Ownership

Upon the occurrence of a change of ownership, direct or indirect, of any equity securities of TAD Canco, TAD Luxembourg or KTG, or in the power to exercise any rights with respect to such equity securities, Caisse de dépôt will have the option, exercisable at its sole discretion, to require the repayment by TAD Canco, in whole or in part, of the amounts due under the TAD Credit Facility, together with a penalty of 1% of the principal balance of the repaid loans.

# Covenants

The TAD Credit Agreement contains customary affirmative covenants, including, but not limited to, delivery of financial and other information to Caisse de dépôt, delivery of notice to Caisse de dépôt upon the occurrence of certain material events, preservation of existence and authorizations, maintenance of insurance, compliance with laws, payment of taxes and other claims, performance of material project agreements, limitations on use of project revenues, maintenance of security, and granting of further assurances.

The TAD Credit Agreement contains customary negative covenants, including, but not limited to, restrictions on the ability of TAD Canco, TAD Luxembourg and KTG, subject to certain exceptions, to grant liens, incur indebtedness, engage in businesses other than those specifically permitted, make investments and loans, merge or consolidate, enter into transactions with affiliates, grant guarantees, reduce capital, sell or otherwise dispose of assets, incur capital expenditures, or

amend or assign material project agreements. Distributions by TAD Canco are also subject to specific conditions including that distributions must be made from KTG Excess Cash Flow.

Events of Default

Events of default under the TAD Credit Agreement include, but are not limited to, non-payment, misrepresentation, breach of covenants, termination or default under a material project agreements, cross-default to KPLP, TAD Canco, TAD Luxembourg or KTG other indebtedness above certain thresholds, insolvency, enforcement proceedings, and abandonment of the TAD Project.

Security and Guarantees

The TAD Credit Facility is guaranteed by TAD Luxembourg and KTG. TAD Canco granted first ranking security on all present and future movable and immovable property of TAD Canco, including its equity securities in TAD Luxembourg. KTG granted first ranking security on all present and future movable and immovable property of KTG, including, the Memphis Plant, the TAD machine and all of KTG's rights under the material agreements to which it is party. TAD Luxembourg granted security on all equity securities held in KTG and all rights under material agreements. Blocked account agreements were also entered into in favour of Caisse de dépôt.

#### FINANCIAL INSTRUMENTS AND OTHER INSTRUMENTS

# **Currency Risk**

Currency risk is the risk that KPLP's earnings may fluctuate due to changes in Canadian to U.S. dollar exchange rates, as the financial results are reported in Canadian dollars. KPLP sells certain of its products in U.S. dollars at prevailing U.S. dollar prices. A majority of the currency exposure is naturally offset by U.S. dollar expenses and the U.S. dollar denominated debt. As a result, KPLP at different times during the year can be a net buyer or net seller of U.S. dollars.

As of December 31, 2013, KPLP had net liabilities denominated in U.S. dollars of \$50.0 million (December 31, 2012 – \$46.0 million). Assuming the Canadian dollar strengthened (weakened) by 5% against the U.S. dollar, with all other variables held constant, the result on net income before tax in Fiscal 2013 would have been an increase (decrease) of \$2.5 million (Fiscal 2012 – \$2.3 million). KPLP continuously monitors foreign exchange risk and to manage this foreign exchange risk occasionally enters into foreign currency forward contracts and may continue to do so going forward.

### **Interest Rate Risk**

KPLP's interest rate risk arises from its variable rate debt related to the revolving credit facility. As of December 31, 2013, KPLP had variable rate debts of nil (December 31, 2012 – \$0.1 million) and accordingly KPLP's exposure to interest rate risk is not significant. This facility bears interest at Canadian prime rate, U.S. base rate, banker's acceptance rates or LIBOR plus the applicable margins. The applicable margin on the loans ranges between 0.20% and 2.50%.

From time to time, KPLP uses interest rate swaps to manage part of its exposure to movements in interest rates on its credit facilities. During Fiscal 2012, KPLP had an interest rate swap on its revolving credit facilities.

The interest rate swap was terminated during the third quarter of 2012. KPLP paid \$0.4 million to terminate the swap.

KPLP had no interest rate swaps or interest rate derivatives outstanding as of December 31, 2013 and December 31, 2012.

# Credit Risk

Credit risk is the risk of an unexpected loss if a customer or counterparty to a financial instrument fails to meet its contractual obligations. KPLP's financial instruments exposed to credit risk include cash and cash equivalents, trade and other receivables, and derivative commodity contracts. KPLP places its cash and cash equivalents interest rate swap and derivative commodity contracts with financial institutions of high creditworthiness.

KPLP sells its products to a variety of customers under certain credit terms and therefore is exposed to credit risks. Normal trade receivables are due in 30 days from the invoice date and amounts in excess of 90 days past the invoice date are considered delinquent. KPLP routinely assesses the financial strength of its customers and mitigates against identified exposure primarily by lowering credit limits with high risk accounts. KPLP's customers are well established companies and accordingly, KPLP has experienced limited financial loss with respect to credit risk. As a result, KPLP believes that its exposure to credit risk is limited.

# Liquidity Risk

The purpose of liquidity risk management is to maintain sufficient cash and cash equivalents and to ensure KPLP has sufficient authorized credit facilities as financing sources. KPLP had \$87.7 million in cash and cash equivalents on hand as of December 31, 2013 (December 31, 2012 - \$121.5 million), and had unused lines of credit available of \$92.6 million as of December 31, 2013 (December 31, 2012 - \$162.5 million). KPLP prepares projections to ensure it has sufficient funds to fulfill its obligations. Refinancing risks are minimized by ensuring the credit facility will not mature for two years. The ability to pay its obligations relies on KPLP collecting its trade receivables in a timely manner and by maintaining sufficient cash and cash equivalents in excess of anticipated needs. KPLP's trade and other payables of \$188.5 million as of December 31, 2013 (December 31, 2012 –\$186.3 million) are all due for payment within twelve months of the dates of the consolidated statements of financial position.

KPLP believes its cash flows generated from operations combined with its available cash and credit facilities provide sufficient funding to meet its obligations.

# **Commodity Price Risk**

Commodity price risk is the risk that future cash flows associated with purchasing required raw materials will fluctuate due to changes in commodity prices. KPLP's main raw material is fibre, which changes price due to market conditions. KPLP mitigates its exposure to commodity price risk by passing increases in its supply costs onto its customers through incremental price increases. From time to time, KPLP enters into futures contracts to manage its commodity risk.

# TRANSACTIONS WITH RELATED PARTIES

Kruger provides certain management and support services to KPLP, including corporate management and administrative support; accounting and tax support; corporate financing support; corporate treasury support; benefits and human resources support; corporate insurance; corporate procurement support; and corporate engineering support. Such services are provided pursuant to a Management Services Agreement. KPLP pays Kruger an annual management fee of \$4.0 million.

KPLP also leases warehouses located in Laval, Québec and Vancouver, British Columbia from an entity of which an affiliate of Kruger is a 50% owner.

KPLP purchases certain supplies and services from Kruger and its affiliates, including fibre and small quantities of pulp and packaging. These transactions generally take place on arm's-length terms. KPLP also has the ability to procure these goods and services from third party suppliers.

Sales of goods and services to Kruger during Fiscal 2013 were \$7.7 million (Fiscal 2012 – \$4.3 million). Sales of goods to subsidiaries of Kruger during Fiscal 2013 were \$0.6 million (Fiscal 2012 – \$0.2 million).

Purchases of goods and services from Kruger during Fiscal 2013 were \$49.4 million (Fiscal 2012 - \$54.7 million). Purchases of goods and services from subsidiaries of Kruger during Fiscal 2013 were \$9.5 million (Fiscal 2012 - \$9.4 million). Goods are purchased from Kruger and related parties under normal commercial terms and conditions. These purchases of goods and services are included within cost of sales and operating expenses in the consolidated statements of comprehensive income (loss). During Fiscal 2013, management fees of \$4.0 million (Fiscal 2012 - \$9.2 million) were paid to Kruger Inc. for management services provided to KPLP.

### OFF BALANCE SHEET ARRANGEMENTS

KPLP has entered into operating lease commitments related to land, buildings, IT services, vehicles and other machines and equipment. Contractual obligations in respect of these operating leases are described in the "Contractual Obligations" subsection under the "Liquidity and Capital Resources" section of this MD&A.

### CRITICAL ACCOUNTING ESTIMATES

The preparation of the consolidated financial statements is in accordance with IFRS, which requires KPLP Management to make estimates and assumptions that affect the reported amounts and disclosures made in the financial statements and accompanying notes. KPLP Management continually evaluates the estimates and assumptions it uses. These estimates and assumptions are based on KPLP Management's historical experience, best knowledge of current events and conditions and activities that KPLP may undertake in the future. Actual results could differ materially from these estimates. The estimates and assumptions described in this section depend upon subjective or complex judgment that may be uncertain and changes in these estimates and assumptions could materially impact the financial statements.

# **Revenue Recognition**

KPLP's revenues are derived principally from direct sales to retailers and wholesalers/distributors. KPLP's standard arrangement for its customers includes a valid purchase order. Revenue is recognized from the sale of products when products are shipped or at the point in time the products reach their destination, depending on the shipping terms.

Revenue is reported net of cash discounts, trade allowances and rebates, which are offered to customers in the normal course of business. These sales deductions are provided for based on customer agreements, estimates, and historical experience. Changes in estimates are recorded in the period in which the change is known.

# **Employee Future Benefits**

The cost and accrued benefit plan obligations of KPLP's pension plans, consisting of the RDBPP, supplementary retirement arrangements and the Annuity Arrangement and other benefit plans are accrued based on actuarial valuations that are dependent on assumptions determined by KPLP Management. These assumptions include the discount rate, the expected long-term rate of return on plan assets, the expected growth rate of health care costs, the rate of compensation increase, and retirement ages and mortality rates. These assumptions are reviewed quarterly by KPLP Management and KPLP's actuaries. The discount rate (based on market rates), the expected long-term rate of return on plan assets, and the expected growth rate in health care costs represent the three most significant assumptions.

# **Property, Plant and Equipment**

Property, plant and equipment to be held and used is reviewed for impairment when events or circumstances indicate that their carrying value may not be recoverable. The recoverable amount is the higher of an asset's fair value, less costs to sell, and its value in use (being the present value of the expected future cash flows of the relevant asset or cash generating unit (CGU)). An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

# **TAD Expansion**

The capitalized cost of the TAD Project includes interest expense, engineering costs and legal fees. KPLP has retained a third party to assist with the allocation of the costs between buildings and equipment. The third party report has been finalized and applied to the Fiscal 2013 financial results.

# **Environmental and Asset Retirement Obligations**

The environmental and asset retirement obligations are recognized in the period in which they are incurred if a reasonable estimate of fair value can be made. The estimate is added to the carrying amount of the associated asset and

amortized over the estimated remaining useful life of the corresponding asset. The liability accretes due to the increase in the fair value resulting from the passage of time and the accretion is charged to operating expenses for the period.

KPLP has made a provision for the estimated fair value of its potential obligation under a land lease to demolish the buildings at one of its plant locations and restore the land at the end of the lease to its original condition (including any environmental remediation). The current lease ends in 2028, but this lease could also be renewed for another term. KPLP assesses its provision for environmental and asset retirement obligations annually or more frequently if events or changes in circumstances would require adjustments to the significant estimates and assumptions. Significant estimates and assumptions are made in determining the provision for asset retirement obligations, as there are numerous factors that will affect the ultimate amount payable. These factors include estimates of the extent and costs of restoration activities, technological changes, regulatory changes, cost increases as compared to the inflation rates and changes in the discount rate. In addition, estimates of environmental remediation costs are based on a number of assumptions that are inherently difficult to determine and no assurance can be given that the actual costs will not differ from the estimates based on environmental test results, changes in laws, regulations or enforcement policies or other factors. These uncertainties may result in future actual expenditures differing from the amounts currently provided. Management had retained a third party to assist with the estimate of the environmental remediation obligation. The provision at the reporting date represents KPLP's best estimate of the present value of the environmental and asset retirement obligation. The estimated undiscounted amount to settle this obligation is expected to be between \$10.6 million and \$13.7 million. KPLP used a discount rate of 4.25% to estimate the liability. As of December 31, 2013, a liability of \$5.3 million (December 31, 2012 - \$4.9 million) was recorded in provisions.

# **Partnership Units**

On December 13, 2012, in connection with the issuance of KPLP Units to KPT, the Limited Partnership Agreement was amended to require KPLP, subject to compliance with contractual obligations and applicable law, to make distributions to its partners in such amounts as would enable KPT to discharge its obligation to pay federal and provincial income taxes (the Tax Distribution). Each partner is entitled to its share of the Tax Distribution made in respect of any given year. In light of this obligation, KPLP has determined that it is appropriate to reclassify a portion of its equity as a liability to its partners as required under IFRS as the obligation meets the definition of a financial liability for accounting purposes. Accordingly, \$118.6 million of equity was reclassified as a liability in respect of this obligation. The reclassification is in respect of a previously disclosed obligation owed to the partners of KPLP. The carrying value of the Partnership units liability was revalued to \$117.8 million as of December 31, 2013. The change in value of \$0.7 million has been included in operating expenses. It does not change the rights of or obligations owed to the partners of KPLP, and does not result in any change to the financial statements of KPT. This amount reflects KPLP's estimate of the net present value of the financial liability arising from the obligation to make the Tax Distribution using estimates of KPLP's taxable income and a discount rate and terminal growth rate of 11.50% and 0%, respectively. Projections of taxable income are based on additional assumptions including estimates of deductible amounts and tax rates. Taxable income can differ significantly from accounting income as a result of both timing and permanent tax differences based on enacted tax legislation and therefore changes in the partnership unit obligation are not necessarily indicative of a change in the expected future profitability of KPLP.

# **Equity Method of Accounting**

The equity method of accounting is being applied by KPT as it relates to its investment in KPLP. The decision to account for an investment using the equity method, particularly when the percentage of ownership is below 20%, is based on an assessment of several facts and circumstances and ultimately requires judgment in reaching a conclusion. Management has reviewed the Agreements and made an assessment of the rights of KPT. Based on KPT having three of nine seats on the board of directors of KPGP, management has concluded that KPT has the ability to exercise significant influence over KPLP.

# **Estimates of Fair Value and Impact on Equity Income**

KPT has used certain assumptions in determining the adjustments to the carrying amount of the assets and liabilities of the associate, being KPLP, on its acquisition. These assumptions include the royalty rate, discount rate, weighted average cost of capital rate and replacement values for property plant and equipment. The assumptions were determined by looking at comparative companies in the same industry. The adjustments arising on the accounting for the investment in associate are disclosed in note 5 in the financial statements of KPT.

### **Income taxes**

KPT has not recognized at the date of acquisition the deferred tax assets and liabilities related to the differences between the accounting and tax basis of KPLP's assets and liabilities. Accordingly, KPT is tracking temporary differences that are subject to the initial recognition exemption and recognizes newly created temporary differences as they arise. The determination of the temporary differences that are subject to the initial recognition exemption requires significant judgment.

# ACCOUNTING CHANGES AND FUTURE ACCOUNTING STANDARDS

# Accounting Standards Implemented for the Year Ended December 31, 2013

- IFRS 7, Financial Instruments Disclosures, has been amended to include additional disclosure requirements in the reporting of offsetting of financial instruments. The amendments to IFRS 7 require entities to disclose information about rights of offset and related arrangements (such as collateral posting requirements) for financial instruments under an enforceable master netting agreement or similar arrangement. The amendment was applied retrospectively. As the Partnership does not have any offsetting arrangements in place, the application of the amendments has had no material impact on the disclosures or on the amounts recognized in the consolidated financial statements.
- IFRS 10, Consolidated Financial Statements, requires an entity to consolidate an investee when it has power over the investee, is exposed or has rights to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Under previous IFRS, consolidation was required when an entity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. IFRS 10 replaces SIC-12, Consolidation Special Purpose Entities, and parts of IAS 27, Consolidated and Separate Financial Statements. The adoption of this amendment did not have a material impact on the consolidated financial statements.
- IFRS 12, Disclosure of Interests in Other Entities, establishes disclosure requirements for interests in other entities, such as subsidiaries, joint arrangements, associates and unconsolidated structured entities. The standard carries forward existing disclosures and also introduces significant additional disclosures that address the nature of, and risks associated with, an entity's interests in other entities. The adoption of this standard did not have a material impact on the consolidated financial statements.
- IFRS 13, Fair Value Measurement, is a comprehensive standard for fair value measurement and disclosure for use across all IFRS standards. The new standard clarifies that fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Under previous IFRS, guidance on measuring and disclosing fair value is dispersed among the specific standards requiring fair value measurements and does not always reflect a clear measurement basis or consistent disclosures. The adoption of this standard did not have a material impact on the consolidated financial statements.
- IAS 1, Presentation of Financial Statements, has been amended to require entities to separate items presented in other comprehensive income (OCI) into two groups, based on whether or not items may be recycled in the future. Entities that choose to present OCI items before tax will be required to show the amount of tax related to the two groups separately. The amendments have been applied retrospectively, and hence the presentation of items of OCI has been modified to reflect the changes. Other than the above mentioned presentation changes, the application of the amendments to IAS 1 does not result in any impact on profit or loss, other comprehensive income and total comprehensive income.
- IAS 19, Employee Benefits, has been amended to make significant changes to the recognition and measurement of defined benefit pension expense and termination benefits and to enhance the disclosure of all employee benefits. A number of other amendments have been made to recognition, measurement and classification including redefining short-term and other long-term benefits, guidance on the treatment of taxes related to benefit plans, guidance on risk/cost sharing features and expanded disclosures. The Partnership has recorded the interest portion of the defined benefit costs and the post-retirement benefit costs as interest expense.
- IAS 19 (Amended in 2011), Employee Benefits, amends certain accounting requirements for defined benefit plans and termination benefits. IAS 19 requires the net defined benefit liability (asset) to be recognized on the balance sheet without any deferral of actuarial gains and losses and past service costs as previously allowed. Past service costs are recognized in net income when incurred. Expected returns on plan assets are no longer included in post-employment benefits expense. Instead,

post-employment benefits expense includes the net interest on the net defined benefit liability (asset) calculated using a discount rate based on market yields on high quality bonds. Remeasurements consisting of actuarial gains and losses, the actual return on plan assets (excluding the net interest component) and any change in the asset ceiling are recognized in other comprehensive income. The Partnership continues to immediately recognize in retained earnings (accumulated deficit) all pension adjustments recognized in other comprehensive income (loss). The Partnership also continues to recognize interest expense (income) on net post-employment benefits liabilities (assets) in expense (income) in the condensed consolidated statements of comprehensive income (loss).

The Partnership adopted these amendments retrospectively. The post-employment benefits finance expense and employee benefit expense for the comparable period have been adjusted to reflect the accounting changes for defined benefit plans.

# **Future Accounting Standards**

The following revised standards and amendments are effective for annual periods beginning on or after January 1, 2014, and with earlier application permitted. KPLP and KPT Management have not yet assessed the impact of these standards and amendments or determined whether it will early adopt them, except as noted below.

IFRS 9, Financial Instruments, was issued in November 2009 and addresses the classification and measurement of financial assets. It replaces the multiple category and measurement models in IAS 39, Financial Instruments - Recognition and Measurement, for debt instruments with a new mixed measurement model having only two categories: amortized cost; and fair value through profit or loss. IFRS 9 also replaces the models for measuring equity instruments. Such instruments are either recognized at fair value through profit or loss or at fair value through other comprehensive income. Where equity instruments are measured at fair value through other comprehensive income, dividends are recognized in profit or loss to the extent they do not clearly represent a return of investment; however, other gains and losses (including impairments) associated with such instruments remain in accumulated comprehensive income indefinitely. Requirements for financial liabilities were added to IFRS 9 in October 2010 and they largely carried forward existing requirements in IAS 39, except that fair value changes due to credit risk for liabilities designated at fair value through profit and loss are generally recorded in other comprehensive income.

IFRS 9 was amended in November 2013 to (i) include guidance on hedge accounting, (ii) allow entities to early adopt the requirement to recognize changes in fair value attributable to changes in an entity's own credit risk from financial liabilities designated under the fair value option in other comprehensive income without having to adopt the remainder of IFRS 9, and (iii) remove the previous mandatory effective date of January 1, 2015, although the standard is available for early adoption.

Amendments to IAS 32, Offsetting Financial Assets and Financial Liabilities, prescribe rules for the offsetting of financial assets and financial liabilities. It specifies that a financial asset and a financial liability should be offset and the net amount reported when, and only when an entity has a legally enforceable right to set off the amounts, and intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously. The amendments require clarification on four main areas: the meaning of 'currently has a legally enforceable right of set-off', the application of simultaneous realization and settlement, the offsetting of collateral amounts, and the unit of account for applying the offsetting requirements. The amendment is effective for annual periods beginning on or after January 1, 2014.

IAS 39, Financial Instruments – Recognition and Measurement, has been amended to provide relief from discontinuing hedge accounting when novation of a hedging instrument to a central counterparty meets specified criteria.

IAS 36, Impairment of Assets, has been amended to remove the requirement to disclose the recoverable amount when a CGU contains goodwill or indefinite lived intangible assets but there has been no impairment; to require disclosure of the recoverable amount of an asset or CGU when an impairment loss has been recognized or reversed; and to require detailed disclosure of how the fair value less costs of disposal has been measured when an impairment loss has been recognized or reversed.

2012 annual improvements - improvements and amendments to the following existing standards, basis of conclusions and guidance, effective for years beginning on or after January 1, 2014:

- IFRS 2, Share-based payment, amends the definitions of 'vesting condition' and 'market condition' and adds definitions for 'performance condition' and 'service condition' (which were previously part of the definition of 'vesting condition').
- IFRS 3, Business Combinations (with consequential amendments to other standards), clarifies that contingent consideration that is classified as an asset or a liability shall be measured at fair value at each reporting date.

# SELECTED ANNUAL FINANCIAL INFORMATION

The following table provides selected financial information for KPT and KPLP:

	December 31, 2013	December 31, 2012
KPT Financial Information		
Total assets	163.2	139.6
Total liabilities	5.2	-
KPLP Financial Information		
Total assets	1,161.5	1,095.3
Total liabilities	808.3	849.2

# SELECTED QUARTERLY FINANCIAL INFORMATION

The following table summarizes quarterly financial results for KPLP for the last eight quarters. Financial data for all periods presented is in C\$ millions.

# **Quarterly Financial Information**

	2013				2012	2 <sup>(a)</sup>		
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Revenue	242.9	243.8	246.8	221.8	242.9	232.4	231.3	216.2
Net income for the period	7.6	14.2	15.4	11.7	5.4	20.0	15.6	0.4
Reconciliation of Net income to EBITDA								
Net income	7.6	14.2	15.4	11.7	5.4	20.0	15.6	0.4
Income taxes	(1.2)	(1.3)	(3.5)	(4.9)	(2.4)	0.5	0.3	0.2
Interest expense	9.9	11.4	11.0	9.9	8.2	6.4	7.1	6.1
Loss on disposal of property, plant and equipment	-	-	-	-	0.6	0.4	0.1	-
Depreciation and amortization	9.9	7.7	9.0	7.5	10.9	6.0	5.8	6.1
Unrealized foreign exchange (gain) loss	1.4	(0.9)	1.6	0.9	0.8	(2.0)	1.0	(0.6)
Gain on revaluation of Partnership units liability	(0.7)	-	-	-	-	-	-	-
Restructuring costs	1.4	-	-	-	0.8	-	(0.5)	9.1
Impairment (recovery) of non-financial assets			(1.8)	-	(1.3)			5.9
ЕВІТДА	28.3	31.1	31.7	25.1	23.0	31.3	29.4	27.2

<sup>(</sup>a) Financial results have been adjusted for the retrospective application of IAS 19, Employee Benefits as discussed above.

# Results of Operations Q4 2013 compared to Q4 2012

Revenue was \$242.9 million in Q4 2013, the same as in Q4 2012. The impact of 6 fewer days of sales in Q4 2013 compared to Q4 2012 was offset by new business related to the TAD Project in the U.S. and the favourable impact of foreign exchange on U.S. based sales. Revenue in Canada decreased \$4.7 million, or 2.6%, and increased in the U.S. by \$5.5 million, or 9.4%, with the effect of foreign exchange accounting for approximately 6% of the U.S. revenue increase. KTG revenue

(sold primarily in the U.S. and including intercompany sales) was \$56.3 million in Q4 2013 compared to \$41.2 million in Q4 2012.

Cost of sales were \$173.1 million in Q4 2013 compared to \$172.4 million in Fiscal 2012, an increase of \$0.7 million or 0.4%. As a percentage of revenue, cost of sales were 71.2% in Q4 2013 compared to 71.0% in Fiscal 2012. Cost of sales were impacted in Q4 2013 as commodity prices, particularly fibre costs, continued to move upward. Pulp market prices (NBSK) were U.S.\$983 per metric tonne on average in Q4 2013 compared to U.S.\$863 per metric tonne on average in Q4 2012. Natural gas prices increased in Q4 2013 from historically low levels during Fiscal 2012 and there was also an unfavourable impact of foreign exchange movements. Cost of sales were also impacted by 6 fewer days of sales in Q4 2013 compared to Q4 2012.

Operating expenses were \$52.2 million in Q4 2013 compared to \$59.7 million in Q4 2012, a decrease of \$7.5 million or 12.5%. As a percentage of revenue, operating expenses were 21.5% in Q4 2013 compared to 24.6% in Q4 2012. The \$7.5 million decrease related to: the impact of 6 fewer days in Q4 2013 compared to Q4 2012; decreases in freight and selling expenses as a result of changes in sales mix; lower advertising and promotion expenses; a lower management fee in Q4 2013; and direct and incremental costs related to the TAD Project and reorganization costs incurred in Q4 2012 but not in Q4 2013.

EBITDA in Q4 2013 was \$28.3 million compared to \$23.0 million in Q4 2012, an increase of \$5.3 million, primarily due to a decrease in operating expenses. KTG EBITDA was \$7.2 million in Q4 2013 compared to a loss of \$0.6 million in Q4 2012. KTG EBITDA in Q4 2012 included \$1.8 million of direct and incremental expenses without any corresponding revenue for the TAD Project.

Interest expense was \$9.9 million in Q4 2013 compared to \$8.3 million in Q4 2012, an increase of \$1.6 million. The increase was primarily due to interest expense related to the TAD Project recorded in Q4 2013, whereas interest was capitalized during construction in Q4 2012, partially offset by the change in value of the embedded derivative related to the Senior Unsecured Notes.

An income tax credit of \$1.3 million was recorded in Q4 2013 compared to income tax credit of \$2.4 million in Q4 2012, a change of \$1.1 million relating to KPLP subsidiaries in the U.S. and Mexico. As previously discussed, KPLP is not directly taxable on its Canadian business. The income tax credit in Q4 2013 and Q4 2012 related primarily to additional tax deductions in respect of the TAD project. Income tax in partners' hands was \$2.1 million in Q4 2013 compared to \$2.0 million in Q4 2012.

Net income was \$7.6 million in Q4 2013 compared to \$5.4 million in Q4 2012, an increase of \$2.2 million. The increase was primarily due to higher EBITDA, partially offset by higher interest expense and a lower deferred tax credit in Q4 2013 compared to Q4 2012. KTG had a net loss of \$1.2 million in Q4 2013 compared to a net loss of \$1.3 million in Q4 2012.

# Segment Information Q4 2013 compared to Q4 2012

# Consumer Segment

Consumer segment revenue was \$202.1 million in Q4 2013 compared to \$199.1 million in Q4 2012, an increase of \$3.0 million or 1.5%. The impact of a slight decrease in sales volume related to finished products in Canada was more than offset by new business related to the TAD Project and the favourable impact of foreign exchange on U.S. based sales. Consumer segment revenue increased in the U.S. and decreased in both Canada and Mexico.

Consumer Segment EBITDA was \$27.2 million in Q4 2013 compared to \$24.7 million in Q4 2012, an increase of \$2.5 million, primarily due to an increase in revenues, in particular relating to the TAD Project, and lower operating costs as discussed above.

### **AFH Segment**

AFH segment revenue was \$38.7 million in Q4 2013 compared to \$41.7 million in Q4 2012, a decrease of \$3.0 million or 7.2%, primarily due to a decrease in sales volume. AFH segment revenue decreased in both Canada and the U.S.

AFH Segment EBITDA was \$1.3 million in Q4 2013 compared to a loss of \$1.7 million in Q4 2012, an increase of \$3.0 million. The increase in AFH Segment EBITDA was primarily due to improved sales mix, less promotional activity compared to Q4 2012 and reduced costs of recycled fibre.

### Other Segment

Other segment revenue was \$2.1 million in Q4 2013 compared to \$2.1 million in Q4 2012.

Other Segment EBITDA was a loss of \$0.2 million in Q4 2013 compared to income of \$0.2 million in Q4 2012.

# **SHARE INFORMATION**

KPT's authorized share capital consists of an unlimited number of Common Shares. As of March 18, 2014, there were 8,808,217 Common Shares issued and outstanding. Pursuant to the Exchange Agreement, Kruger has the right to exchange KPLP Units it holds from time to time for Common Shares on the basis of one KPLP Unit for one Common Share, subject to adjustment as set out in the Exchange Agreement. If Kruger were to exchange all KPLP Units held by it as of March 18, 2014 for Common Shares, it would hold approximately 83.3% of the issued and outstanding Common Shares. As of March 18, 2014, there were no potentially dilutive instruments outstanding.

Pursuant to the Limited Partnership Agreement, KPLP may issue an unlimited number of KPLP Units. As of March 18, 2014, there were 52,780,028 KPLP Units issued and outstanding.

#### RISK FACTORS

For a detailed description of risk factors associated with KPT and KPLP, refer to the "Risk Factors" section of the Annual Information Form. KPLP Management is not aware of any significant changes to the risk factors associated with KPT and KPLP from those disclosed at that time.

### CONTROLS AND PROCEDURES

### Disclosure Controls and Procedures and Internal Control over Financial Reporting

Disclosure controls and procedures within KPT and KPLP (collectively, the Corporations) have been designed to provide reasonable assurance that all relevant information is identified to its Chief Executive Officer (CEO), its Chief Financial Officer (CFO) and its Disclosure Policy Committee to ensure appropriate and timely decisions are made regarding public disclosure.

Internal controls over financial reporting have been designed by management, under the supervision of, and with the participation of the Corporation's CEO and CFO, to provide reasonable assurance regarding the reliability of the Corporations' financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

The Corporations will file certifications, signed by the Corporations' CEO and CFO, with the Canadian Securities Administrators (CSA) upon filing of the Corporations' Annual Information Form. In those filings, the Corporations' CEO and CFO will certify, as required by National Instrument 52-109, the appropriateness of the financial disclosure, the design and effectiveness of the Corporations' disclosure controls and procedures and the design and effectiveness of internal controls over financial reporting. The Corporations' CEO and CFO also certify the appropriateness of the financial disclosures in the Corporations' interim filings with securities regulators. In those interim filings, the Corporations' CEO and CFO also certify the design of the Corporations' disclosure controls and procedures and the design of internal controls over financial reporting.

The Corporations' Audit Committee reviewed this MD&A and the audited consolidated financial statements, and the Corporations' Board of Directors approved these documents prior to their release.

# Management's Report on Disclosure Controls and Procedures

Management, under the supervision of and with the participation of the Corporations' CEO and CFO, evaluated the effectiveness of the Corporations' disclosure controls and procedures (as defined under National Instrument 52-109) and concluded, as of December 31, 2013, that such disclosure controls and procedures were effective.

### Management's Report on Internal Controls over Financial Reporting

Management, under the supervision of and with the participation of the Corporations' CEO and CFO, evaluated the effectiveness of the Corporations' internal controls over financial reporting (as defined under National Instrument 52-109). In making this evaluation, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commissions (COSO) in Internal Control - Integrated Framework (1992). Based on that evaluation, management and the CEO and CFO have concluded that, as of December 31, 2013, the Corporations' internal controls over financial reporting were effective. This evaluation took into consideration the Corporations' Corporate Disclosure Policy and the functioning of its Disclosure Policy Committee.

### ADDITIONAL INFORMATION

Additional information relating to KPT and KPLP, including the Annual Information Form, is available on SEDAR at www.sedar.com.