



STATEMENT OF ENVIRONMENTAL STEWARDSHIP

Protection of the environment is one of Fortune Brands' highest priorities. Our goal is to continuously reduce the impact of our operations and products on the environment. Fortune Brands expects each of its operating companies to conduct their business activities in accordance with the following principles. Management of our operating companies has the responsibility for implementing these principles throughout their operations.

- All operations will be conducted in strict compliance with applicable environmental laws and regulations.
- Our companies will strive to minimize processes that affect the environment and to reduce the generation of wastes and pollutants.
- Control methods, procedures and processes that are technically sound and economically feasible will be employed to reduce environmental impacts.
- Process innovation will be encouraged to reduce the use of nonrenewable natural resources, the generation of waste and the discharge of substances to the environment.
- Recovery, reuse and recycling options for materials will be considered after efforts to prevent or reduce usage at the source are promoted.
- Employee participation in pollution prevention programs will be encouraged.
- Procurement strategies will be implemented to encourage the use of environmentally friendly products, including the use of recycled, recyclable or reusable products.
- Employees will be educated regarding environmental issues.
- Effective environmental management systems for maintaining compliance and pursuing best practices will be periodically reviewed and enhanced.
- We will communicate with government, industry and the public on environmental issues affecting our businesses and operations as appropriate.
- We will constructively assist all levels of government in the development of equitable and effective environmental laws and regulations, where applicable.

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