



Bruce A. Carbonari
Chairman & Chief Executive Officer
Fortune Brands, Inc.

Bruce Carbonari is chairman and chief executive officer of Fortune Brands, the \$8 billion consumer products company with premier brands including Jim Beam, Sauza, Courvoisier, Titleist, Moen and Master Lock.

A veteran leader of major operations of Fortune Brands, Bruce was elected CEO effective January 2008 and chairman of the board as of October 2008. He served as president and chief operating officer throughout 2007. From 2000 through 2006, he led the company's largest business unit, most recently as president & chief executive officer of Fortune Brands Home and Hardware LLC. During his leadership, the home and hardware unit's annual sales doubled to more than \$4.5 billion.

Bruce previously led the company's largest single brand, Moen. He served as president of Moen from 1990 until 1997, becoming the chief executive officer in 1995. In 1998, he took on additional responsibility as the leader of the Kitchen & Bath group of Fortune Brands while continuing to serve as chairman and CEO of Moen.

Bruce earned his bachelor's degree in finance and accounting from Boston College and his master's degree in management sciences from Hartford Graduate Center, an affiliate of Rensselaer Polytechnic Institute.

He currently serves as chairman of the policy advisory board of the Joint Center for Housing Studies of Harvard University, as well as on the board of RPM, Inc.

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