

PROXY FORM / POSTAL VOTE

for the Annual General Meeting of ALK-Abelló A/S on Monday, 12 March 2018 at 16:00 (CET)

Please note that you can *either* vote by proxy *or* by postal vote. You cannot do both.

The undersigned hereby assigns the following proxy or postal vote: Please tick box (A) or (B) or (C) or (D) or you may visit the website of VP Investor Services at www.vp.dk/en/agm or ALK's InvestorPortal at <http://ir.alk.net/agm.cfm> to assign a proxy or a postal vote.

(A) I appoint as my proxy a named third party: _____
Name and address of proxy (BLOCK LETTERS)

or

(B) I appoint as my proxy the Board of Directors (or a substitute appointed by it) to vote as recommended by the Board of Directors as stated in the table below.

or

(C) I appoint as my proxy the Board of Directors (or a substitute appointed by it) to vote as ticked by me in the table below. Please tick the boxes "FOR", "AGAINST" or "ABSTAIN" to indicate how you want your votes to be cast.

or

(D) Postal vote as ticked by me in the table below. Please tick the boxes "FOR", "AGAINST" or "ABSTAIN" to indicate how you want your votes to be cast. **The postal vote cannot be revoked.**

Agenda (The full agenda is stated in the notice convening the General Meeting)	FOR	AGAINST	ABSTAIN	Board recommendation
1. Report on the activities of the Company (not subject to vote).....	■	■	■	
2. Adoption of the annual report 2017 and resolution to discharge the Board of Directors and the Board of Management from their obligations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
3. Resolution on the allocation of profit	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
4. Adoption of the remuneration to the Board of Directors for the present year	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
5. Election of Chairman of the Board of Directors:				
a) Re-election of Steen Riisgaard	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
6. Election of Vice Chairman of the Board of Directors:				
a) Re-election of Lene Skole	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
7. Election of other members of the Board of Directors:				
a) Re-election of Lars Holmqvist	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
b) Re-election of Jakob Riis	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
c) New election of Gonzalo De Miquel	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
8. Appointment of auditor				
Re-appointment of Deloitte Statsautoriseret Revisionspartnerselskab	<input type="checkbox"/>	■	<input type="checkbox"/>	FOR
9.(a) Renewal of the Board's powers to increase the share capital.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
9.(b) Change to requirements for participation in general meetings.....	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
9.(c) Removal of the age limit for Board members	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
9.(d) Change to details of the Company's registrar	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
9.(e) Change to Articles of Association for Ingeniør Johannes Hansen's Fond...	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
9.(f) Addition to the general guidelines for incentive payments to the Board of Directors and the Board of Management	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR
9.(g) Authorisation to the chairman of the meeting	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	FOR

If the form is dated and signed only, or only partly completed, it will be considered as a proxy/postal vote assigned to the Board of Directors to vote in accordance with the Board of Directors' recommendations, as detailed in the table above. The proxy/postal vote will be taken into consideration if a new or amended proposal is substantially the same as the original proposal as reasonably determined by the Board of Directors.

The form applies to the number of shares that the undersigned owns on the record date, which is Monday 5 March 2018. Share ownership is determined on the basis of entry in the register of shareholders and on the basis of notifications of ownership that the Company has received but that have not yet been entered in the register of shareholders.

Please see next page

Name of shareholder: _____

Address: _____

Postcode and city: _____

Country: _____

VP reference: _____

| | | | | 2 | 0 | 1 | 8 |
Date

Signature

*This registration form must be received by VP Investor Services A/S, Weidekampsgade 14, DK-2300 Copenhagen S, Denmark **no later than Thursday, 8 March 2018 at 23:59 (CET)**. You may scan the form and send it by e-mail to vpinvestor@vp.dk.*